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NEWS SUMMARY

GENERAL

Immunity granted at fire inquest

Immunities from prosecution on charges of arson, murder, and conspiracy have been granted to witnesses testifying at the Deptford fire inquest into the deaths of 13 partygoers, coroner Dr. A. G. Davies said when the hearing opened yesterday in the GLC council chamber in County Hall, London.

He was refusing the application by lawyer Michael Mansfield, representing the families of four of the dead, to see in advance statements made to police. A forensic expert believed paint thinner on a carpet were ignited. He discounted a suspect incendiary device found outside the South London house.

Ten jurors, including four coloured people, were sworn in. Outside scores of black demonstrators carried banners issued by the New Cross Massacre Action Committee.

Cost of violence

In Monday's violence involving hundreds of black youths at Finsbury Park, Ealing Common, Wandsworth and Forest Gate more than 100 people were arrested, more than 50 police injured and 15 members of the public, four of whom were detained in hospital, were injured.

Indian community leaders urged Home Secretary Whitelaw to ban the New National Front's planned march in Ealing on Saturday.

Seaside arrests

Arrest totals from among the thousands of holidaymakers, sunbathers and cockers who invaded seaside resorts at Easter included: Southend and Brighton more than 100 and 40 respectively; Scarborough 92; Weston-super-Mare 17.

Leaflets inquiry

Police are investigating the origin of anti-police, right-wing leaflets from the British Movement and the neo-Nazi November 6 Society carried by youths who invaded Southend at Easter.

Beetjeman better

Poet Laureate Sir John Betjeman, 75, was recovering in the Sheffield Royal Hallamshire Hospital after a mild stroke.

Lebanon toll

Artillery battles in South Lebanon and Beirut took the casualty toll in the past 48 hours fighting to 33 dead and about 110 injured. Page 3

Air disruption

Italian air-traffic controllers will stop work for four hours tomorrow and all day on April 30 over a pay claim.

Durban explosion

Power supplies to hundreds of Durban factories and homes were disrupted after saboteurs damaged an electricity station. Damage was estimated to be R2.5m (£1.4m). Page 2

Submarine row

The U.S. Navy accepted liability for the accident in which a nuclear submarine collided with and sank a Japanese freighter in the East China Sea. But Japan said the U.S. had not explained events to its satisfaction.

Easter egg laid

An osprey at the Royal Society for the Protection of Birds Loch Garten reserve laid an egg, the first of the year, on Easter Monday.

Briefly...

The Queen celebrated her 55th birthday yesterday at Windsor. Uganda Airlines cancelled all flights, on Vice-President Mwangi's orders.

BUSINESS

Equities off 2.4; sterling improves

● EQUITIES faltered after the pre-Easter surge, with the FT 30-share index down 2.4 at 566.1. Page 36

● GILTS gained ground in this trading, with the Government Securities Index up 0.21 at 69.44. Page 36

● STERLING improved, closing at \$2.1585 (\$2.1540), DM 4.72 (DM 4.71) and FF 11.1550 (FF 11.1150). Its trade-weighted index was 99.2 (98.8). Page 29

● DOLLAR closed in London at DM 2.1850 (DM 2.1865), SwFr 1.9930 (SwFr 1.9925) and Y218.4 (Y217.1). Its trade-weighted index was unchanged at 103.0. Page 29

● GOLD rose \$2 to \$484.5 in London. Page 29

● SUGAR prices rallied after falling to one-year lows early yesterday. The London daily raw price was fixed at £185 a tonne. Page 35

● WALL STREET was down 2.97 at 1,012.97 before the close. Page 34

● BRITISH INDUSTRY has improved its financial position in the recession because the sharp fall in income has been balanced by heavy destocking. Back Page

● BRITISH RAIL plans to enter the industrial and consumer goods distribution market, traditionally dominated by road haulage. Back Page; Details, Page 7

● NATIONAL COAL BOARD sales fell 7.3m tonnes in 1980/81 compared with the previous year. Page 8

● ICI plans two separate plants in Cleveland for methanol and ammonia production after scrapping its methanol project for single plant output. Page 7

● BERGER PAINTS halted supplies to Tesco of Magicote white emulsion paint after allegations that it had been used as a loss leader. Page 9

● AUSTRALIA may take action under the General Agreement on Tariffs and Trade over subsidised EEC beef exports. Page 6

● SHELL AUSTRALIA's attempt to buy into two Queensland oil projects controlled by CSR was frozen for 90 days by the Australian Government. Page 33

● CITICORP, the biggest U.S. bank, reported first quarter income before securities transactions of \$97m (\$45m), up 17 per cent on the same quarter last year.

● CURRYS, electrical appliance retailer, reported pre-tax profits of £12.28m (£11.9m) for the year to January 28. Page 24; Lex, Back Page

● W. H. SMITH and Son (Holdings) reported pre-tax profits down from £19.08m to £16.13m for the year to end January. Page 24; Lex, Back Page

Oil price pressures cause 'critical' problem for OPEC

BY RAY DAFTER, ENERGY EDITOR

THE EROSION of high oil prices is gathering pace as a result of weak demand worldwide and a surplus of supplies.

Kuwait has been forced to drop its demands for an extension of premium payments that it had been charging some Western oil companies. Saudi Arabia has cut by \$2 a barrel to \$34—the price of 600,000 barrels a day of war relief crude oil sold to countries affected by the Iranian-Iraqi conflict. International spot prices for crude oil and products have continued to fall, in some cases to the lowest levels since last summer.

Dr. Humberto Calderon Berli, the Venezuelan Energy Minister, said yesterday that the present supply surplus had created a critical situation for the Organisation of Petroleum Exporting Countries.

Even so, he said, Venezuela was not planning to lower its prices. The countries that had reduced tariffs had been selling oil above the rates determined by OPEC at its December ministerial meeting in Bali, Indonesia. These countries include Ecuador (a minor member of OPEC), Mexico and Malaysia.

A number of American companies have just reduced the price of U.S. Rocky Mountain heavy crude oil by \$1 a barrel. In the North Sea, British National Oil Corporation is watching carefully the weakening market for high quality, light crude oil. But it is unlikely to suggest price cuts unless other producers of similar crude—Nigeria, Libya and

Kuwait has almost completed negotiations for the sale of oil to three major Western companies—British Petroleum, Royal Dutch/Shell, and Gulf Oil. Unofficial reports suggest that each company is to be offered 50,000 barrels a day at the Government selling price of \$35.50. The amount will be significantly less than has been lifted by the three companies in recent months but it seems the supplies will be free from premium surcharges.

According to London Oil Reports, an industry newsletter, Kuwait had initially offered each company 37,500 b/d at the official price and 37,500 b/d at a premium of \$2 a barrel, although volumes could be smaller in an official selling price compromise.

Over the past year, Kuwait has charged a premium of \$5.50 for some of its supplies. BP said yesterday that the negotiations were heading towards a "satisfactory conclusion. The company had been asked to renegotiate a 75,000 b/d contract which had 18 months to run.

Shell and Gulf would not comment. Shell has been lifting

Algeria—first lower their contract rates. Nigeria recently lost one of its major customers, Atlantic Richfield, which said it could obtain cheaper supplies elsewhere.

Pressures for further price cuts—or at least a price freeze when OPEC Ministers meet in Geneva on May 25—have grown as a result of the latest developments.

Continued on Back Page

Government may meet civil servants on pay

BY PHILIP BASSETT, LABOUR STAFF

THE GOVERNMENT and the civil service unions made informal contact yesterday on the prospects for a meeting to consider government proposals for a new pay system for the Civil Service. A meeting would break the deadlock in the dispute, now in its seventh week.

There were telephone calls between the Civil Service Department and Mr. Bill Kendall, secretary-general of the Council of Civil Service Unions. These followed a hint by Civil Service Department Ministers in parliamentary statements last week of possible flexibility in future negotiations against the background of cash limits for the service.

Lord Soames, the Lord President of the Council, is understood to be surprised that the unions have not been more eager to explore the possibilities in talks.

However, the unions told the CSD yesterday they were not prepared to attend talks unless they knew the Government had something positive to say.

CSD officials suggested instead that the unions attend talks to hear the Government's proposals.

Mr. Kendall said last night: "I am prepared to talk, but I'm not going along to talk about the weather." The unions want to be able to examine the Government's proposals privately, if only briefly, in the traditional manner of civil service talks, before what may then turn out to be full-scale negotiations.

Although both sides recognise the propaganda element of offering their readiness to talk, the informal contact is important because it may well preface the first talks since March 8.

The subjects likely to be discussed immediately are some limited form of arbitration, and some proposals for pay settlement from 1983 onwards.

CSD officials welcomed yesterday's decision by the council's major policy committee not to extend for the moment the campaign of strikes into such sensitive areas as Department of Employment and Department of Health, and Social Security benefits, or to step up selective action.

The council's statement on the committee's decision emphasised unity among the unions and a commitment to the existing strategy and objectives, but union leaders are divided on the progress of the campaign.

A number of officials felt strikes ought to be extended—not just to put further pressure on the Government, but also because they feared that otherwise membership support for the already-long campaign might begin to flag.

A public indication of the dissatisfaction of some unions came from a local official at the Heathrow Airport. Mr. Dave Edwards, branch secretary of the union representing customs and immigration staff who took action over the Easter holiday, said: "We are not happy with the results of our action and we will be meeting to decide whether to carry on."

Pickets were placed yesterday on Hordfield Prison, in Bristol, after eight administrative officers, members of the Civil and Public Services Association, were pulled out on strike.

Banks face new stoppage threat, Back Page

Amex merger deal worth \$800m

BY DAVID LASCELLES IN NEW YORK

AMERICAN EXPRESS and Shearson Loeb Rhoades, one of the leading firms on Wall Street, confirmed plans yesterday to merge in a deal worth more than \$800m, making it by far the largest of its kind.

It will create a giant in the financial services business able to offer stockbroking, credit and banking services to clients in more than 100 countries.

The deal, which was fore-shadowed by an announcement on Monday, marks a further major shake-up in Wall Street after last month's \$355m merger between the Prudential Insurance Company and Bache, another leading broker.

It is also an important strategic step by American Express, whose worldwide domination of the credit card and travellers' cheque business is being challenged by powerful new competitors.

In a joint announcement Mr. James Robinson, chairman of American Express, and Mr. Sanford Weill, Shearson's chairman, said: "The proposed transaction will enhance the full range of financial services both companies offer to their clients throughout the world."

Shearson would become an independently operated subsidiary of American Express, but Amex officers would join its Board, and Mr. Weill would become chairman of American Express executive committee.

Terms of the deal provide for a tax-free merger in which American Express will offer 1.3

of its shares for every Shearson share.

The number of Shearson shares issued is 15.6m. At American Express trading price yesterday of \$41, this gives the deal a total value of just over \$840m.

In addition American Express has the option to buy up to 2.5m Shearson shares at \$56 each in cash.

A product of the merger is expected to be a cash management account of the kind successfully pioneered by Merrill Lynch. These accounts, available to well-heeled individuals, combine the advantages of credit cards, money market funds and stockbroking services.

Aiming for one-stop service, Page 30

Fisher gives support to Benn

By John Lloyd, Labour Correspondent

MR. TONY BENN'S chances of becoming the deputy leader of the Labour Party improved greatly yesterday.

Mr. Alan Fisher, general secretary of the National Union of Public Employees, said his union—the Labour Party's fourth largest affiliate with 600 votes—would be likely to support Mr. Benn in a straight fight with Mr. Denis Healey and he would personally back Mr. Benn.

Mr. Fisher's support is important because he is the first national union leader to extend it after a chorus of disapproval over Mr. Benn's candidature.

There could be a bandwagon effect on other unions.

A speech by Mr. Fisher delivered to the Scottish Trades Union Congress, before he made his comments on Mr. Benn, caused an instant and bitter row between senior trade union leaders present, in which the issue of Mr. Benn's candidature was deeply embroiled.

Mr. Fisher, giving the fraternal address to the STUC as this year's chairman of Britain's TUC, stepped outside the normal conventions of such an address by launching an attack on the last Labour Government. He decried the unionism of Mr. Miss Helen Liddell, the Scottish Labour Party secretary, on the previous day, and insisted that the struggle for left wing policies and accountability in the party must go on.

The speech was directed at Mr. Michael Foot, the Labour leader, who has made constant pleas for unity and who addresses the conference today.

Mr. Fisher said afterwards that the "message for Foot is that we have to sort out the way the Labour Government puts forward its policies."

Mr. Fisher's was immediately followed by Mr. Clive Jenkins, general secretary of the Association of Scientific Technical and Managerial Staffs, who angrily dissociated himself from Mr. Fisher's remarks, criticised him for making them as a fraternal delegate and said "the important thing is to achieve political power—I don't want to see a tiny sterile Labour party."

Other senior TUC figures later expressed similar annoyance. Mr. Fisher, however, received overt support later in the conference from Mr. Michael McGahey, the president of the Scottish National Union of Mineworkers.

Continued on Back Page

Benn 'out of touch', Page 7

Hopes of the Labour movement, Page 10

Thatcher refuses to discuss Sands with Irish MPs

BY STEWART DALEY IN BELFAST AND RICHARD EVANS IN ABU DHABI

THE PRIME MINISTER yesterday rebuffed the three Irish MPs who have asked to see her following their weekend visit to IRA hunger striker Mr. Bobby Sands, MP, said to be near death in the Maze Prison, Belfast.

It is feared that Sands' death could trigger a fresh wave of violence in Northern Ireland and give the IRA an opportunity to proclaim him a martyr, and label Mrs. Thatcher intransigent.

This firm stand seems to rule out any concessions to Mr. Sands, recently elected as MP for Fermanagh and South Tyrone, and could cause difficulties between the British and Irish governments.

The three MPs expressed dismay and disappointment that Mrs. Thatcher says she will not see them, but the decision was welcomed by Protestant leaders who were outraged that the MPs' visit to Sands was allowed.

Mrs. Thatcher's response to the MPs' request came during a Press conference in Riyadh at the end of her three-day visit to Saudi Arabia and shortly before her departure to the United Arab Emirates.

"It is not my habit or custom to meet the Members of Parliament of a foreign country about a citizen of the UK, resident in the UK," she said curtly.

She advised the MPs to make representations speedily through their own governments.

It seemed she was prepared for the question and had considered the issue carefully, although she had not been in contact with either Mr. William Whitelaw, Home Secretary and deputy Prime Minister, or Mr. Humphrey Atkins, Northern Ireland Secretary.

The implication of her comments was clear—under no circumstances would the Government give Sands the political status he has repeatedly demanded before he would be prepared to give up his fast, now in its 53rd day.

"There can be no question of political status for someone who is serving a sentence for crime. Crime is crime is crime... it is not political, it is crime."

She hoped Sands would reconsider and abandon his hunger strike but she insisted that it was a matter for him.

In answer to another question she said there could be no possible concessions of political status. "To do so would put many people in jeopardy," she said.

Everyone knew the IRA prisoners were in jail for crimes (Sands is serving 14 years for firearms offences), but if there was an attempt to make their

offences political "then everyone would go in fear."

The Prime Minister was also uncompromising on IRA demands for special clothing and optional work.

"They are trying to achieve the trappings of political status without calling it political status," she claimed.

Mrs. Thatcher added that the prison regime in Ulster was among the most liberal in the UK for those who abided by the rules, but any changes would have to affect everyone and be justified on the grounds of greater humanity. She was not prepared to concede special status to certain groups of people.

According to his family, Mr. Sands is getting weaker, and his eyesight has failed to the point where he is unable to read. He received the last rites on Saturday.

In Dublin, Dr. John O'Connell one of the three Irish MPs who visited Mr. Sands, said he was dismayed and disappointed at Mrs. Thatcher's abrupt refusal to see the MPs.

Another of the three, Mr. Neil Blaney who is a European MP has left for Brussels where he hopes to arouse interest in the Sands case.

The other Irish MP Ms. Sile de Valera, said she still felt a solution was possible. Mr. Sands had at no time mentioned political status.

She said 80 per cent of the hunger strikers' demands had already been met and it was perfectly possible to find a just and equitable solution to the other 20 per cent.

She advocated a form of special category status and hinted that Mr. Sands might come off the hunger strike if the remaining concessions were made.

"He is a young man and he wants to live," she said, "but he is also prepared to die if necessary."

Mr. Harold McCusker, the official Unionist MP for Armagh, has said that Mrs. Thatcher had "no possible alternative" but to refuse the Irish MPs' request. He said: "It's like allowing French Basque MPs to go down to Madrid to see Spanish terrorists and then expect to negotiate with the Spanish Prime Minister. It is none of their business."

Editorial comment, Page 22

£ in New York

April 20 Previous

Spot 12.1645-1675 2.1550-1570

1 month 0.95-1.05 pm 0.95-1.00 pm

3 months 3.45-3.60 pm 3.40-3.60 pm

12 months 7.50-7.70 pm 7.10-7.30 pm

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CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)	
RISES	
Exch. 134pe 1994	497 1/4 + 3/4
Arenson (A.)	44 + 3
Bank of Ireland	305 + 10
Barr (A. G.)	175 + 31
Brentnall Beard	24 + 3
British Dredging	37 + 9
Caixa (Dumdee)	13 + 3
Currys	383 + 20
Elec. and Ind. Secs.	116 + 9
Elliot (B.)	203 + 6
Glys (Wimbleton)	127 + 5
English China Clays	258 + 4
ICI	422 + 6
Land Securities	134 + 10
Lawrence (W.)	49 + 6
Lister	144 + 15
Marchwiel	92 + 16
Midland Inds.	265 + 12
Vinten	242 + 16
Wilson (Connolly)	242 + 16
FALLS	
Anchor Chemical	62 - 4
Bowater	275 - 7
British Aerospace	680 - 15
De La Rue	555 - 13
Ferranti	170 - 8
GKN	77 - 9
Rochem	65 - 8
Tower Kemsley	256 - 12
Tricentrol	256 - 12
Yorkshire Chemicals	43 + 3
York Trader	17 + 3
Cons. Plantations	167 + 27
Warrants	167 + 27
Highlands & Llanes	83 + 12
Kuala Lumpur	143 + 17
Kepong	260 + 20
Cons. Murichison	251 + 31
Gold Fields of S.A.	251 + 31
West Drie.	237 + 24

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EUROPEAN NEWS

The Chirac campaign marathon gathers pace and appeal

BY DAVID WHITE IN PARIS

COGNAC, where Cognac comes from, had two big events over the Easter weekend: a pétanque tournament and the passing of the Chirac campaign marathon. The usual silence was broken by the clicking of the metal boules and, 100 yards away, a disco beat broadcast by loudspeakers in front of the Municipal Theatre. "Jacques Chirac, main-tenant, Président," went the lyrics.

While the other leading presidential candidates took a rest before the final week of first-round campaigning, M. Chirac was still on the road. The theatre was packed, and the applause spontaneous and prolonged.

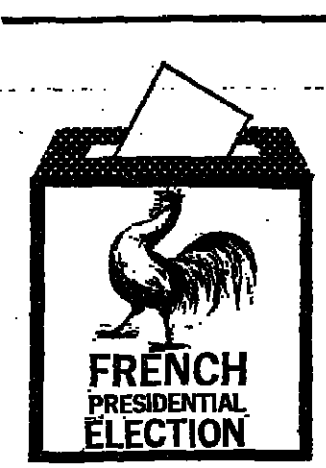
It was a striking contrast with the early days of M. Chirac's electioneering two months ago. Speeding round the Gaullist strongholds of Corsica in a hair-raising motorcade, his cheerleaders had a hard time of it trying to raise a bit of enthusiasm.

Since then, M. Chirac's campaign has taken on more than any other. First the Giscardians and now the Socialists have had

to turn their fire on him. After a feeble showing in the 1979 European election, Gaullist support has revived, and polls have given M. Chirac as much as 19 or 20 per cent, twice as much as his starting odds. By dint of repeating it, M. Chirac has convinced himself that he can challenge M. François Mitterrand for a place in the second round.

In Cognac, M. Chirac thumbed his nose at the Socialist candidate, who was born less than 10 miles away. France, he said, delivering a polished shorthand version of his best-tested campaign themes, needed a third path between a risky left-wing alternative (Scylla) and a Presidential who had proved disappointing (Charybdis).

The state's influence and administrative constraints should be reduced. The nation should speak with a firmer voice. The only approach to unemployment was to create productive jobs. The whole social security system risked cracking up under the cost of unemployment benefits, and the young might end up revolting against the



● M. Jacques Chirac (right): a more controlled and thoughtful style

values of society. To make sure of winning the hearts of Cognac, M. Chirac spoke for a good five minutes on the esoteric topic of alcohol taxes. The most popular of recent Agriculture Ministers (under



President Georges Pompidou), M. Chirac has a lot of support among farmers. But his campaign also appeals to a broad section of the self-employed, small tradesmen and businessmen, and he has been trying to wean the aged away from Presi-

dent from a two-year-old car accident, he limps his way athletically from place to place, sustaining himself on sandwiches and the occasional bottle of beer.

Posters show M. Chirac's most engaging face, achieved by having the glass taken out of his spectacles and the photograph turned back-to-front. The slogans were calculated in advance to counter the two main charges against him: of fickleness, in the eyes of the Giscardians, or dangerous impetuosity, in the Left's view.

He makes full use of two strong footholds in the country, as Mayor of Paris, where his administrative record is advertised on the streets in dozens of campaign publicity rules, and as MP for Corréze, deep in the rural centre.

A technocrat by training (a product of the elite post-graduate ENA college), he has worked hard recently at improving his public speaking and on reviving the populist side of Gaullism, as demon-

strated in a 45,000-strong rally in Paris 10 days ago.

"Jacques Chirac," said M. Maurice Druon, a former Gaullist Culture Minister, at the start of the campaign, "is like a bicycle. He has to keep going to stay upright." But M. Chirac has vindicated himself against old Gaullist stalwarts, like this, many of whom supporters of rival candidate Michel Debré or of the Government have broken with him.

M. Chirac took over the reformed Gaullist movement, the Rassemblement pour la République, in 1976, after resigning as Prime Minister for President Giscard, whom he had supported two years earlier against M. Jacques Chaban-Delmas, the official Gaullist candidate. The polls show him outdoing the 15 per cent M. Chaban-Delmas scored in the first round.

Unlike M. Giscard or M. Mitterrand, the 48-year-old M. Chirac is now running for the first time. And, unlike them, he is likely to be there again in 1982. He is worth watching.

Italian Socialists in search of identity

By Rupert Cornwell in Rome

THE CONGRESS of the Italian Socialist Party, which opens in Palermo today, should seal the unchallenged authority of Sig. Bettino Craxi, the party secretary, and provide vital pointers for the immediate future of Italian politics.

That Sig. Craxi will secure an endorsement, unprecedented since the 1960s, is not in doubt. What is less clear is how he will use the opportunity it gives him to tackle the Socialist's age-old dilemma: whether to cast in their lot to the right, with the ruling Christian Democrats, or to consider seriously once again the idea of a left-wing alternative in alliance with the opposition Communists.

Palermo itself is bedecked to celebrate Sig. Craxi's triumph. A 50-foot symbol of a red carnation, stands on Monte Pellegrino, which dominates the city. Some 5,000 delegates, observers and sundry hangers-on have poured into the city, and Italy's entire Socialist Party political establishment is in attendance.

In the three years since the previous Socialist congress in Turin, the secretary has transformed the face of his party. After the narrowest of victories last time, Sig. Craxi and his "autonomous" right-wing faction now control 70 per cent of total delegate strength.

Dominant group

The left, on whose support Sig. Craxi had to rely to scrape through in Turin, has been almost routed. The main opposition (perhaps 18 or 20 per cent of the party) is today led by Sig. Riccardo Lombardi, a veteran left-winger. But there are signs that even he might reach accommodation with the dominant grouping.

Be that as it may, Sig. Craxi has since 1978 brought his opponents to heel in a remarkable fashion. Whereas before eight or nine factions were vying with each other in a party which represented less than 10 per cent of the electorate, today there are three, or at most four.

In that period, Sig. Craxi has succeeded in his fundamental aim of forging a separate socialist identity, distinct above all from the Communists, with whom his left-wing has always wanted to link in a modern form of "Popular Front".

To differentiate his party from the Communists, whose electoral support is three times as high, Sig. Craxi has had to adopt an uncomfortably Atlanticist foreign policy and pay off his rivals in implausibly exaggerated terms, as mere creatures of Moscow.

The need to be different at all costs has also propelled the Socialists up some dangerous paths, above all their apparent readiness to deal with left-wing terrorists. There is, moreover, the perennial risk that in putting too much distance between themselves and the Communists, they will leave too little between themselves and the Christian Democrats.

Avowed goal

So far, perhaps, so good. But Sig. Craxi, in his keynote address to the congress, will be expected to indicate the next step towards his party's avowed goal of "renewing Italy".

The path he has chosen up to now would seem to offer one main outlet: that of a Socialist, presumably Sig. Craxi, as Prime Minister for the first time in Italian history, with behind him perhaps a coherent grouping of the smaller centrist "lay" parties, the Social Democrats, Republicans, Radicals and Liberals.

The obstacles to such a deal—in terms of personal and political jealousies, particularly—are very great. But the pressures in the other direction, towards a close accommodation with the Communists, are emotionally, if not numerically, very important for a party which still professes to be of the left. The dilemma is reflected in Socialists' uneasily keeping a Christian Democrat-dominated Government alive in Rome, and maintaining a host of Communist-led administrations in office in regions and cities throughout the country.

To that extent, therefore, the five days of public speeches and private negotiations this week in Palermo are likely to underline the basic truth of Italian politics: that every party, above all one like the Socialists, which holds the balance of power, is conditioned less by its own decisions than by those of other parties.

POLISH MINISTER MAKES TENTATIVE PROPOSALS

Financial reform with Russia sought

BY CHRISTOPHER BOBINSKI IN WARSAW

POLAND'S Finance Minister, Mr. Marian Krzak, has suggested that financial relations between the Soviet Union and Poland should be reformed. His suggestions, at present ill-defined, are tentative, would also affect currency relationships within the whole Eastern bloc.

Interviewed in the daily newspaper *Zycie Warszawy*, Mr. Krzak said that Poland owes the Soviet Union \$1bn in hard currency and more than \$1bn-worth of transferable roubles. The Polish deficit on trade between the two countries this year will reach Roubles 500m and the gap will widen for at least two more years, he added.

In future, however, Mr. Krzak said, prices in mutual trade would have to be based on world prices and not on internal communist bloc rates as at

present. This, he argued, would "enable us to export more services to the Soviet Union."

Exchange rates should also be adjusted to make them more realistic. He also suggested that the formula for calculating the costs of common investment projects should be changed.

In the longer term, Mr. Krzak said the current reforms which were decentralising decision-making in the Polish economy would "force changes in currency relationships among the Socialist countries."

A large proportion of the trade within the Comecon group is based on barter. It is suggested that Polish enterprises—given that they will more independence from central—should be allowed to take payment in cash which may then be reserved for use in trade.

Mr. Krzak added that Soviet hard currency loans had played a key role in bringing Poland through its "critical period" before talks began with the Western governments and banks on rescheduling part of the country's \$24bn foreign debt.

He also revealed that at the beginning of the year the Soviet Union lent Poland \$190m to buy grain at an interest rate of 6 per cent. Moscow also provided the bulk of a \$465m hard currency "gift" organised along with the other Eastern European countries. Furthermore, it was selling goods "which are worth hard currency" and was also "agreeing to re-export some items to Poland."

Meanwhile, the economic weekly, *Zycie Gospodarcze*, has published more details of the economic performance in the

first quarter of this year. In line with the cutback on investments, public spending dropped by 26.2 per cent against the same period last year and work stopped on 651 projects. However, 2,861 new projects were started in the first quarter, mainly in industry. Wages in the construction industry grew by 18.1 per cent while productivity dropped by 18.5 per cent.

Reuter reports from Canberra: The Polish Government is seeking a large amount of trade credit from the Australian Government, officials said in Canberra. Although exact figures are not available, the officials said Poland initially asked Australia to extend credits of up to \$100m (£53m).

This amount has been rejected by the Cabinet as too large, but consideration is being given to a credit of up to \$40m.

Soviet supplies vital for Poles, says Pravda

BY DAVID SATTER IN MOSCOW

THE SOVIET Communist party newspaper *Pravda* said yesterday that it was now difficult to imagine the Polish economy functioning normally without supplies from the Soviet Union. In an article marking the thirty-sixth anniversary of the friendship treaty between the two countries, *Pravda* said that Soviet help was "the living embodiment" of their close ties.

The newspaper warned, however, that "certain circles in the West" want to disrupt this co-operation and to divert Poland "from the road on which it set after its liberation from

the Fascist occupiers."

The article comes after agreement earlier this month on the sale next year of 13.1m tonnes of Soviet crude oil and 10 million tonnes of oil derivatives to Poland at prices 30 per cent higher than those charged last year. The comparatively modest price rise for the same quantity of Soviet oil that Poland imported in 1980 means that Warsaw can buy oil this year at 40 per cent below the world market price.

According to *Pravda*, Poland receives 60 per cent of its fuel and raw materials imports from the Soviet Union while 80 per

cent of Polish exports to the Soviet Union are industrial goods, the majority produced under specialisation agreements. Polish-Soviet co-operation was mutually beneficial but Poland itself was in danger, the newspaper added.

Imperialist propaganda was carrying out a "despicable, slanderous and instigatory" campaign against Poland and "revanchist circles" in West Germany harboured hopes of territorial claims.

Poland is expected to specialise within Comecon in the production of 180 types of metal-

working machine tools and automatic production lines for the engineering industry of the 10 nation grouping. It is estimated that the value of Poland's trade with other Comecon countries will increase on this basis by Roubles 160m (£107m) in the 1981-85 period.

● The Soviet economy recovered slightly in March after a bad winter and quarterly industrial output rose by 3.1 per cent compared with the same period last year. This was an improvement over January and February but still well short of the annual target of a 4.1 per cent rise.

Spanish PM seeks backing in Bonn

By Robert Graham in Madrid

THE SPANISH Prime Minister, Sr Leopoldo Calvo Sotelo, today begins a two-day visit to West Germany, his first trip abroad since taking office two months ago. His choice of destination is intended to underline the European orientation of the new Government's foreign policy.

He will meet Chancellor Helmut Schmidt at his holiday home in Hamburg and then travel to Bonn tomorrow for talks with senior officials there. Accompanied by Sr Jose Pedro Ferraz Llorca, the Foreign Minister, he will be seeking to enlist strong West German support for Spain in its negotiations over entry to the EEC. In the wake of February's abortive coup, Madrid is anxious to prevent any further delay in the negotiation timetable. Indeed, it is even trying to accelerate at least the political part of accession.

Sr Calvo Sotelo will also be discussing the question of Spanish workers in West Germany.

The other main topic will be Spanish membership of the North Atlantic Treaty Organisation. Sr Calvo Sotelo will be sounding out Sr Helmut Schmidt's views on the possibility of Spain joining the alliance this year or early next.

Here again, the Spanish are putting store on Bonn's support for their membership. Madrid believes that Nato membership would not only reinforce its military ties with Europe but would help give the Spanish armed forces a new sense of mission, lessening the chances of another coup attempt.

In more general terms, Sr Calvo Sotelo hopes to dispel the doubts and ambiguities that surrounded the previous Government's foreign policy.

Sr Adolfo Suarez, the previous Prime Minister, tore relations between Spain and other European countries, and a view that Spain had a significant role to play in Latin America and the Middle East. This led to considerable confusion, especially when Spain was present as an observer at the non-aligned summit in Cuba in 1979.

As a former Minister for Europe, Sr Calvo Sotelo, has made clear there is no doubt about his own, or Spain's, European vocation. His visit to West Germany also emphasises how he himself wants to play an active part in forming foreign policy.

Evren hints at role in future for Turkish politicians

BY DAVID TONGE IN ANKARA

TURKEY'S Military rulers remain determined to exclude all members of the last Parliament from the constituent assembly to be formed this autumn and from the next elected Parliament. But General Kenan Evren, who led last September's coup, has now indicated that they may be allowed to take part in subsequent Parliaments.

In his first full interview with a European newspaper, the Turkish head of state told the *Financial Times*: "I am not a judge to categorise politicians. There were some very good ones. But even the good ones did not resign when they saw the state which Parliament had reached."

"So it is better to exclude them all from the first Parliament. What will happen after, no one can tell." He confirmed that the ruling National Security Council would retain the final control over what the constituent assembly would propose.

The General again refused to give any timetable for the return to democracy and would not comment when asked if the process would be completed in less than five years.

"We have given our word to return to democracy," he said. "We look for the same trust and faith from abroad as we have from our own people. If our friends in Europe help, then the

process of return to democracy will be quicker. But if they put obstacles in the way of every step we make, this will not give good results."

Indications of widespread use of torture are mounting, but General Evren insisted that torture is a crime in Turkey and that any use of it is without the knowledge of his administration.

There had been complaints of torture before the coup, he said, and asked why the various European parliamentarians who have visited Turkey in recent weeks had not come then.

His administration is concerned to head off attempts to suspend Turkey from the Council of Europe, which is due to debate Turkey's continuing membership of its parliamentary assembly on May 11.

Members of the Organisation for Economic Co-operation and Development are also to meet shortly in Paris where they are expected to promise Turkey \$1bn-\$1.2bn in credits.

General Evren completed that Europe is only slowly helping Turkey in its fight against international terrorism and the weapons trade. About 300,000 weapons, many from the West, have been handed into the Turkish authorities or seized by them in the past seven months.

Ankara plan for further debt consolidation

BY METIN MUNIR IN ANKARA

TURKEY is to launch a new programme before the end of the month for consolidating debts totalling some \$130m (£80m) to banks around the world, Central Bank officials have disclosed.

The debts come under the category of so-called Third Party Reimbursement Claims (TPRC). Claimants are mainly foreign banks which have not been reimbursed by Turkey for advances or letters of credit opened by Turkish banks. The debt was built up by Turkey in the period before November, 1978, when the country entered its worst period of economic crisis.

They constitute the last remaining segment of the large Turkish debt to foreign banks, suppliers and governments which has not been consolidated.

Bank of America International

in London is acting as agent for the Turkish Central Bank for the consolidation of the claims.

Later this month, Bank of America will start making offers to holders of the claims over three years at an interest rate of London Inter Bank Offer Rate (Libor) and an additional 1.5 per cent spread, according to the Central Bank.

Turkey is also in the process of obtaining easier terms of repayment for other debts in the region of \$2.5bn to foreign banks.

Before the end of next month the Government expects to consolidate all of Turkey's short-term debts and to gain respite from repaying principal until 1985. The Government hopes that, in that year, the economic salvage programme, launched in January 1980, will have been successfully completed.

French franc at lowest point in two years

By Robert Mauthner in Paris

THE FRENCH franc has hit its lowest point against the D-Mark since the creation of the European Monetary System (EMS) two years ago after a long period at the top of the system probably because of slight market jitters as Sunday's presidential election approaches.

The French currency remains, however, well within the fluctuation margins allowed by the EMS and there is no question of a "run" on the franc for the moment.

In Paris, the franc closed yesterday at 2.3655 against the D-Mark, very close to its EMS central rate and comfortably above its floor of 2.4093.

N-power setback in E. Germany

EAST GERMANY'S ambitious nuclear power programme has received an unexpected setback, judging by reduced target figures for nuclear electricity production in the current five-year plan.

At present, 10.1 per cent of total electricity generated in the country comes from nuclear power stations and it had been planned nearly to double this by the end of 1985. Now, the Government has announced, without comment, that nuclear power will contribute 12.14 per cent of total electricity by 1985.

The previously projected expansion was based on eight Soviet-built 440 MW reactors which were to have been installed at East Germany's main nuclear power station at Lubmin on the Baltic Sea. The

Lubmin plant and a small 70 MW reactor at Rheinsberg produce all East Germany's nuclear energy.

There is no indication whether the lowered target has been caused by delays on the Soviet or the East German side. A third nuclear power station, with the new Soviet 1,000 MW reactor, was to have been completed at Stendal by the end of 1985 but this also appears to have been delayed.

The Government had said that nuclear power would provide the bulk of the increase in electricity production, but the new five-year plan target shows that East Germany is relying on its own lignite to provide most of the extra electricity.

East Germany is the world's largest producer of low-energy lignite, or brown coal, and pro-

duction is to be expanded from 260m tonnes last year to more than 285m tonnes by the end of 1985. Existing lignite-fuelled power stations are to be modernised and one of Europe's largest lignite-burning power plants is to be completed at Janschwalde with five Soviet-built 500 MW generators.

The lignite's high moisture content causes severe mining and transport problems in the winter and makes stockpiling difficult at power stations. The increase in lignite production will be very costly as the country's most productive open-cast mines in the Leipzig area have been exhausted. Development of new mines in the Cottbus district in the east is taking a large portion of investment funds allotted for the five-year plan to the end of 1985.

How the Bundesbank flattens inflation

BY JONATHAN CARR IN BONN

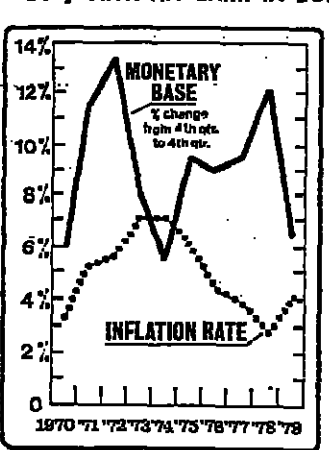
WHY HAS West Germany been so successful—compared with most other countries—in the battle against inflation? A study just released by the Hamburg Institute for Economic Research, reviewing West German experience in the 1970s, gives two main reasons. One is the existence of a very independent central bank which took firm action to restrict money supply at a time when an inflation mentality might well have gained a hold. The other is the readiness of the union movement to accept a downward correction of real wages—not, admittedly, in absolute terms, but in relation to company profitability.

The study is particularly worth underlining at a time when Bundesbank (central bank) policy is under fire from some (influential) parts of the Bonn Government, and this year's national wage negotiations are delicately poised between success and collapse. The way both the central bank and the unions react now will go far to determine whether inflation this year can be held to an

average of around 5 per cent, with a declining trend in the second half.

The Hamburg study compares West Germany's economy in the early 1970s with the period from 1979 to 1980, and finds some key similarities. In the first period inflation rose to 7 per cent (in 1973-74) during a persistent boom, and in the second it rose to touch 6 per cent during a relatively moderate economic upswing. The Bundesbank reacted both times by firmly curbing the expansion of money supply, from an annual rate of around 13 per cent to 6 per cent in the first period and from some 12 per cent to 5 to 6 per cent in the second.

But there was an important difference between the two periods as well, basically a psychological one. Both Government and Bundesbank had tried to dampen the boom in 1973, but in the winter few people believed that in 1974 inflation could be held below 10 per cent. The unions demanded wage increases of 15 to 18 per cent and the Government gave way,



granting average wage rises of 13 per cent to public-sector employees after work stoppages. The central bank reacted by reasserting its tough money supply policy—and stuck to this until it became clear that an economic downturn was underway and inflationary expectations had been curbed.

In theory, the "stabilisation crisis" of 1973-74 might have been repeated in 1979-80. After all, inflation had increased from

2.7 per cent in 1973 to 4.1 per cent in 1979, figures perfectly well known to the unions as they went to the bargaining table at the turn of 1979-80. But, as the Hamburg Institute points out: "This time the acceleration of price increases had relatively little influence on inflationary expectations. Hence wage settlements in early 1980 provided for wage increases of 'only' 7 per cent, compared with 13 per cent in 1974."

The Institute leaves no doubt why it feels a widespread adaptation to inflation did not occur this time round. In the light of the 1973-74 experience, most people expected the central bank again to take timely action to hold back the rate of price increases, and this was, in fact, what happened. In other words, the country was "schooled" by the 1973-74 crisis, with the Bundesbank acting as "head teacher."

Of course, none of this implies that West Germany has freed itself for good of an inflation mentality. The current argument between the Bundes-

bank and the Government is not directly about the rate of expansion of money supply but about domestic interest rates. However, if the Bundesbank were to yield to political pressure and cut key interest rates before it felt such action was appropriate, the result could be a net outflow of funds, a weakening of the Deutsche Mark and an increase in the imported element of inflation. This trend might bring a resurgence of the inflation mentality in West Germany, albeit by another route than in 1973-74.

Further, the current wages round will go far to confirm or undermine the Hamburg Institute's thesis about a change in inflationary expectations. An increase in wages and salaries this year of 5 per cent or less would almost certainly mean a cut in incomes in real terms. This kind of settlement is possible only if there is a broad consensus that inflation (now at an annual rate of 5.5 per cent) is gradually going to be reduced so that short-term sacrifice is rewarded by longer-term benefits.

W. German metal union calls nationwide protest

BY KEVIN DONE IN FRANKFURT

IG-METALL, West Germany's largest trade union, is calling out all its 2.7m members on short protest strikes today in a nationwide action aimed at forcing a last-minute compromise offer from the employers in the current wage round.

The metal-working sector, with about 3.7m employees, traditionally sets the pace in West German wage bargaining. After three months of increasingly acrimonious negotiations, the wage discussions are close to a climax and both sides are looking for a breakthrough in crucial talks due to take place today in Wiesbaden.

Union negotiators in two of the largest regions in northern Germany and yesterday in North-Rhine Westphalia (the largest single region with 1.2m metal-workers), have informed the IG-METALL executive that local talks have finally broken down. They are calling for a vote to be taken on an all-out strike. Such a move appears in-

evitable if negotiations in Wiesbaden for the 330,000 metal-workers in the state of Hesse break down without result. The talks today will be the eighth meeting between the two sides in Hesse during negotiations which have lasted for some three months.

Nationally, both sides have moved closer from the original union demand for an increase of 8 per cent and the employers' offer of only 2.5 per cent. The latest management offer of 4.1 per cent now stands against demands from IG-METALL for wage increases of at least 5 per cent.

Short-lived protest strikes in North-Rhine Westphalia had already cost industry some DM 27m (£5.7m) in lost sales. Gesamtmetall, the employers' organisation, claimed yesterday that the strikes, which have been mounted in the region since the beginning of March, had hit 1,188 companies in the region and had involved around 313,000 workers.

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Thatcher praises Saudi stance on oil prices and output

By RICHARD EVANS IN RIYADH

MRS. MARGARET THATCHER, the UK Prime Minister, warmly praised the Saudi leadership yesterday for not cutting oil production or raising prices. She said at a Press conference in Riyadh at the end of her three-day visit to the Kingdom that had the Saudis adopted a different strategy the effect on Western economies would have been extremely grave. "We are very happy indeed about the oil policy of the Saudi Government. They have tried to do everything they could not to raise prices... had other decisions been taken we would have been in very great difficulties," she declared. The indications after the visit were that the relations between the UK and Saudi Arabia are now fully restored following the difficulties caused by the television film "Death of a Princess." The actual impact of the visit on commercial links is not yet clear but the British team believes that UK companies should win contracts under the Saudi's third five-year plan, and also increase their share of defence sales. The Prime Minister offered Saudi's a particularly hard sell on the Hawk trainer aircraft produced by British Aerospace and officials seemed increasingly hopeful that there could be a contract on offer for up to 50 in the near future. Mrs. Thatcher was closely questioned by Saudi journalists on what conditions she would be prepared to sell arms, but she offered none. "We have made it clear we would be willing to supply arms to Saudi Arabia," she said. The Prime Minister confirmed that the Tornado advanced strike aircraft had been discussed but only as a longer-term prospect. The purpose had been to hear Saudi views of their aircraft requirements several years ahead so that this could be taken into account in the development of the aircraft. The Prime Minister then flew from Riyadh to the United Arab Emirates where she will have two days of talks with Emirati leaders in Abu Dhabi and Dubai. Police in Dubai tightened security for Mrs. Thatcher's visit after an explosion in a Dubai hotel. Two hotel workers died in the blast last night. Mrs. Thatcher is due to visit Dubai today but was not scheduled to visit the hotel where the explosion occurred.

Italian Foreign Minister in Ethiopia for meeting

By JAMES BUXTON IN ROME

SIG. EMILIO COLOMBO, the Italian Foreign Minister, yesterday became the first Western foreign minister to visit Ethiopia since the 1974 revolution which overthrew Emperor Haile Selassie. He is expected to test the strength of Ethiopia's desire for better relations with the West. After several years of deep involvement with the Soviet Union, Cuba and other East bloc countries. The three-day visit is at Ethiopia's instigation and follows indications that at least part of the ruling military council, the Derg, is unhappy at the country's heavy military and economic dependence on the Soviet Union and its allies. It may also reflect the fact that Ethiopia is, in terms of foreign relations, more self-confident, having had a degree of success in extending its effective control over the Somali-populated Ogaden region in the south-east and over parts of the northern province of Eritrea, and getting on better terms with neighbouring Sudan. The generally unsuccessful application of socialist economic policies, compounded recently by drought, have made Ethiopia question the value of East bloc economic aid. It is also deeply concerned that the granting to its bitter rival Somalia could lead to the revival of Somali military strength, despite U.S. assurances to the contrary.

Iran plans a record deficit

By Terry Povey in Tehran

IRAN'S Prime Minister, Mr. Mohammad Ali Rajai, yesterday presented Parliament with a Rials 3,300bn (\$44bn) budget for the next year. The proposals, which will be studied by Parliament over the next few weeks, envisage a record budget deficit of Rials 1,575bn (\$17bn) with income for the year to March 20, 1982 unofficially estimated at Rials 2,025bn (\$27bn). Mr. Rajai's proposals did not detail specific spending, but Rials 1,000bn was announced some time ago as the target for defence spending. This would take defence up to more than 30 per cent of the total budget—the highest figure ever for Iran. The main problem facing the Government, according to banking officials in Tehran, is its inability to raise a sufficient rial revenue within the country. Oil revenue, forecast at \$18m, should provide more than enough to cover foreign exchange requirements. As a result of falls in industrial and agricultural production, there has been a noticeable decline in Iran's national income over the last three years. Last year, the fall is reported to have been over 10 per cent—five times the 2 per cent level in the previous year and almost as bad as the 15 per cent fall in GNP recorded during the year of the revolution.

General is arrested in Tehran

By our Tehran Correspondent

GENERAL FARIVAR, the head of the purchasing and supply department within Iran's Armed Forces, has been under arrest in Iran for two weeks. It is not known whether his arrest is connected with the \$56m which the Iranian Government claims to have lost in a recent arms deal. There has been no further official comment on the missing \$56m, but there is increasing speculation in Tehran that it may not be the only example of inexperienced Iranian buyers getting into difficulties in their dealings with private arms salesmen and other merchants.

THE CRISIS IN LEBANON

Begin has talks on build up in fighting

By DAVID LENNON IN TEL AVIV

THE ESCALATION of fighting in Lebanon and along the border with Israel has raised tension in Israel and was the central topic at talks in Jerusalem yesterday between Mr. Menachem Begin, the Prime Minister, and his senior Ministers and military commanders.

Palestinian shelling and rocket attacks on northern Israel and the southern Lebanese Christian enclave this week were being reviewed gravely in Jerusalem. In response to the deteriorating situation, Israeli and south Lebanese artillery yesterday launched heavy barrages against Palestinian targets, following Monday's artillery and air strikes.

Despite pressure from some military and political circles for more direct Israeli intervention against Palestinian and Syrian forces in Lebanon, there were no indications that the Government is interested in a confrontation with the Syrians.

Though no details were released about the content of yesterday's talks with Mr. Begin, Israel is expected to intensify its air, sea and land attacks on Palestinian targets, rather than launch a major land invasion of Lebanon along the lines of that of March, 1978.

But military sources here admit that while they want to

limit the fighting, they do not know where it will lead or when it will stop. They also warn there is a danger of the conflict intensifying, forcing Israel to

increase its aid to the Christian forces in the north. The problem facing Israel is that while it is openly committed to helping the Christians

in their battles with the Syrian troops in Lebanon, there is a major difference between providing advice and arms to the Christian forces than interven-

ing directly in the warfare. In the past few days, the commander of Israel's northern sector, General Eviador Ben-Gal, has called for more Israeli involvement against Syria.

On Monday, Mr. Moshe Arens, chairman of the Knesset Foreign Affairs and Defence Committee, warned that if Syria does not stop its attacks on the Christians, Israel will take direct military action.

They, and others, believe that this is the right moment to hit Syria while it is isolated in the Arab world. But the dominant view in military and political circles here appears to be that direct intervention would be counter productive, rescuing Damascus from its isolation and unifying the splintered Arab world.

In a recent interview, Mr. Begin said Israel would not be dragged into a confrontation by the South Lebanese militia or any other forces, but would make its own decision on when and if to act.

The prevailing view here is that the moment for broad intervention in Lebanon has not yet arrived, although it could be brought on at any time if Israel believes its basic interest in preventing total Syrian control of Lebanon was being jeopardised.

HEAVY SHELLING CLOSES BEIRUT AIRPORT

BEIRUT AIRPORT was closed yesterday after the runways were hit by shells during the extensive artillery duels between Syrian troops and Christian militias. Tusan Hijazi writes from Beirut.

Mr. Ekias Herawi, the Public Works Minister, announced later that the airport had been reopened, but only to outgoing traffic. Incoming flights were delayed for 24 hours.

The airport is the country's only air link with the outside world. The last time it was closed because of national strife was during the civil war five years ago.

A tense atmosphere hung over the Lebanese capital yesterday as sporadic shooting continued causing concern about the fate of the brittle 12-day-old ceasefire.

At least five people were killed and 15 wounded in the intensified bombing in southern Lebanon, according to Radio Lebanon.

The radio said the port of Sidon was bombarded along with the town of Nabatiyah and neighbouring villages farther inland. Twenty-one people were killed and 50 wounded in the artillery and rocket exchanges on Monday which covered an area extending from the airport in Moslem West Beirut to the port of Junieh in the Christian heartland.

In South Lebanon, meanwhile, artillery duels raged between Israel and its Christian militia allies on the one hand and Palestinian guerrillas and their Lebanese leftist and Moslem supporters on the other.

An Israeli army officer was killed and one soldier wounded in the bombardment of Marjeyoun, the capital of

the Christian enclave along the Israeli border. Residents in Nabatiyah, 10 miles north of the Israeli border, said scores of shells and rockets were falling in the area as Palestinian and Lebanese leftist forces battled rightist militiamen supported by Israeli gunners.

Palestinian sources said guerrilla forces had been put on full alert in Tyre, Nabatiyah and Sidon. AP adds: Field guns roared along Beirut's Moslem-Christian mid-city green line yesterday, shattering a brief lull in fighting.

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Guerrillas attack power station in South Africa

By BERNARD SIMON IN JOHANNESBURG

POWER supplies to hundreds of factories and homes in the port city of Durban were disrupted yesterday after saboteurs wrecked an electricity station. Damage to the station's transformers, which were installed late last year, was estimated at R2.5m (£1.4m).

The incident occurred shortly after midnight on Monday. Police suspect the saboteurs cut holes in security fences surrounding the distribution sub-station, which is situated in the black residential area of Lamontville, south of Durban, and then planted limpet mines.

It was the most serious case of sabotage in South Africa since black nationalist insurgents planted mines at the Sasol oil-from-coal facility last June. There has been little evidence of guerrilla activity since then, but the number of

incidents has increased in the past few weeks. The militant African National Congress (ANC) has claimed responsibility in the past for most guerrilla attacks in South Africa, including that on the Sasol plant. Police said the bases discovered near Johannesburg were believed to be for ANC insurgents.

Areas affected by the sub-station blast in Durban included the industrial areas of Prospecton, Umbogintwini and Reunon. Factories in these townships were closed yesterday while the authorities restored electricity supplies.

According to police, black nationalist insurgents have become more sophisticated and organised recently. They have established an "assassination squad" which, the police said, has attempted two killings.

Atlas Copco 1980.

– 32% more earnings.
– 17% return on capital.

The Swedish-based Atlas Copco Group, a leader in compressed air, hydraulics and related technologies, reports a successful year. The company stands out as one of the most international companies in the Swedish engineering industry. 91% of the invoicing in 1980 was outside the home country.

RESULTS IN BRIEF.

Sales went up more than 17 percent from £540* million to £634 million in 1980, while new orders increased by 17 percent from £562 million to £656 million. During the same period, earnings after financial items rose 32 percent from £34 million to £45 million.

Sales grew faster than total capital employed. Return on total capital employed moved up from 14 percent to 17 percent during the year, one of the highest figures in the Swedish-based engineering industries. The profit margin on sales increased from 6.3 percent to 7.1 percent.

MARKET DEVELOPMENT AND INVESTMENTS.

Important acquisitions were made in the U.S. to pave the way for a bigger share of the American market and to strengthen the company's technological position in the gas and process industries. Major investments in manufacturing resources were made in Brazil, Mexico, India and Yugoslavia, and substantial marketing investments were made in Latin America, South East Asia and the Far East.

*Exchange rates as of Dec. 31, 1980: £1.00 = SKr 9.825

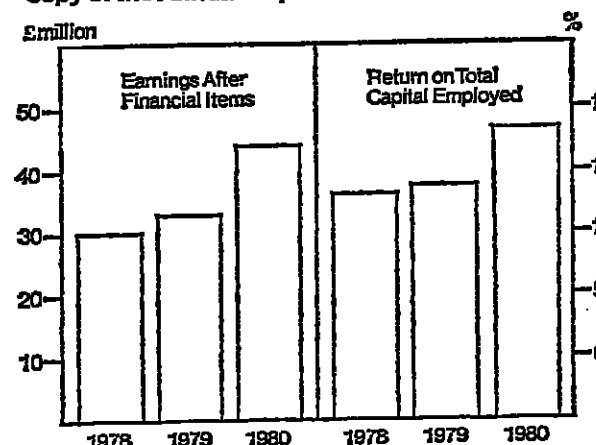
PRODUCT SALES.

All of the Group's five divisions reported better performance due to higher sales volume and consequently improved utilization of the manufacturing resources.

Among countries with notable sales increases were Canada, USA, Mexico, Australia, South Africa, India and several countries in Latin America. Especially good sales results were from European industrial countries such as Finland, France, Germany, Italy, Portugal and Sweden.

FREE LITERATURE.

To learn more about Atlas Copco please write to us direct or to our sales company in your area for a copy of the Annual Report 1980.



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AMERICAN NEWS

OIL AND NARCOTICS BOOM IN THE AMAZON

Peru's rubber capital bounces back into action

BY HUGH O'SHAUGHNESSY, RECENTLY IN IQUITOS

IT IS eerie to land in Iquitos, rather like landing on a small island or a big aircraft carrier. A break appears in the immense ocean of forest which stretches away to the flat horizon in all directions and this strange isolated town of 168,000 people suddenly comes into sight.

Linked to the outside world by no road and accessible only by river and by air, it is a geographical oddity, but an important one. The city is the capital of the Peruvian department of Loreto, 48m hectares of jungle on the eastern side of the Andes. Once the centre of a rubber boom, it has slumbered in the intense tropical heat for most of this century, only to awaken a few years ago to an importance it never before dreamt of.

Loreto has struck oil, and the less scrupulous of Iquitos's citizens are making millions of dollars from the narcotics trade.

The town shows little sign of its new importance. True, there is a new air port to deal with the half a dozen daily flights from Lima, the Peruvian capital, the occasional aircraft from



Brazil, and the recently inaugurated service by Faucett Airlines direct from Miami. But beyond the airport all is untidiness and often squalor as the town meanders along the north bank of the broad Amazon River. Apart from one main shopping street, the only animation is at the waterfront, where the great barges are tethered after bringing cement, food and crates of beer and carbonated drinks down river from the port of Pucallpa.

What in the last century used to be a luxury hotel occupied by rubber barons has been turned into an army headquarters, and the town's only other curiosity, a cast iron building designed by the French engineer Eiffel, and shipped in pieces from Paris, houses a travel agency for the growing army of travellers venturing into Amazonia.

In the offices of Iquitos a good deal of work is going on to organise the economic future of the town and of Loreto as a whole. The basis of local government finance is the royalty on Loreto oil production, which last year amounted to an average of 127,000 barrels a day (b/d). If production rose quickly—and the interest being shown by foreign oil companies in Loreto indicates that there is a good chance it could—the department would be transformed.

The oil industry is estimated to employ 6,000 people directly and many more indirectly. In 1983, the small local refinery of Petroperu, the state oil company, which processes 1,200 barrels a day, less than half local consumption, will be



The suburb of Belén, on the Amazon River itself: the drug smugglers hold sway

superseded by a \$21.7m plant to process 10,800 b/d. This year, Loreto and Iquitos will receive 13.3bn soles (£15.4m) in oil royalties, and next year could receive twice or three times this amount. Wrangling between Petroperu and local residents is still going on over the formula which should be used to calculate the exact figure.

With this and other revenues, the local development authority, Ordereito, is preparing a five-year plan to make the region and its natural resources better known, improving communications and pushing up local food production.

Such tasks as providing a

reliable electricity service will help the increasingly important tourism industry, boosted by the recent introduction of the direct Miami air link.

In 1978, 27,400 tourists visited Iquitos and today 21 hotels can accommodate 1,700 guests all year round. The "jungle lodges" round the city offer a glimpse of life in the wild which is proving extremely attractive, especially to West German visitors.

In the Iquitos underworld, especially in the crowded suburb of Belén, the drug smugglers hold sway. Their fast launches outrun and often outgun the Peruvian navy and police who patrol Amazonia's waterways.

The traffickers bring increasing tonnages of coca paste — the intermediate product between the raw coca leaf and finished cocaine—from the foothills of the Andes to Iquitos, whence it is dispatched onwards to Colombia, Brazil or the U.S.

The local police, backed by U.S. drug control agencies, do their best to halt the traffic which brings the city hundreds of millions of pounds in profit. Until the trade stops—or which there is little likelihood in the next few years—drugs will be a much more attractive source of income for many inhabitants of Iquitos than either oil or tourism.

Reagan advised to delay 'Awacs' for Saudis' plan

BY DAVID BUCHAN IN WASHINGTON

SENATOR HOWARD BAKER, the Republican leader, has told the Reagan Administration it will probably lose its bid for Congressional approval to sell advanced radar aircraft to Saudi Arabia, unless it postpones the plan for at least two months until after forthcoming elections in Israel.

The administration, buffeted by increasing and conflicting pressures of the controversial Saudi sale, sought the advice of Senator Baker, just back from a Middle East trip that included visits to Israel and Saudi Arabia, before deciding which step to take next.

The decision has been made on the administration's willingness to sell the Saudis AWACS radar planes as well as extra gear for their U.S.-made F-15 jet fighters, Mr. Larry Speakes, acting Presidential Press Secretary, reiterated yesterday.

But the White House was not yet ready to notify this formally to Capitol Hill. Once that is done, Congress has 30 days to block the sale by majority resolutions in both Houses.

The AWACS sale has become a cliff-hanger, with pressure building up from Israel and Saudi Arabia. With votes narrowly balanced on the issue, the Reagan Administration risks its

foreign policy defeat as well as a new election row with one or other of its chief Middle East friends.

Sheikh Ahmed Zak Yamani, Saudi Oil Minister, warned over

the weekend that Saudi Arabia expected to receive the AWACS as one package with the F-15 fuel tanks and missiles, and this should not be delayed until after the Israelis go to the polls on June 30.

The arms sale is intended to show a new openness by Washington to help and defend its friends in the Middle East, in contrast to wavering by the Carter Administration.

The Administration aim was initially to get the controversial sale through as early as possible in its political honeymoon with Congress.

Its initial optimism was based on the mild Israeli response to the U.S. intention to sell the Saudis the extra fuel tanks and some air-to-air missiles.

This calculation was upset by the sharp reaction from Israel—mobilising its supporters on Capitol Hill—to the Administration decision to add a handful of sophisticated AWACS to the Saudi sale.

Some of President Reagan's strongest supporters on the conservative Republican side, such as Senator Orrin Hatch and Representative Jack Kemp, have come out against the sale, whose chances in the Senate look risky, and in the House, bad.

Israel has objected that the AWACS would do even more to upset the regional military balance than the sale of the long-range F-15 fighters to Saudi Arabia.

Israel already has such fighters itself, but not the AWACS.

President in bid to 'sell' economic strategy

BY OUR WASHINGTON CORRESPONDENT

PRESIDENT REAGAN has stepped up his still light workload by using the telephone to lobby key Congressmen and Senators for their support for his economic programme.

In an effort to revive political momentum for the tax and spending cut plans, the Reagan White House has also mounted

a grass-roots publicity drive.

A series of speakers, Vice-President George Bush, former President Gerald Ford, architect Representative Jack Kemp, and a clutch of conservative Republican Senators, have fanned out this week across the South, an area identified by Reagan aides as particularly fertile ground for the economic programme.

The aim is to win the defection of Conservative Democrats, a trend still strongly represented in the South, where opinion polls taken for the White House show support for the Reagan economic programme running at two to one.

President Reagan is an attractive candidate to many conservative Democrats, who know that opposing the President might not be conducive to their re-election in the 1982 mid-term Congressional elections.

On returning from hospital after his wounding, Mr. Reagan

was said to be horrified to learn that some members of his Administration were already talking of compromise on the more controversial elements of the economic package.

Mr. Reagan has instructed his Administration to fight for each and every inch of his programme

World Bank rebuts 'socialism' charge

By Our Washington Correspondent

THE U.S. Treasury has commissioned an internal study to examine complaints by conservatives, in and outside the Reagan Administration, that the World Bank promotes state socialism in the Third World at the expense of private enterprise.

The move is likely to bring some ridicule from other of the World Bank's 130-odd member-governments, which include many Socialist and Communist régimes, and has brought rebuttal from the World Bank staff.

Dismissing the internal study to reporters, Mr. Beryl Sprinkel, U.S. Treasury Under-Secretary for Monetary Affairs, said it was felt to be a necessary part of the Reagan Administration's review of future U.S. commitments to the World Bank and its affiliates.

The Administration has said it will meet past U.S. commitments, such as \$3.24bn to the International Development Association (IDA), the bank's soft-loan arm, but would not tie its hands beyond that.

The nub of the conservative objection to the World Bank is that too many loans are made to governments and state organisations in the Third World.

On the other hand, Mr. Sprinkel noted this complaint could easily be carried too far. In a lot of the poorer countries, the state was often the only functioning entity and the only body capable of financing large infrastructure projects.

It is, however, a particular concern of the Reagan Administration that the World Bank is, it is alleged, "misdirecting" an increasing amount of its resources into oil and gas exploration in the developing countries, which tend to have state-owned oil companies, if any at all.

The new U.S. Administration believes much of this could be handled by the big private oil majors.

The U.S. Government has said that for the time being, it sees no need for the World Bank to set up a special "energy bank" affiliate, as proposed by Mr. Robert McNamara, the retiring President of the World Bank.

Mr. McNamara has seen such an affiliate as a means of increasing the bank's overall borrowing. Though the affiliate could probably go ahead without U.S. financial backing, the Reagan Administration's political support for it would probably be necessary.

Brazil has £72m trade deficit for March

Brazil registered a trade deficit of \$156m (£72m) in March bringing the deficit in the first quarter to \$416m, the Finance Ministry announced.

The trade deficit for the first three months of the year was considerably less than the \$1,347bn for the same period in 1980, according to official statistics.

The Finance Ministry Statistics showed a 25 per cent increase in exports to \$5,181bn during the three months, officials said. Imports totalled \$5,597bn. Agencies

Canada MPs debate last changes to constitution

BY VICTOR MACKIE IN OTTAWA

DEBATE BEGAN in the Canadian House of Commons yesterday on the last amendments to the Government's proposals for constitutional reform.

At this stage in the final three days of debate, it is not completely clear just which amendments will be accepted. However, Mr. Pierre Trudeau, the Liberal Prime Minister, along with the New Democratic Party, has agreed to amendments to strengthen the rights of women and natives.

All-party negotiations were under way throughout yesterday to revise opposition amendments to put them in forms acceptable to the Progressive Conservatives and New Democratic Party.

A Commons order set aside the first three days of this week—yesterday, today and tomorrow—for debating and voting on all amendments, putting an end to the lengthy Conservative filibuster that has stopped work in the Canadian Parliament.

Throughout the acrimonious debate, the Conservatives have demanded that the Government parry the constitution immediately, but make no substantial changes until all the provinces agree.

Mr. Trudeau wants Westminster to enact a Bill of Rights and a procedure for amending the constitution before passing control over the constitution to Canada.

The premiers of eight provinces appeared on national television during the Easter weekend to echo the Federal Conservative line.

Mr. William Davis, Premier of Ontario, and Mr. Richard Hatfield, Premier of New Brunswick, support Mr. Trudeau. The eight dissenting premiers have put forward what they describe as a compromise formula, but it was flatly rejected by Mr. Trudeau last Thursday.

By Thursday night, the resolution will be in its final form. After that, Mr. Trudeau's long march towards constitutional reform will pause until he gets the approval of the Supreme Court of Canada, which is scheduled to start hearing the case on April 28.

If the court rejects the Trudeau package, it is back to square one. But if the Supreme Court finds the resolution legal, the last step in Canada will be speedy.

Successful merger spurs growth rate

"I am pleased to say that the merger between the Newcastle Permanent and Grainger Building Societies—has proceeded extremely well..."

Chairman P. W. E. Heppell D.F.C. F.R.I.C.S.

Assets increased during year to nearly £169,000,000, representing a growth of 13.95%.

Society competing very successfully with a wide choice of saving and investment schemes.

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Gold Fields Group

Announcement

by

GOLD FIELDS OF SOUTH AFRICA LIMITED ('G.F.S.A.')

EAST DRIEFONTEIN GOLD MINING COMPANY LIMITED ('EAST DRIE')

WEST DRIEFONTEIN GOLD MINING COMPANY LIMITED ('WEST DRIE')

(all incorporated in the Republic of South Africa)

Merger of East Drie and West Drie and acquisition of a mining lease over North Drie

NORTH DRIE

Boreholes drilled in ground owned by a wholly-owned subsidiary of G.F.S.A., which adjoins the northern boundary of East Drie's mining title, have demarcated an area, 935 hectares in extent ('North Drie') which is underlain by an estimated 27 million tons on the Ventersdorp Contact Reef, averaging 14.3 grams per ton over a width of 172 centimetres. North Drie could be brought to account as an independent operation.

EAST DRIE

East Drie is operating at a planned milling rate of 225,000 tons per month. Maintenance of this production rate requires a continuous costly programme of shaft sinking to obtain access to tonnage in the deeper levels of the mine. East Drie's life, which is estimated to be in excess of 70 years, suggests that a higher production rate should be contemplated. Technically, however, this would require massive additional capital expenditure on the provision of the required mining infrastructure. On technical and financial considerations such an expansion programme is not considered to be prudent.

WEST DRIE

West Drie is operating at a planned milling rate of 225,000 tons per month. It is estimated that this production rate can be maintained from underground sources, with increasing difficulty, for about 10 years and that thereafter underground production will decline fairly rapidly over the next 10 years. The West Drie mining infrastructure exceeds that which it requires for its current rate of production and this excess can be expected to increase over the remaining life of the mine.

THE MERGED OPERATION

The merger of the East Drie, West Drie and North Drie mining titles into one operational area will enable the area to be exploited in the optimum manner by two mining divisions. An immediate increase in the combined milling rate to 475,000 tons per month would be justified as a result of the relatively shallow tonnage in North Drie becoming available for mining in the short to medium term. In addition, the removal of inter-mine boundary pillars will become possible in the immediate future. These are estimated to contain 28,000 kilograms of gold worth R350 million at currently prevailing prices. West Drie's mining infrastructure will provide many of the facilities required to support North Drie and, in the longer term, make it possible to sustain a higher production rate from the deeper levels of East Drie.

THE SCHEME

Implementation of the proposed scheme for a merged operation will—

- ★ Permit North Drie to be brought to production at a substantially reduced capital cost and within the tax structure of the merged operation.
- ★ Enhance the value of holdings in East Drie by accelerating the exploitation of its lease area.
- ★ Enhance the value of holdings in West Drie by utilising its surplus hoisting capacity and infrastructure in the exploitation of a larger complex with a life of some 50 years.

Accordingly, the boards of G.F.S.A., East Drie and West Drie have approved the scheme in principle and provisional agreements have been entered into whereby:

- ★ West Drie will become a wholly-owned subsidiary of East Drie with effect from 1st July, 1981, in consideration for 285 new, fully paid East Drie shares for every 100 West Drie shares.
- ★ East Drie will acquire from a wholly-owned subsidiary of G.F.S.A. a mining lease over North Drie, in consideration for 7,362,000 new, fully paid East Drie shares.

In order to facilitate the implementation of the scheme, East Drie will change its financial year end to 30th June. Accordingly, East Drie will prepare and issue a report and financial statements for the six months ending 30th June, 1981. The new shares to be issued by East Drie will not rank for dividends until the scheme has become effective. Accordingly, East Drie and West Drie will consider the declaration of dividends in respect of their existing issued shares in June 1981.

The proposed scheme is contingent upon the passing of resolutions at general meetings of East Drie and West Drie, scheduled for 15th June, 1981, and to confirmation by the Supreme Court. The cession to East Drie of a mining lease over North Drie is subject to the formal approval of the Minister of Mineral and Energy Affairs and G.F.S.A. has procured the submission of an application for a lease over North Drie on the basis that the lease be so ceded. Copies of this announcement are being posted to all members of G.F.S.A., East Drie and West Drie at their registered addresses. A detailed circular, accompanied by the relevant notice of meeting, is expected to be posted to members of East Drie and West Drie at their registered addresses on or about 22nd May, 1981.

JOHANNESBURG
21st April, 1981

Handwritten signature in Arabic script.



THE NEW 2 LITRE MERCEDES-BENZ ESTATE. ASK WHAT IT CAN DO. THEN ASK WHAT IT COSTS.

If you have driven one of the other Mercedes-Benz Estates, you already know some of the things the new 200T can do.

It can function effortlessly as a partech-nicon, farmcart, mobile kennel, ski or canoe transporter, delivery van, game brake or racing tender.

It can do so while remaining an uncompromised, beautifully mannered and dynamically satisfying car. Which is where it moves into territory occupied uniquely by Mercedes-Benz.

What may surprise you fractionally is that, at a constant 56mph*, it can travel 35.2 miles while consuming only one gallon of petrol.

If you believe that a Mercedes-Benz Estate is beyond your reach perhaps you should consider the new 200T in detail.

Because it is a Mercedes-Benz, it does not treat people like cargo.

The depth, strength and sophistication of engineering that go into every Mercedes-Benz have produced a large estate that does not shake, rattle or flex its body panels aft of the B-pillar, does not boom, reverberate or resonate whether running empty or full and does not buck and bounce its occupants as if they were no more sensitive than packing cases.

Instead, the new 200T rides, holds the road, handles, looks, sounds, and, naturally, feels like a Mercedes-Benz saloon.

Which, apart from 64.2 cubic feet of cargo space, a 1,367 lbs payload capacity, the ability to ingest objects up to 9 ft 5 inches long, a generous rear door and a handsomely squared off roofline, is precisely what it is.

Five different interior configurations culminating in the first single-seater estate.

The new 200T begins as a spacious five-

seat saloon that happens to have 29.9 cubic feet cargo capacity where most cars keep their boot.

With the rear seat folded down, it becomes a sporty two-seater with 64.2 cubic feet of cargo capacity.

With one or other side of that assymetrically-divided rear seat folded, it becomes a three or four-seater with a 6ft 7 in run of close-carpeted cargo space from the low-loading tailgate to the back of the front seats.

And, uniquely, with one rear seat cushion removed and the front passenger seat fully reclined, cargo space extends as far forward as the 200T's fascia and can accommodate items up to 9 ft 5 inches long.

The estate car achieves a higher plane.

Load the new 200T (with people or cargo or both) and when you start the engine an electronic sensor causes extra hydraulic fluid to be pumped into the rear shock absorbers to restore the car to its most efficient ride height.

Thus the four-wheel independent suspension retains its tenacity and the 200T and its occupants retain their equilibrium even at high speeds on twisting roads.

The safety, comfort and strength all Mercedes-Benz owners take for granted.

Superb handling is merely one of more than 120 safety features and countless contributions to comfort and peace of mind that are built into the 200T.

Others include the rigid steel safety shell, with burstproof door locks that could each support the weight of the entire car. Four-stage collapsible steering. Ergonomically engineered and sited instruments and controls. Scientifically designed seats with upholstery that 'breathes'. A divisible heating and ventilation system that

permits passengers to doze while the driver stays alert.

And you may want to consider the remarkable optional extra called ABS—the computerized anti-lock braking system that is available across the entire Mercedes-Benz range of estate and saloon cars.

However, before you decide that you do want the new Mercedes-Benz 200T, compare it briefly with the other Mercedes-Benz Estates that share the same uncommon attributes.

The 104mph, 35.2mpg* 200T Estate owes its remarkable performance to a totally new 109 DIN/h.p. single overhead camshaft engine and a new lighter and more efficient four-speed gearbox which, together, contrive to make many large estates of other marques seem over-engined.

The even livelier 230TE Estate has a similar new cross-flow light alloy head engine, though 300 cubic centimetres larger and with the added efficiency of fuel-injection. Its top speed is 112mph and yet, it can return 33.6mpg at a constant 56mph*.

The extremely quick 280TE Estate has a fuel-injection twin overhead camshaft six-cylinder engine that permits it, where legal, to shift your goods and chattels at 121mph. If you are in less of a hurry, it can cover 25.9 miles for every gallon of petrol consumed at the yardstick speed of a constant 56mph*.

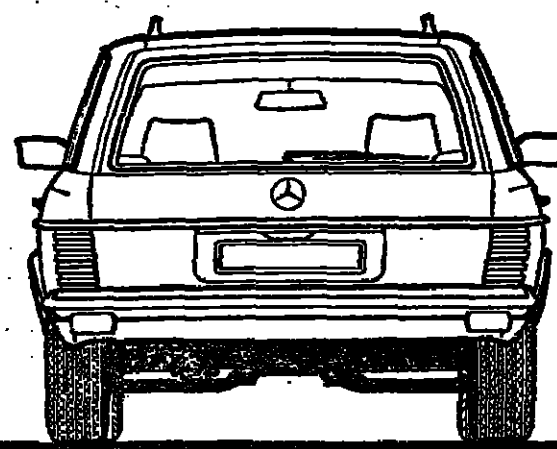
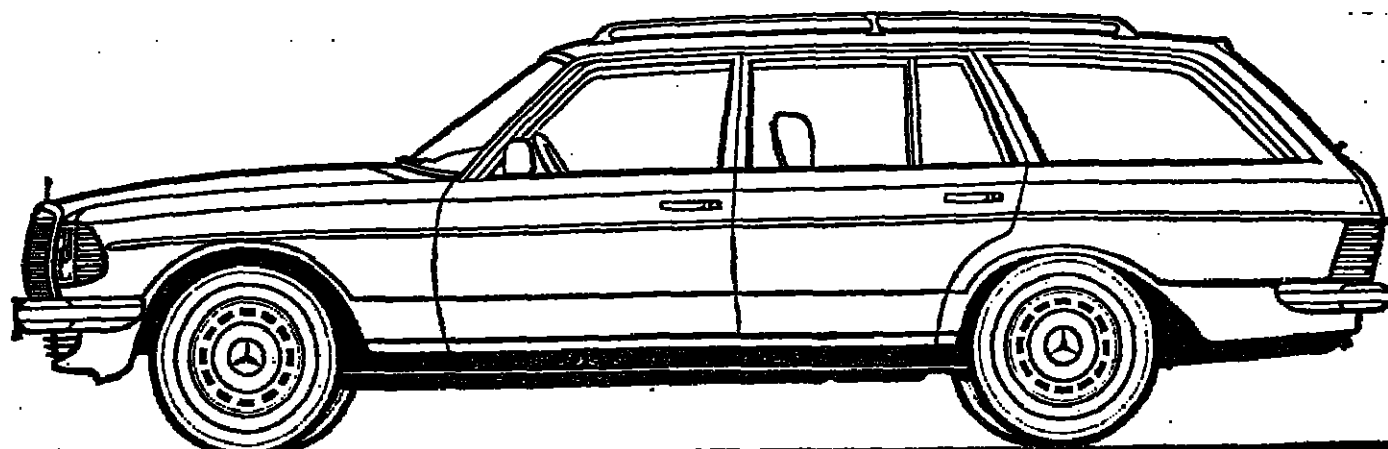
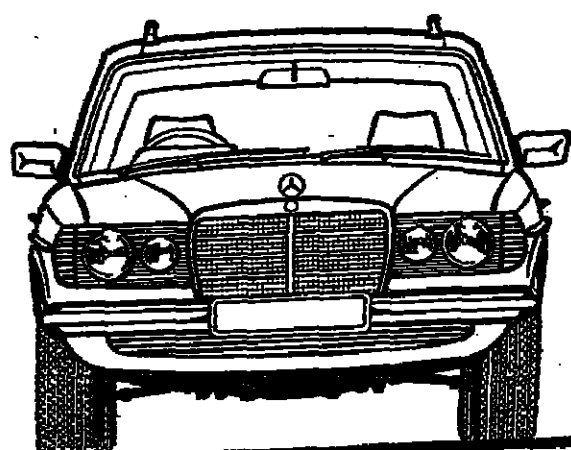
Now ask how much it costs.

The new 200T costs £8,950. Not a lot when you consider what you get for it. Still in doubt?

Your Mercedes-Benz dealer will be happy to offer you a very persuasive test drive.

Please bring your own load.

ENGINEERED LIKE NO OTHER CAR IN THE WORLD.



* Official fuel consumption figures for the 200T, urban cycle 22.5 mpg (12.6 litres/100km) manual and 22.7 mpg (12.4 litres/100km) automatic. At a constant 56mph, 35.2 mpg (8.0 litres/100km) manual and 33.2 mpg (8.5 litres/100km) automatic. At a constant 75 mph, 27.5 mpg (10.3 litres/100km) manual and 26.0 mpg (10.9 litres/100km) automatic. For the 230TE, urban cycle 20.2 mpg (14.0 litres/100km) manual and 20.8 mpg (13.6 litres/100km) automatic. At a constant 56mph, 33.6 mpg (8.4 litres/100km) manual and 32.1 mpg (8.6 litres/100km) automatic. At a constant 75 mph, 28.7 mpg (10.6 litres/100km) manual and 25.0 mpg (11.3 litres/100km) automatic. For the 280TE, urban cycle 16.4 mpg (17.2 litres/100km) manual and 16.5 mpg (17.1 litres/100km) automatic. At a constant 56 mph, 28.8 mpg (9.8 litres/100km) manual and 23.9 mpg (10.9 litres/100km) automatic. At a constant 75 mph, 23.2 mpg (12.2 litres/100km) manual and 21.1 mpg (13.4 litres/100km) automatic.

WORLD TRADE NEWS

Australia may act against EEC beef subsidies

By Patricia Newby in Canberra

THE CATTLE Council of Australia, which represents the country's beef producers, yesterday called on the Government to take action within the General Agreement on Tariffs and Trade (GATT) over subsidised beef exports from the European Economic Community. Mr. Peter Nixon, the Minister for Primary Industry, confirmed that the Government was considering GATT action in spite of the apparent failure of a similar action by Australia, Brazil, and other nations over EEC subsidised sugar exports.

A GATT working party found that the EEC's "open-ended" regime for both production and subsidies was "a source of uncertainty in world sugar markets" and constituted a threat of prejudice in terms of Article 16 of the GATT. However, nothing substantial came of the move more than two years of negotiations initiated by Australia within the agreement.

Informal talks about the beef subsidy issue are understood to have already taken place between Australia and Argentina. Representatives of the Cattle Council will meet Mr. Malcolm Fraser, the Prime Minister, today to urge that all efficient beef producing nations be approached to back a GATT action against the EEC subsidised beef export policy.

Opening the Cattle Council's annual meeting in Canberra yesterday, Mr. Nixon said subsidised EEC competition in third markets could become one of the most serious problems confronting Australia's beef trade.

Last year the EEC, which was a net importer of beef in 1978, exported 570,000 tonnes (carcass weight equivalent) which placed it second behind Australia as the world's biggest beef exporter. Australia exported 950,000 tonnes.

Mr. Nixon blamed subsidised EEC exports underwriting Australian prices for a decline in Australian beef shipments to Egypt from 36,000 tonnes in 1978 to 573 tonnes last year.

The present rate of subsidy paid on beef exports from the EEC is estimated to be about 65 per cent of the FOB price received from sales of Australian beef. At times, it has been as high as 75 per cent.

Commission allows wave of protectionist moves

By Giles Merritt in Brussels

A WAVE of protectionist measures by various EEC member states has been formally permitted by the European Commission in Brussels under the provisions of the Rome Treaty. The countries to be affected include Japan, Brazil, South Korea, India, China, the Philippines, Taiwan and Czechoslovakia.

The device being used to stem exports from these countries is the Treaty of Rome's Article 115, which permits EEC member states to take "protective measures" against trading partners.

The barriers being erected under this latest round of Article 115 actions constitute the small change of protectionism and, according to some Brussels observers, are all the more worrying because of the low-key fashion in which they have been approved by the Commission.

The most notable case under which barriers have been granted to an EEC member state is the permission given to the Italian Government to reduce imports of car radios from Japan. Arguing that the Italian electronics industry's output of such radios has dropped from 620,000 units in 1979 to 450,000 last year, with the suppression of more than a third of the jobs in the sector, Italy has gained a six-month breathing space.

Other measures give the three Benelux countries protection against textiles from Czechoslovakia and China, France against textiles from India, Taiwan, South Korea, Brazil and the Philippines, and Ireland against various categories of South Korean clothing.

New hitch in plans for Airbus A-320

By David White in Paris

A FRESH complication has arisen in plans for the next generation of European Airbus with the rejection by Lufthansa, the West German airline, of the present conception of a new 130- to 160-seater single-aisle aircraft.

Herr Reinhardt Abraham, a Lufthansa Board member, said in an interview with a French newspaper that the airline would not buy the aircraft — baptised the A-320 — if it used the Franco-US CFM-56 engines, as currently planned.

Airbus Industrie is due to take a decision later this year on whether to go ahead with the A-320 as its first priority after the A-300 and its smaller successor, the A-310.

The company, in which Aerospatiale of France, Deutsche Airbus and British Aerospace are the main shareholders, is meanwhile studying two other projects: a stretched twin-aisle airliner and a long-range four-engine aircraft.

Work on the A-320 would have to start next year if it is to meet the 1986-87 requirements set by U.S. airlines for a new aircraft of this class, which would be in competition with other projects by Boeing and McDonnell Douglas.

It has already been assumed that the project would necessitate a reorganisation of those participating. Estimated development cost would be about \$1.5bn (£897m) requiring substantial government loans.

British Aerospace, which took a 20 per cent stake in Airbus Industrie two years ago after working as a sub-contractor, has applied for construction of the A-320 in Britain.

Herr Abraham's statement confirms West Germany's relative lack of interest in the project. He indicated, however, that Lufthansa might buy the aircraft if there was an alternative motor.

France's interest in the project is partly tied to the inclusion of this engine, made jointly by the state-owned Snecma company and General Electric of the U.S. Herr Abraham said he considered the motor to be out of date.

Airbus Industrie said yesterday that Nigeria Airways had ordered four A-310 aircraft.

Kathy Bishtawi in Sharjah on an increasingly popular pastime in the Middle East

Hunger for entertainment fuels a video boom

IN THE Middle East, where at times the living is not all that easy, the most popular pastime among expatriates and increasingly among local nationals, is to watch the video. In the summer months particularly, when the sea is lukewarm and uninviting and the air much like a steam bath, the comfort of an air-conditioned home and a private show is virtually the sole relaxation. For two or three hours, video fanatics in Jeddah, Riyadh or Abu Dhabi can be transported to anywhere and any time in a flight of fantasy.

In Iran and some Arab oil capitals, virtually no other organised entertainment exists. Saudi Arabia, for example, allows no cinemas, public theatres, bars or nightclubs, and its local television stations relay endless hours of football, nature programmes and lessons in Islam. Even when they do play top British and American series (Starsky and Hutch is one of the most popular in the Arab world), they are heavily censored, and bereft of scenes which show any kissing, even between married couples.

The video manufacturers have been quick to cash in on this culture-hungry market. Mr. Kazuo Iwama, president of Sony, who recently visited the area, revealed that of the 2m videos manufactured by his company, some 400,000 had been sold to the Middle East market.

Not surprisingly, Sony's largest single retail outlet in the world is in Dubai, and its local agent, Jumbo Electronics, says it is selling around 100,000 video machines a year through the United Arab Emirates market alone. On top of that, some 200,000 blank video tapes are sold each month, and to keep up with regional demand, the company is obliged to maintain a stockpile of 250,000 tapes.

About 60 per cent of this volume is immediately re-exported, estimates Mr. Manchar Chhabria, Jumbo's managing director. Iranians buy at least half the machines sold each year, despite the fact that the Iranian Commerce Ministry has banned them. Merchants in Dubai Souk say Iranians pay in anything from gold to carpets to get hold of machines and tapes. Jumbo also imports a staggering 15m audio cassettes a year, large quantities of which are smuggled out again to neighbouring markets. In Iran, pre-recorded cassettes are also banned. That alone is an irony, for Ayatollah Khomeini himself made skilful use of the audio cassette to circulate his speeches in Iran before his return from exile.

The video business, however, is virtually uncontrollable. It takes only one returning resident to smuggle in a cassette from which hundreds of copies can be made and endlessly recirculated. Customs authorities



The Old Souk in Dubai where merchants say Iranians pay anything from gold to carpets to get hold of video machines.

are becoming alert to this illicit traffic in Western culture, and now customarily rummage through visitors' suitcases looking for cassettes.

However, one prominent foreign banker in Abu Dhabi, like many other expatriates, had learned some tricks to overcome such barriers. He takes the plastic cover off the tape during the journey and then, once inside the country, refits it. The penalties for getting caught, however, are hefty. One Englishman returning to Dhahran recently was fined nearly \$850 and jailed for a month for importing what the Amsterdam shops refer to as "adult movies."

It is a business which local governments naturally wish to control, and now all Gulf

copyright laws mean that local residents and visitors are offered films quite clearly lifted from British television. It is not unusual to have a night of video-watching interrupted by advertisements for Bourne-mouth supermarkets. Video shops in Dubai boast they have "friends" all over the world busily taping top television shows.

Videos are not only a cultural loophole, but also a political one. The controversial film "Death of a Princess" was available in Gulf capitals within days of being shown in Britain — all courtesy of the secret pass-around video circuit. One local cassette dealer said that when he recently telephoned a London contact to book an order for a top television series, his contact told him he was too busy that week taping thousands of copies of a BBC interview with the daughter of the late Pakistani Prime Minister, Mr. Zulfikar Ali Bhutto. "The demand that week from Pakistan was just fantastic."

On the other hand, one Gulf Information Minister said recently he had a long-standing order to his London and Washington embassies to film all major news documentaries. "It is the only way I can keep up with what is forming foreign public opinion and also be kept informed of what the Israelis are saying."

Tokyo in further attempt to settle U.S. car dispute

By Richard C. Hanson in Tokyo

THE Japanese Government intends to send another high ranking official from the Ministry of International Trade and Industry (MITI) to the U.S. to try again to sort out the car import problem before the end of the month.

This was disclosed after a group of Japanese legislators returned from the U.S. over the weekend, where they were again told by their American counterparts and other officials that "voluntary" restraints were expected from the Japanese side.

MITI plans to send Mr. Naohisa, Vice-Minister for International Affairs, to the U.S. to determine exactly what the U.S. Government wants Japan to do. The U.S. has so far hinted broadly that it expects

the Japanese to restrain exports, preferably for two or three years.

American officials have declined to publicly mention any specific figures.

The Japanese Government contends that the U.S. has no legal basis on which to ask for restraints. But it is nevertheless determined to find a solution to the problem before Prime Minister Suzuki visits Washington early next month.

Solving the problem, however, appears to be largely a matter of not offending any of the principals involved, including the Japanese motor industry. The latter argues that the Japanese Government is mistaken in trying to push for a settlement simply to match the Prime Minister's travel plans.

Iran seeks steel to repair industry

TOKYO—Iran wants to buy about 300,000 tonnes of rolled steel from major Japanese manufacturers to help rebuild its war-damaged industry, trade officials here said.

The amount includes 200,000 tonnes of hot rolled steel sheet in coil, 27,000 tonnes of steel plates for oil pipelines and 23,000 tonnes of steel plates for water pipelines.

The officials said Iran is expected to provide ships for the exports if a deal materialises.

The Japan iron and steel exporters' association said Japan's steel exports to Iran fell sharply to 749,000 tonnes in calendar 1980 against a peak of about 2m tonnes in 1977.

Fiat subsidiary opens Nigeria assembly plant

By James Buxton in Rome

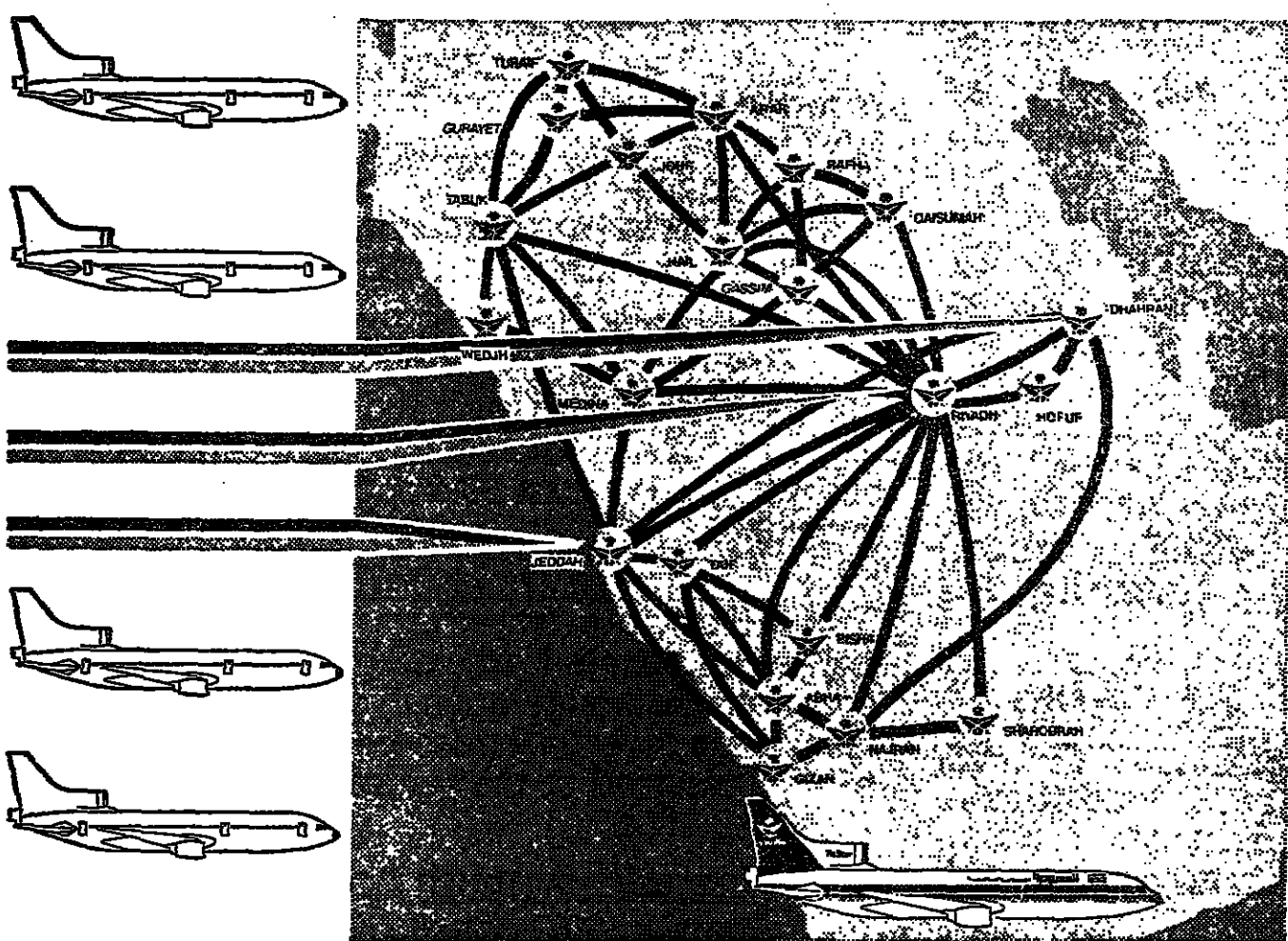
IVECO, the heavy vehicle subsidiary of Fiat, has opened an assembly plant for lorries and tractors in Kano in northern Nigeria. The plant will have the capacity to produce 6,000 lorries and 3,000 tractors a year, with the potential to increase output to 15,000 to 16,000 lorries a year if conditions justify it.

The plant, which was inaugurated by President Shehu Shagari, will in due course manufacture a number of engine components and other parts. But for the moment it will be, like other Nigerian vehicle plants, an assembly operation.

The company, called National Truck Manufacturers, is 40 per cent owned by Iveco. The Nigerian Federal Government owns 35 per cent, the Kano State Government 10 per cent and local private investors a further 15 per cent. The company has a capital of Naira 50m (£39.6m).

Italy has a big trade involvement with Nigeria. Impresit, a construction concern that is also part of the Fiat group, recently won a contract to build a dam on the Rima river and has built 10,000 km of road.

Reuters reports from Lusaka: Zambia's state-run Industrial Development Corporation (INDECO) said an agreement reached with Fiat will allow Peugeot and Isuzu Motors of Japan to assemble vehicles at a Fiat production plant.



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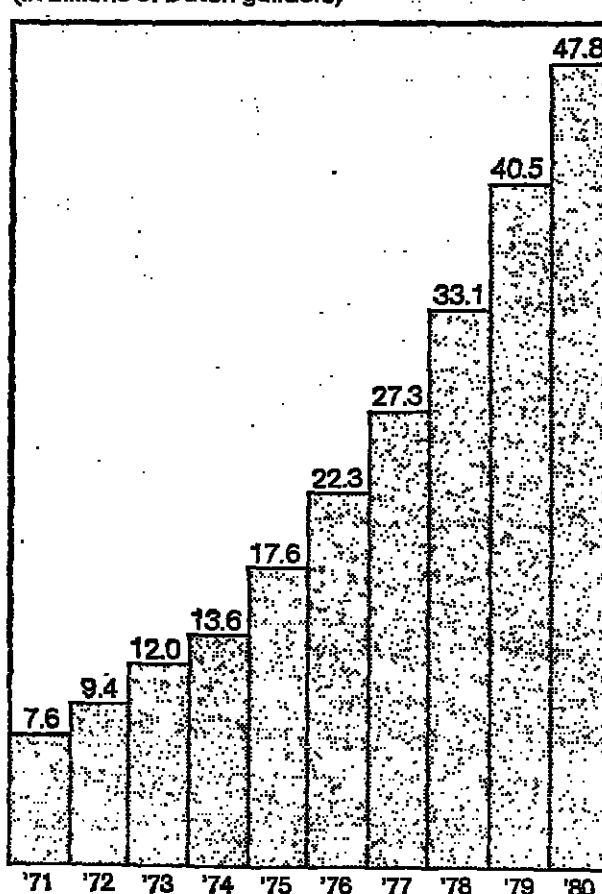
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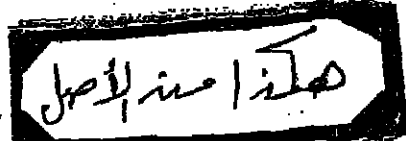
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Benn is completely out of touch with reality, says Wilson

By Margaret Van Hattem, Lobby Staff

SIR HAROLD WILSON, attacked Mr. Tony Benn, yesterday, "completely out of touch with reality," and said that some of Mr. Benn's ideas for making the Labour Party more democratic were "barmy."

Interviewed on the BBC television programme Platform One, Sir Harold strongly criticised the party's decision to involve unions and constituency parties in electing its Leader, and opposed the formula supported by Mr. Michael Foot, the party Leader, for restoring a 50 per cent vote to MPs.

"I think the choice of the Leader of the party should be 100 per cent Labour MPs, who are responsible to the people who have elected them, after all."

"The trouble with Tony is he is a kind of ageing perennial youth. I've heard the phrase about him 'he mingles with age,' and he certainly does."

"He was terribly sensible when he was a young Minister for the first time, in the Post Office."

Sir Harold referred to a previous occasion when Mr. Benn had suggested giving workers the right to sack their managers at a week's notice. He, as Opposition Leader, had replied:

"Why not just two days?" and "he took that very seriously."

"I think he is completely out of touch with reality. He thinks the shop stewards are the people who count above all, and the party activists whom he stings up."

Sir Harold said that Labour Leaders had a responsibility to "get things changed" if they did not like the decisions taken by conference. He himself had avoided trouble with conference by ignoring those decisions he did not like.

There had been cases when he had ignored conference decisions, "and strangely, conferences rejected them, turned them back the following year."

"Wouldn't I have been a fool to have acted on the first year round when conference was going to change the following year?"

He hinted that he thought a similar fate might await the decision at last October's Blackpool Conference in favour of abolishing the House of Lords.

"I think by the time the next election comes they'll be talking about bread-and-butter issues, and not about some of the kind of tomfoolery that we get at all these repeated party conferences."

BR seeks modest goods traffic revival

BRITISH RAIL plans for attacking the freight distribution market would bring a modest revival for rail freight after one of its worst years on record.

Last week the railways announced a loss of £53m on conventional rail freight activities in 1980. These activities involve movement in bulk of coal, aggregates, chemicals, freightliner containers, motor vehicles, iron and steel, and petroleum and its products.

The loss came largely as a result of the steel strike early last year and of the recession. These factors pushed receipts from rail freight £80m below the £841m budget British Rail forecast for the year.

The tonnage carried last year fell by 10 per cent to 153m tonnes.

BR accepts that its plans for an initial attack on the "distribution-related" traffic market

Lytton McLain, Transport Correspondent, looks at plans to improve rail freight distribution.

are "extremely modest" compared with the enormous scale of freight tonnage moved each year by all forms of transport.

Over 1.8bn tonnes of freight was carried by road, rail, coastal shipping, inland waterways and pipelines in 1979, according to the latest Government figures. Of this 82.5 per cent went by road.

There have already been a major survey and report to BR on prospects in the distribution market from the University of Aston Business Management Centre.

Talks have taken place with management in the warehouse sector and with the British Institute of Management's Centre for Physical Distribution Management.

A major research survey of the distribution market in Scotland had been commissioned by BR. A final report on this is expected soon.

Distribution of manufactured products to retail and

industrial consumed is a market BR has hardly considered before.

Rail freight has traditionally been concerned with bulk movement of raw material and fuel to industrial sites, of bulk materials to railroad storage depots, and between factories of semi-finished goods and components such as steel pressings for the car industry.

Distribution to the final consumer, involves buffer storage, long-distance trunk haulage of goods, warehousing, transshipment, breaking-up of bulk consignment and consolidation of goods for final delivery. BR says it has not been "geared to compete in this highly demanding transport field."

As costs of road transport rise with higher fuel prices, vehicle excise duties and wages, BR believes that a "re-balancing" of road and rail costs is taking place.

Concern about environmental impact of heavy lorries, shown in reaction by groups such as the Civic Trust to the Government-appointed Armitage Inquiry into lorries, people and the environment, has helped spur an awareness of the environmental advantages of rail.

BR believes these factors can be "harnessed" to traditional expertise of professional warehouse and distribution operators for a "railhead distribution" service.

Most of these are in the private sector, including Railstore, and Corylink, part of the Ocean Transport and Trading group. Others such as National Carriers, part of the National Freight Company which the Government plans to denationalise completely, are in the state sector.

BR plans eventually to "take the lead as principals" for the whole of a distributing operation in association with private-sector freight distribution companies.

From the 100,000 tonnes of new distribution-related traffic this year, BR hopes to win 1m tonnes in 1985. By 1990 the total could rise to 2.5m tonnes, a "major and important injection of new business into the BR Speedlink 75 mph freight train services."

Tax research project

By Peter Riddell, Economics Correspondent

A TWO-YEAR project to study the impact of taxes of all kinds on businesses is being launched by the Institute for Fiscal Studies.

The inquiry will cover the effects on industry of corporation tax, business rates and employers' national insurance contributions.

Mr. John Ray, the institute's research director, said the institute's focus of research would shift somewhat from the

personal to the corporate sector, although analysis will continue into the effects of tax and social security benefit changes upon households.

The inquiry study will examine how the tax system determines both the amount of tax paid and the behaviour of different companies and sectors.

Other studies will look at different ways in which Government fiscal policies impinge on the private sector.

Teachers in pledge to oppose dismissals

By Michael Dixon

TOTAL opposition to compulsory redundancies among schoolteachers was pledged by the 258,000-member National Union of Teachers yesterday at its annual conference in Eastbourne.

But the 2,000 delegates rejected a Left-wing motion which would have committed the union to a one-day national strike if any local education authority tried to impose compulsory dismissals on teachers.

The conference decided that the NUT's executive should retain full power over the timing and tactics of the union's resistance to redundancy proposals.

Delegates were told the executive had already organised action, including half-day strikes in some areas, which forced education authorities to withdraw dismissal notices.

The NUT's opposition to dismissals on the grounds that fewer teachers would mean lower education standards conflicts with a recent report by the State's schools inspectorate on the effects of cuts in spending on education.

The inspectorate suggested that by letting the teaching force be reduced only by voluntary leavings and retirements, many local authorities were not keeping an appropriately balanced staff in their schools.

Several were short of staff capable of teaching basic subjects such as mathematics and English, even though they had a surplus of other types of teacher, and were thus unable to provide pupils with an adequate range of studies.

If the quality of education was to be insured against serious deterioration, the inspectorate implied, authorities would have to maintain proper curricula which would in turn require some teachers to be made redundant.

While the NUT was resolving to resist dismissals, however, the president of its main rival—the 120,000-member National Association of Schoolmasters and Union of Women Teachers—was calling on the Government to ensure that schools provided appropriate curricula.

In his presidential address to the NAS-UTW's conference in Brighton,

ICI working on designs for two plants

By Sue Cameron, Chemicals Correspondent

IMPERIAL CHEMICAL Industries said yesterday that it is working on plans for two new plants at Billingham in Cleveland which would produce methanol and ammonia. The cost would be up to £170m.

The group has abandoned its methanol project — so named because it would have enabled methanol and ammonia to be produced from a single plant instead of two separate ones — on which it has been working for two years.

The two new plants will be built instead of the single methanol plant. The larger one is expected to produce 200,000

tonnes a year of methanol which is used in the making of glues, solvents, resins, paints and fibres.

The other will have the capacity to make 100,000 tonnes a year of ammonia which aids the manufacture of fertiliser and explosives.

ICI yesterday said that it had decided to switch from one plant to two because technical advances had made separate plants more economic. "Significant improvements" in the process technology for both methanol and ammonia production would enable the two chemicals to be made with a

considerable saving in energy costs.

Although design work on both plants is going ahead, ICI's board has not sanctioned the capital sums needed to build the two plants.

The markets for ammonia and methanol are expected to grow at substantially higher rates than those for other basic chemicals. Demand for methanol in Western Europe is forecast to grow at about 5 per cent a year. Demand for fertiliser for grassland in the UK is predicted to increase at between 4 per cent and 6 per cent a year.

ICI now has the capacity to produce 650,000 tonnes a year of

methanol in the UK and 1.7m tonnes of ammonia. Both chemicals are made from natural gas. ICI has a long term contract with British Gas which gives it supplies at considerably lower prices than most other industrial consumers.

The company refuses to comment on the price—other than to say that its advantage is not as great as has sometimes been suggested.

The news that ICI is pushing ahead with design work on new UK plants costing as much as £170m could help to lighten the gloom in the group has been wrapped for the last year. Today, it holds its annual meet-

ing—following a 54 per cent cut in pre-tax profits between 1979 and 1980 plus a cut in the dividend.

Shareholders are expected to be told that the company is still being hit by the recession, particularly in its base chemicals business, and by fluctuating exchange rates—notably that between the pound and the D-Mark.

Despite official statistics showing that UK chemicals production increased in February compared to the previous three months, it is thought that ICI will expect to see no real improvement in trading conditions until the autumn.

North Sea tax criticised

By Sue Cameron

SHELL UK expects a cash deficit this year, partly because of the "added burden" of more stringent North Sea tax measures.

Mr. John Raisman, chairman of Shell UK, says in the group's annual report that investment in the North Sea by the big oil companies will ultimately start to decline if the tax regime is too harsh.

"Offshore, the companies still encounter physical, technological and financial risks of a very

high order. To cope with these, stability in Government policies affecting the industry is vital," he says.

"If the companies are unable to rely upon substantial returns from fields which prove successful, the willingness to invest will eventually be undermined."

Mr. Raisman says higher oil prices have led to a variety of energy developments becoming viable, and these should help to make the UK less vulnerable to future fuel and power shortages.

£200m nuclear project loan

By Sue Cameron

BRITISH Nuclear Fuels is raising £20m to help finance its £3bn long-term investment programme, chiefly at its Windscale and Capenhurst factories.

The money will come from a group of international banks led by County Bank, which is also acting as agent, and Samuel Montagu.

British Nuclear Fuels is paying a margin of 1 per cent over the UK domestic interbank rate for the first six years rising to 1 per cent for the last five.

Worry over Saudi glut

By Sue Cameron

SOME OF Britain's major petrol companies are worried about Saudi Arabia's determination to maintain the present oil glut.

They fear the policy will enable their competitors—notably Esso—to build up a major advantage at the pumps.

Saudi Arabia has made it clear it will keep its oil production at the present 10m to 10.5m barrels a day in an effort to stabilise world crude prices. It has also said it will not raise its own market crude price of \$32 a barrel—\$3 a barrel less

than the average price of the Organisation of Petroleum Exporting Countries.

Saudi's decision means that the Aramco partners—Esso, whose UK subsidiary is Esso, Socal, Texaco and Mobil—will continue to enjoy cheaper crude than their competitors because large part of their crude comes from the kingdom.

Last month UK petrol companies raised their pump prices, saying further increases were on the way.

Incentives to switch to coal disappoint by leaving out gas users

By Maurice Samuelson

THE GOVERNMENT is putting the finishing touches to its system of grants to enable industry to switch to burning coal, and hopes to announce details early next month.

This will be widely welcomed by boiler-makers, who say orders have virtually

frozen as customers wait to see how much help they will receive.

There is disappointment that the Government is considering making grants applicable only for conversion of plant which burns oil, and not for gas-users.

NEI Cochrane, which accounts for 60 per cent of shell-boilers made in the UK, said the Government's scheme should emphasise the need to burn more coal, and that since gas prices were linked to those of oil, it would be "a bit negative" to withhold grants for conversions from gas.

In the Budget the Chancellor said £50m would be set aside in the next two years to assist conversion of oil-burning boilers to coal. On a rough estimate this would boost industry's demand for coal by 2m tonnes a year.

It is widely believed that the grants would offer 25 per cent of capital costs for conversion, but it is not known if this would be a general provision or a maximum.

The National Coal Board is anxious that it should assist installation of furnaces, as well as steam-raising boilers.

Television South sets deadline on studio talks with Southern

By Arthur Sandles

deadline for agreement in its renewed negotiations with its predecessor, Southern Television, for Southern's main Southampton studio complex.

A little over a month ago talks broke down and the studios were withdrawn from negotiation. Contact between the two parties then centred on essentials such as employee contracts.

Now, however, Southern has made new proposals to sell its

main studio complex, its subsidiary studio in Dover and various small regional offices, to TVS.

Figures are being kept secret but the original gap—Southern was talking in terms of £12m-£14m for the total package while TVS's thoughts were more in the £7m-£9m region—seems to have narrowed considerably. If a deal is done the figure may end up at about £11m.

The problem for TVS is that

every day which passes makes it more difficult for the company to meet its on-air deadline of next January 1 without the use of the present Southern studio complex. It has therefore told Southern that unless a deal is completed by the end of next week it will go ahead with plans to build a studio complex at Eastleigh.

Southern Television is owned jointly by Associated Newspapers, the Rank Organisation,

and D. C. Thomson. Its dis- appointment at losing the con- tract meant negotiations for the hand-over started badly. For several weeks Southern has been keeping quiet about its own plans for the Southampton studios but there has been talk of using them as a facilities house for independent production for the Fourth Channel, cable-TV, and other activities in the rapidly expanding television business.

Southern says its new pro- posals have been made to resolve difficulties which previously frustrated the complex negotiations over the acquisition of assets of Southern Television by TVS.

As well as the studios, the assets include Southern Television's interests in Independent Television News and in Independent Television Publications (largely TV Times). There is also Southern's considerable stock of programmes and film rights.

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Bonas Machine Company Limited, winners of Queen's Awards for technical innovation and export achievement, are based in Sunderland and manufacture two very different product ranges: diamond-polishing machines and narrow-fabric-weaving looms.

Matching 20,000 parts and 90,000 structures against 50 loom sub-assembly options can be a problem—especially when customers expect delivery within a few weeks for a product that is personalised to their own requirements.

The installation of an HP3000 computer for manufacture, planning and control is resulting in a far faster response to change, giving greater flexibility for re-scheduling orders and materials planning: the existing ordering cycle was reduced by two months.

Because the HP3000 system is user-friendly there has been no need for a large in-house technical team. Users within Bonas have quickly come to feel that the system is geared to their needs (rather than vice-versa), and that it is as easily accessible as a telephone.

"The HP3000 was certainly the most cost-effective solution to our problems," says Ralph Woodhead. "Manufacturing systems need a fair amount of batch processing and we did not want to sacrifice on-line performance. The HP3000, together with Hewlett-Packard Manufacturing Systems, has proved to be an excellent choice."



"The HP3000 has brought faster turnaround of orders, better information for management and lower DP costs too."

—Terry Pink, Data Processing Manager, Transworld Publishers (Corgi Books).

Transworld Publishers, the UK off-shoot of the US paperback giant Bantam, is perhaps best known for its imprint, Corgi Books. In the paperback business, with its high-volume low-unit price operation, the classic considerations hold sway—fast turnover and low overheads, speedy order processing and speedy dispatch.

In 1976, Transworld installed an HP3000 computer system. For 10 years previously, Transworld used a batch bureau—but costs were rising, too much irrelevant information was stored, and too much redundant data was being passed pointlessly through the cycle.

Based at the Wellingborough distribution depot, the new system, supporting 14 terminals, performs vital sales and distribution functions: on-line customer and product information, cumulative sales records, order processing including the issuing of invoices, picking lists and dispatch notes.

The HP database software IMAGE makes it possible to perform difficult 'royalty' calculations for 3,500 titles with ease from the files that are already set up for the main order processing.

Says Terry Pink, "Publishing a best seller from Frederick Forsyth can involve distribution of 3/4 million copies in just three weeks. For this kind of task we need the reliability of an HP3000."

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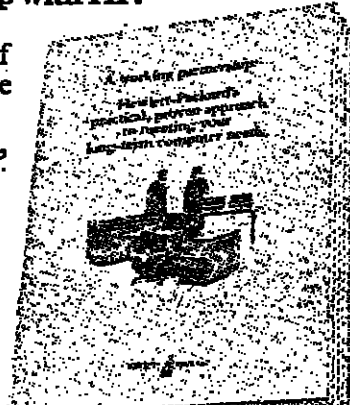
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UK NEWS

Coal production is up, but sales are down by 7.3m tonnes

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE SEVERE impact of the recession on the National Coal Board has been underlined by statistics showing that sales fell by 7.3m tonnes in 1980-81 compared to the previous year—a drop of about £250m.

The figures illustrate the financial difficulties which led the board to propose major pit closures last February. It withdrew the plan when the Government, faced with a threatened

miners' strike, agreed to grant special aid to the industry. NCB production in the financial year to March rose to 126.6m tonnes—an increase of 3.3m tonnes on 1979/80. Deep mines produced 110.3m tonnes, a 1m tonne rise on the previous year; opencast pits produced 15.3m tonnes, up by 2m tonnes. But while production and productivity rose, the bottom dropped out of the coal market.

Sales fell to 117.7m tonnes, compared to 125m in 1979/80. The Central Electricity Generating Board, the NCB's biggest customer, took 75m tonnes, compared to 77.4m the previous year. The South of Scotland Electricity Board was down from 8.2m tonnes to 7.3m. British Steel took 4.7m tonnes, against 6.9m in 1979/80, while sales of coal for consumption in the home were down from

10.2m tonnes to 8.4m tonnes. Sales to general industry dropped from 10.7m tonnes to 9m, reflecting the effects of factory closures and short-time working. This drop will be particularly disturbing to the NCB, which expects general industry to be its major sales growth area over the next two decades.

First, the NCB managed to hold its share of the total UK energy market at 37 per cent, overtaking oil as the UK's leading fuel for the first time in a decade.

Exports up

Second, coal exports rose from 2.5m tonnes to 4.7m. The board expects nearly to double that total to more than 8m

tonnes in the current year. With supply outrunning demand, the UK's coal stocks have risen sharply over the past year. The NCB now has 20.8m tonnes, compared to 12m this time last year, and a further 17.5m are distributed around the country to power stations and dealers, 1.8m tonnes more than a year ago.

The Government's emergency aid package, likely to total at least £100m to £200m, is still being worked out. The scheme will include money to keep open loss-making pits and funds to help minimise coal imports by subsidising NCB sales.

Sandvik to close Glasgow factory

By Elaine Williams

SANDVIK, the Swedish cemented carbide and steel group, is to close its factory at Hillington, Glasgow, with the loss of 84 jobs.

The Hillington factory's main product, brazed tools, depends on an area of engineering industry hit hard by the recession.

Plans to invest in the Hillington plant were shelved when it became clear UK demand was falling and the high value of the pound made exports difficult.

Sandvik, which has a turnover of £100m and employs 2,800 in the UK, is instead to expand production of special tools at its East Kilbride factory.

Dog licence fee 'should be raised'

BRITAIN'S vets have criticised the Government's continued refusal to increase the dog licence fee. The British Veterinary Association added its support to the campaign launched by the Royal Society for the Prevention of Cruelty to Animals, aimed at reducing the number of unwanted pets and ensuring proper care for the rest.

The RSPCA has advocated neutering pets because it is "fired of having to cope alone with the problems brought about by people's irresponsibility towards living creatures."

FT hospital aid

FINANCIAL TIMES editorial messengers presented Stoke Mandeville Hospital with a cheque for £1,000 after a fund-raising football match. The event raised £750 and the remainder was donated by the National Society of Operating Printers, Graphical and Media Personnel branch committee.

Cookers inspection

A CASE of severe rusting on a Tricity microwave cooker could affect safety. Thorn is therefore offering a free inspection to owners of Tappan, Kenwood and Tricity Model 2000, and Moffat model 4000 and 4001 cookers.

Driving test

THE Department of Transport has asked candidates taking driving tests at centres in the Metropolitan Traffic Area to make sure they take their appointment cards with them, and, wherever practicable, their driving licences.

New car sales showing some signs of recovery

BY JOHN GRIFFITHS

TENTATIVE signs exist that the discount war in the new car market is easing and that sales of new cars may be set for recovery, according to a report by stockbrokers' analysts Phillips and Drew.

The authors believe that the budget probably delayed and weakened an upturn, but that the 16 per cent decline in sales during 1981's first quarter "could well have marked the bottom of the downturn."

The report forecasts sales of 1.39m this year—against 1.51m in 1980—and an improvement to 1.46m next year.

After the steep drop in the first quarter, the report expects "a steadier market in the remainder of the year." While the third quarter might see a decline on the same relatively buoyant period of 1980, the final quarter should see an improvement on the 1980 level.

The collapse in motor distributors' profits last year was caused mainly by heavy discounting, rather than a drop in sales volume, with dealers

retaining only about 5-6 per cent of their 17-18 per cent total margins.

This compared with a retention of about 10 per cent the previous year.

A rundown of stocks, however, combined with lower output levels, has now removed some of the discounting pressures.

"Whatever the current stock position of the industry," says the report, "there is some anecdotal evidence that the discount war of 1980 is now easing."

"It is too early yet to be sure that this trend is firmly established and not a false dawn."

Although discounting still appeared aggressive on larger-engined cars, "prices seem to be hardening" on smaller and medium-sized models.

The report is less optimistic about commercial vehicles, predicting a decline in demand for trucks of more than 31 tonnes to 40,000 units from last year's 58,000.

Motor Review, April 1981. Published by Phillips and Drew.



Life-sized black basalt busts of Prince Charles, to commemorate the Royal wedding in July, being worked on at Wedgwood. The larger busts will cost £2,000 and the smaller £200 each.

Labour plans integrated London transport body

BY GARETH GRIFFITHS

PUBLIC transport in London will be integrated under a new authority similar to passenger transport authorities elsewhere in the country if Labour wins control of the Greater London Council in next month's elections.

Mr. Andrew McIntosh, leader of the GLC Labour group, said yesterday that the authority would be funded by the GLC but British Rail and London Transport would be invited to join. Its aim would be to integrate fares and services and make it possible for passengers to buy through tickets for travel on BR and London Transport more easily.

Labour has estimated that its proposals to cut London Transport fares by an average 25 per cent will cost about £15m this financial year. Part of the money will be used to absorb a projected London Transport deficit.

Unofficial estimates suggest the GLC would also have to find another £40m a year to compensate BR for its loss of

revenue if its fares in the capital are brought into line with the rest of London Transport.

Mr. Albert Booth, the Shadow Transport Minister, said the Government's policy of withdrawing revenue support and forcing up fares was a blatant and senseless attack on the fabric of public transport.

● Sir Horace Cutler, the Conservative leader of the GLC, said yesterday that Labour proposals to put the Metropolitan Police under the council's control were part of a plan to replace the present system with policing based on political objectives.

He said the present system whereby the Metropolitan Police are responsible to the Home Secretary, provided accountability. The Conservatives, however, believed there might be a case for a small number of GLC councillors to sit on the small Home Office committee responsible for the policing of London.

Bank's £20,000 loan helps couple to launch hi-fi loudspeaker venture

Elaine Williams describes how Barclays is assisting May and Peter Belt

MAY AND PETER BELT, who describe themselves as "willing but impecunious entrepreneurs," were on the point of losing their 15-year-old hi-fi business when they obtained a bank loan to develop a new type of loudspeaker.

"Contrary to public awareness, Barclays Bank has made some business start-up loans," May Belt says. In October, the Belts received £20,000 to help Peter Belt's hobby of designing loudspeakers produce a marketable product.

The Belts began distributing Japanese headphones to hi-fi enthusiasts in the 1960s. These required an adaptor to make them suitable for operation with British equipment. So Peter Belt designed and sold his own, and stopped importing the Japanese headphones.

However, Peter Belt's real joy was in designing loudspeakers. He did not sell his designs because most of his time was taken up with headphones.

The chance for him to apply his designs practically came last year when the Belts found the high value of the pound abroad had forced them out of the crucial overseas markets, which accounted for 70 per cent of their headphones business.

"We had one large order from Belgium and then nothing," said Mrs. Belt. "We could either sit down and cry about it or take the opportunity to try out the new loudspeaker designs."

The Belts' company, PWB Electronic Distributors, is one of more than 150 ventures which

have received a total of £5m from Barclays in the last seven months.

Under the Barclays scheme, up to £50,000 can be borrowed. Barclays aims to recoup its money from royalties on each company's sales.

Mrs. Belt says that without the loan and the generous repayment conditions, they would not have considered taking the risk and would probably have closed the company.

The future is still uncertain. The top end of the hi-fi loudspeaker market is dominated by such British names as Wharfedale, KEF, Goldmans, JMF Electronics, and many smaller manufacturers with worldwide reputations, which often export more than 70 per cent of their

products. To compete, the Belts have to be cost-conscious.

The Belts run their business from home—in the extension which once served as a playroom for their five children.

"We considered renting a small factory in Leeds, but the cheapest one we were offered was at £60 a week," Mrs. Belt said. "£20,000 won't go far at that rate."

Overheads have to be kept as low as possible. The money available is best spent on making the products to the highest possible standard, they feel.

Customers who pay £2,750 for a pair of the Belts' loudspeakers are unlikely to accept less than the best.

Mr. Belt's loudspeaker is a

variation of an electrostatic design which has been available for more than 25 years but is still considered innovative.

In conventional moving coil loudspeakers, an electric current is used to move a treated paper cone back and forth to produce sound. In electrostatics, a light plastic diaphragm vibrates in an electrostatic field, improving sound production. Mr. Belt's design uses magnetic rather than electrostatic forces to move the diaphragm.

The loudspeakers are expensive because they contain their own amplifiers—unlike most loudspeakers, which rely on separate amplification.

Mrs. Belt said the bank loan allowed them to spend more

money in finding the right materials which were vital if they were to convince customers that their loudspeakers were professionally made and could match the best available.

For the hi-fi manufacturers, summer is not usually a good time for business. The Belts have placed much of their hopes for the venture's success in demonstrating their new loudspeaker at the recent High Fidelity show in London in the hope that dealers will place orders in the autumn, the peak time for hi-fi sales.

Since the Belt's major customers will be at the high quality, rather esoteric end of the hi-fi market, critical or good reviews in the specialist maga-

zines of their system could also help to determine the success of their venture.

Award scheme aids disabled

ENTRIES are now being invited for the 1981 Business Enterprise Award. Any company with an annual turnover of £5m or more that has made a significant contribution to creating wealth and employment in Britain during the past year is eligible.

Proceeds from the scheme will go to the National Society for Mentally Handicapped Children and Adults. Entry details and a registration of entry form can be obtained from the Institute of Directors, 118 Pall Mall, London SW1Y.

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UK NEWS

Berger cuts paint supply to Tesco

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

BERGER PAINTS yesterday cut off all supplies to Tesco of its "Magicolor" white emulsion paint following allegations that Tesco had used the paint as a "loss leader" to attract custom.

Berger claimed that Tesco has sold two 2.5 litre cans of the paint at a price of £4.99 and that this was less than the price paid by Tesco to Berger.

Mr. John Sutton, director of Berger's decorative paints division, said yesterday: "Tesco's pricing was damaging to our name in the market, our products, and to the hundreds of other stockists of our products in the retail trades."

"Tesco obviously felt that making a substantial loss on our product would attract plenty of other profitable spending in their stores." This was "wholly unreasonable" competition, Berger was determined to safeguard its products.

Tesco said last night that Berger Paints' products were only part of a wide range of paint it stocked, including its own-label brands. Its pricing policies were aimed at giving the best value to customers.

Berger said that, after con-

sulting its lawyers, and talking to Tesco, it had decided to end all supplies to Tesco. That ban started on Thursday night.

Under the 1976 Resale Prices Act, manufacturers can refuse to supply retailers with products if they have "reasonable cause" to believe that the goods are being used as "loss leaders".

"Loss leaders" are widely used in the retail trade to attract customers to a store who are then encouraged to buy other goods. Manufacturers, however, dislike their use since it upsets other retail customers and can cheapen a product's image.

Manufacturers are not entitled to refuse supplies to retailers who consistently sell at a price below the manufacturers' recommended price. The Competition Act introduced last year, bans refusal to supply on these grounds.

The Office of Fair Trading has investigated two manufacturers—T. Raleigh Industries and the Sanderson wallcoverings company—for refusing to supply cut-price retailers.

The OFT said last night that there were no plans to investigate the Berger-Tesco dispute.

Humberside sites viewed by Nissan car executives

EXECUTIVES from the Nissan Car Company yesterday looked at two Humberside sites for their proposed British car factory.

Humberside, with more than 25,000 people unemployed, is giving top priority to the Japanese proposal, which would provide at least 5,000 jobs.

The Nissan executives started a detailed examination of potential sites for a £250m car plant last week. Three are in Wales and others are at Sunderland Airport, the Stockton area of Teesside, and the Stallingborough-Grimsby area.

The Government is expected

to give special development status to the Humberside area if there is a chance the Japanese will come.

The visitors were shown one of the country's busiest roll-on/roll-off terminals at Immingham, which has the capacity to handle the Japanese-British exports. They were also to see the Humber Bridge, its motorway links, the airport at nearby Kirmington, and the Scunthorpe steel works.

The two favoured sites are on the Humber's south bank. Nissan, the Datsun car company, has promised a decision on the British investment in June.

Jetsave and BCal in £6m U.S. holiday deal

BY LYNTON MCLEAN

JETSAVE AND British Caledonian Airways have reached an agreement, worth £6m to BCal, for the use of 20,000 of the airline's seats to and from London to the south-east U.S.

The deal will add four destinations—Atlanta, Dallas, Houston and St. Louis—to the holiday company's U.S. programme bringing to 17 the number of cities served by Jetsave.

Jetsave passengers will travel at the airline's lowest bookable fare and each will also receive extras worth £15, including free inflight films, stereo, drinks, a duty-free voucher worth £2.50, a discount shopping card and a travel bag.

The return British Caledonian fare from Gatwick to Atlanta is

from £282, to Dallas from £306, to Houston from £326 and to St. Louis from £282.

● The first Rolls-Royce Pegasus II jet engine for the new McDonnell Douglas AV-8B version of the British Aerospace Harrier vertical and short take-off and landing aircraft arrived at the McDonnell Douglas factory, St. Louis, last week.

The engine is the first of eight to be shipped over the next five months.

The AV-8B is under development for the U.S. Marine Corps and is being considered by the British Ministry of Defence for the Royal Air Force. It accepted it would replace the Harrier Mark 5, now at the design stage.

APPOINTMENTS

Chairman for Harland and Wolff

Dr. Vivian Wadsworth, director and chief executive of Tanks Consolidated Investments, a mining, finance and industrial holding group, has been appointed chairman of the state-owned HARLAND AND WOLFF shipyard. Dr. Wadsworth takes over on May 1 for three years. He succeeds Mr. Alex Cooke, a non-executive director of Harland and Wolff, who served as interim chairman after the retirement of Sir Brian Morton last October.

Mr. F. W. (Bill) Price has been appointed deputy chairman of ELECTREX, organiser of the International Electrotechnical Exhibition. He is also chairman of the Association of Supervisory and Executive Engineers.

BRITISH CALEDONIAN has appointed Dr. David Freemantle to the post of personnel director. He takes over responsibility for personnel and industrial relations from Mr. Colin Smith, the airline's financial director, who has been acting personnel director since the death last September of Mr. Ray Dobson. Dr. Freemantle was, until recently, director of personnel for the Perkins Engine Group, and is, by profession, an industrial chemist having gained his Ph.D. in physical chemistry at London University.

Mr. Charles Ward has joined the RADIO, ELECTRICAL AND TELEVISION RETAILERS' ASSOCIATION as press and information officer, and editor of the association's magazine RETRA Dealer.

SOUTH CROFTY has appointed two additional non-executive directors: Mr. C. E. Cannell, who is currently chairman of Olivers (Barnstable), and Devon Instruments, and was formerly regional

industrial director of the Department of Industry; and Mr. L. C. Waite, who is the senior partner of Stephens and Scown and a member of both the CBI minerals committee and the Council of the Cornish Chamber of Mines.

Mr. D. S. S. Chichester and Mr. M. R. J. Pugh will be joining the partnership of PANMURE GORDON AND CO., stockbrokers, on May 1.

Two appointments have been made to the Board of THE POWER EQUIPMENT COMPANY. Mr. John Gilman-Smith becomes sales director, and Mr. Richard Cliffor is appointed production director.

Mr. Geoffrey J. T. Richards, who will be 60 next month, will retire from the Board of LCP HOLDINGS. Mr. David M. Rhead will assume responsibility for the chairmanship of LCP's construction division and for Motor-Products Automotive and Mr. John L. Robinson will be appointed a director of the Whitlock Corporation, U.S.

Mr. David Jags has resigned as managing director of FORTNUM AND MASON. Mr. Jags, who joined the company in August 1979 and has been involved in the re-organisation of its management structure will be leaving to pursue other interests. Mr. Lepel Griffin, who recently retired as managing director of Welwyn Department Store, has agreed to join the company on a temporary basis as general manager.

Mr. Alfred E. Singer has been appointed chairman of the AREGON GROUP, the computer software company in which the National Enterprise Board holds

an 84 per cent shareholding. Mr. Singer is at present chairman of Cannon Assurance and of Wholesale Vehicle Finance. He is also on the Boards of Guinness Mahon, Equity Capital for Industry, and Gestetner Holdings and is a former chairman of the National Economic Development Office's computer sector working party.

Aregon obtained its initial funding from the NEB and expects to seek further finance from private institutions.

Mr. Brian F. Turnbull has joined the electronics and instruments division of BELL AND HOWELL as European financial director, based at Basingstoke.

Mr. J. E. Drinkwater has resigned from the Board of ADWEST GROUP to devote more time to the affairs of his own company.

THE ROYAL BANK OF SCOTLAND has appointed Mr. Archibald B. Murray general manager (London) from April 30. Mr. Murray succeeds Mr. John M. Nowat who retires.

Mr. John Turner has been appointed managing director of BARDEX (PLASTICS). Mr. Turner is also technical and deputy managing director of Thurgar Balle and a director of Thurgar Barlex.

Mr. P. R. A. Bainsbridge has been appointed a director of ASSOCIATED CONTAINER TRANSPORTATION. He continues as managing director of ACT Services.

GRINDLAYS BANK has made the following appointments:

Mr. R. Murray has become general manager of Grindlays

Bank (Uganda) and of Grindlays Bank International (Uganda). Mr. J. M. Mitchell has been appointed general manager of Grindlays Bank in Cyprus.

Mr. R. W. Williams has retired as an associate member of WILLIAMS DE BROE HILL, CHAPLIN & COMPANY, stockbrokers. Mr. Michael D. Jenkins has become a member.

Mr. L. E. Lee-Davey, chairman of the Lee Davey Group, has been elected chairman of the NATIONAL CARAVAN COUNCIL for 1981-82. Mr. C. A. Gillett, managing director of Morco Products, has become vice chairman of the Council.

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Mr. Richard Baldwin has been appointed managing director of TIGERPRINT, a company which will be involved primarily in the non-publishing activities of the OCTOPUS PUBLISHING GROUP. He takes up the position on May 1. Mr. Baldwin retired last month as managing director of Music For Pleasure.

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CONTRACTS

Aker offshore awarded North Cormorant order

THE CONTRACT for hooking up the platform in the Shell-Eso North Cormorant off-shore oil-field has been won by AKER OFFSHORE CONTRACTING of Aberdeen, a subsidiary of Fred Olsen.

Neither Aker Offshore, nor Shell-Expro, which awarded the contract, has disclosed its value, said to be worth "several million pounds."

Up to 200 men will be employed offshore on the work which will start in June and is due to be completed within nine months.

Aker Offshore currently has 440 men working offshore and 220 onshore. It has now won the last six major hook-up contracts in the North Sea and is involved in projects on the Gorm, Beatrice, Buchan, Fulmar and Murchison oilfields.

DOWTY HYDRAULIC UNITS has received from Fairley Allday Marine orders for marine propulsion units, worth over £1.5m. These two-stage water-jets equip the Fairley Allday combat support boats being supplied to the British Army and the U.S. Army.

FERRANTI COMPUTER SYSTEMS Bracknell division, has received a £1.2m contract from the director Underwater Weapons Projects (Navy), to develop and manufacture an action information and fire control system for the Royal Navy's new conventional (diesel-electric) submarine, the SSK type 2400, Oberon class successor.

An order worth more than £1m has been placed by the Ministry of Defence (Procurement Executive) for a Mk. 2 version of CANE (Computer

Assisted Navigation Equipment) with RACAL-DECCA SYSTEMS AND SIMULATORS. The RACAL-DECCA system is to be installed on the new Royal Navy "Castle" Class offshore patrol vessels.

Rugby Portland Cement has placed an order worth £1m with PROCOR (UK) for the manufacture and supply of 25 rail wagons for delivery during 1981. These wagons will be on hire from Procor. Each carrying over 36 tonnes of bulk cement, they will run between Rugby Cement's main manufacturing units and rail-fed road distribution terminals throughout the country.

United Biscuits has placed an order worth more than £750,000 with BAKER PERKINS for a fully automatic wafer plant. The plant will incorporate wafer baking ovens, creaming and sandwiching units, cutting, cooling and chocolate enrobing, together with automatic batter preparation, cream production and chocolate storage.

STEEL BROTHERS PROCESS PLANT has been awarded a contract worth around £750,000 for the supply of the resin plant for the £71m modernisation project at Goodlass Wall and Company, Speke, Liverpool. The contract covers detailed design, supply and erection of a complete resin system, including hot oil system, reaction vessels, piping and instrumentation.

J. AND S. SIEGER has received an order worth around £250,000 from the Ministry of Defence for supply of tape cassettes for toxic gas monitoring. The order covers the supply of equipment over a period of three years.

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Amount outstanding: UA 6,700,000.

Outstanding drawn Bonds:

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UK NEWS - LABOUR

Bank staff in one-day stoppage over pay

BY NICK GARNETT, LABOUR STAFF

MORE THAN 10,000 bank staff in up to 1200 bank branches, cash centres, computer and other departments could be involved in today's one-day stoppage over pay according to estimates late yesterday by organisers in the Banking, Insurance and Finance Union.

The stoppage, over the English clearing banks' 10 per cent pay offer, which management is implementing, will hit some of the banks' computer operations and disrupt services to customers in High Street branches.

The union said yesterday that clerical staff at the National Westminster Bank's computer centre at Goodmans Fields, London, would be mounting pickets from last midnight. Data processing staff at Midland's

computer centre at Brent, London, were also due to join the stoppage from last night.

Data processing staff at NatWest have voted two to one in favour of industrial action. This could mean a further stage of industrial action in computer centres run by NatWest, Lloyds and Midland.

Data processing staff at Lloyds Bank's Sampson House computer centre in London are voting clearly in favour of industrial action. Computer staff in the Midlands are being balloted this week.

Action today could affect up to 300 or more High Street branches and other departments in London. The union said staff in Lloyds overseas division and Midland's inter-

national and head office sections together with the banks' access departments would also be involved.

A majority of BIFU members taking part in today's stoppage are expected to start an overtime ban and work to rule from tomorrow.

That will test the response of the banks which are determined to resist industrial action. The special control group within the Committee of London Clearing Bankers was advised by bank negotiators last week to make a relatively low key response, at least initially, on the issue of suspending staff who refuse to work to contracts.

This is understood to have been accepted by the control group which is handling the

banks' operational response to the dispute. This could mean that the banks will not adopt a policy of very rapid and wide-scale suspensions in order not to inflame the position and in the hope that BIFU's action will peter out. The banks' position on that, however, could change.

BIFU is sending out ballot forms this week to more than 70,000 of its members in the English clearing banks recommending a further one, and if necessary two, one-day stoppages.

The ballot form which members are asked to complete by May 11, involves two voting categories — the pay offer is adequate and acceptable or it is unacceptable and staff are prepared to support the union's proposed action.

Attached to the ballot the union says that its executive committee is determined to resist the Federation of London Clearing Bank Employers' calls on all union members to join the demand for fair pay by voting in favour of the proposed industrial action.

The rival non-FUC-Clearing Bank Union, which has accepted the pay offer, is advising its members to work normally. A circular from the National Westminster staff association, part of the CBU, says the association is not in dispute with the bank. Our members are asked to work normally and if necessary to cross picket lines to get to their place of work, the circular says.

Jobless forecast to reach 3m this year

BY PHILIP BASSETT, LABOUR STAFF

THE Manpower Services Commission, the Government's employment services agency, yesterday forecast that unemployment in Britain is likely to reach 3m by the end of the year.

The forecast by Sir Richard O'Brien, MSC chairman, is in line with those of outside commentators but is higher than previously published. Government assumptions on the headline total of unadjusted unemployment.

Figures to be published tomorrow by the Department of Employment are expected to show that the headline monthly total has passed 3.5m.

Sir Richard, commenting on the publication of the MSC's annual Manpower Review, said: "It is probable that non-seasonally adjusted unemployment will be at or close to 3m by the end of this year."

He thought the rate of the increase in unemployment was slowing, although he would not predict when it would begin to level off or start to decline.

The review itself, in line with the MSC's previously published corporate plan, states that unemployment is likely to remain high and the recession likely to dominate the economy at least until the mid-1980s.

The review then predicts an upturn, though Sir Richard was being cautious yesterday. He thought unemployment levels would decline with an upturn, but he said: "It is going to be difficult to see unemployment falling below 3m."

The published unemployment figures themselves may fall by about 50,000 in a one-off reduction if the MSC accepts the principle of changes in the registration of the unemployed. Sir Richard said the commission

was likely to discuss the issue at its meeting later this month, but that a final decision was unlikely until May.

The review, and the MSC's recent Review of Services for the Unemployed, gives estimates for the Exchequer cost of unemployment. The commission estimates that unemployment of 2.5m would represent foregone national output of about £10.7bn, based on calculations of the lost production of goods and services.

In terms of revenue foregone — lower tax and national insurance payments, increased social security payments, and the net cost of special unemployment measures — an unemployment level of 2.5m would cost a total of £7.405m.

The MSC estimates that the gap between 2.5m unemployed and a "sustained minimum" unemployment level of 700,000 implies annual output foregone of more than 6.3 per cent of gross domestic product, and an additional financial cost of about £5.5bn a year.

Sir Richard said that the new Community Enterprise Programme, officially launched on April 1 to replace the Special Temporary Employment Programme as aid for the long-term unemployed, had got off to a promising start, and figures were showing that the target of 40,000 places by the end of the financial year was well accessible.

Applicants for permission to run schemes have been coming in to the MSC at the rate of about 90 a week for the past eight weeks, and about 400 people a week have been joining the scheme since the beginning of the year.

Dockers to discuss next pay moves

By Pauline Clark, Labour Staff

DOCKERS' SHOP stewards in the port of Southampton are to call a mass meeting on Friday to discuss their next move in a long-standing pay dispute which threatens to lead to further disruption of shipping operations from next week.

This follows rejection of an employers' offer to raise basic rates from £94 a week to £106 a week. Dockers claim this offer falls far short of meeting their demand for greater earnings comparability with non-registered dock workers.

Failure to reach a settlement has led to continuing industrial relations problems in the port since last month when the British Transport Docks Board ended its three-week long lock-out of dockers. The closure of the port was aimed at securing a guarantee from dockers that they would end their pay campaign.

The board said yesterday that the port's 1,600 dockers had since been "working rather slowly" and had been warned of "serious damage" being done to Southampton's shipping business.

DOCKERS' LEADERS in the Port of Bristol met today to discuss pay proposals following a wave of lightning strikes last week.

Negotiators for the 1,000 dockers in the municipally-owned port said there had been no increase in a 7.5 per cent offer but changes in the distribution of the increase had been proposed.

Thatcher 'destroying more than the blitz'

THE LEADER of one of Britain's largest trade unions, Mr. David Basnett, today accused Mrs. Thatcher's Government of doing more to destroy jobs and communities than the German bombers did during the last war.

Mr. Basnett, general secretary of the General and Municipal Workers' union, told the Scottish TUC at Rothsay that the consequences of government policies were to shift wealth and power away from the people.

"They have done more to destroy jobs and communities than their fellow terrorists of the 1930s, and more than the German bombers did to the last war," he said.

Speaking during STUC's economic debate, he said 3.5m had been destroyed and a million more would be lost in the next 12 months.

"That is more jobs gone than there are people living in Glas-

gow," he said and amid applause went on to suggest a united use of industrial muscle to force an early general election and the return of a Labour government.

He said: "In the short term we need two survival kits. The first of these is a policy to survive the next three years of this Government. If individual unions, like the miners, the water workers, and electricity workers can defeat this Government's policies, what could we not do if we worked together?"

The second survival kit, he said, was for a revival of the economy under the next Labour Government. A crash programme of investment and other measures would be needed to create employment. "It was a policy which must be prepared and made known before the next general election and one in which the trade unions should be involved and on which they must agree."

Vickers men occupy plant

WORKERS at a doomed Vickers plant began an indefinite occupation yesterday. More than 200 men are employed at the non-ferrous metals division engineering works on Tyne-side, which is due to close in the next three months with loss of all 230 jobs.

The defence systems division, which makes tanks on the same site at Elswick, Newcastle, is not affected, though 430 jobs are due to go in this division in the next 14 months.

The job losses were announced by Vickers three weeks ago. Unions had been negotiating only two days earlier for short-time work.

The company plans to move the reduced workforce to a £7.5m factory to be built a mile away, opening next year.

Mr. Jim Murray, works convenor, said the men handed back their redundancy notices because discussions were still going on. The management then posted the notices. He added: "They have decided to occupy the plant for 24 hours a day, seven days a week."

Labour leader takes up the cause of VF Jeans

John Lloyd visits the worker-occupied factory

the occupation official.

Fourth, the company is adamant that the closure is necessary. VF Corporation, makers of Lee jeans and one of the world's biggest textile groups, says the closure had to come because of the dependence of the Greenock plant on Scandinavian sales. These sales have slumped badly in the past 15 months because of the high value of the pound.

VF Corporation refuses the charge that it is shifting the Greenock production to Ireland because of higher grants and cheaper labour, and points privately to a history of troubled labour relations in Scotland.

But the plant has some advantages which may enable it to survive as a symbol if the harsh light of national attention is shone upon it. The most obvious of these is Mrs. Ellen Monaghan, the senior steward.

The company attempted to sack Mrs. Monaghan for being a troublemaker in 1971, but she brought out the workforce on a four day strike, which ended, she says, in her reinstatement and the manager's dismissal. She and her fellow steward Mrs. Bridie Bellingham are the architects of a remarkable piece of industrial action.

When Mrs. Monaghan learned of the intention to close the

factory late in January, she begged the company to share the effects of a 25 per cent drop in orders across all four UK plants by introducing short time working.

When this was refused, and closure announced to the workforce on February 5, she called a mass meeting, and got overwhelming support for an occupation of the plant. She then organised the barricading of the plant's doors that same night to prevent the management turning off the power and closing the canteen.

Mrs. Monaghan and Mrs. Bellingham have divided the workforce into occupation shifts

—12 hours each—with a day off between them. They have hired a bus to bring the shifts to and fro, bought in the food for the canteen, and worked out, with rough justice, how the money left over should be shared.

They have been sustained by several factors: the women's cheerfulness and refusal to give up, the reluctance of VF to stage a confrontation, the strike pay from the union, the sympathy of the labour movement (which has contributed heavily to the occupation fund) and by a belief in victory.

"I believe we will win," said Mrs. Monaghan. "I just don't believe that a plant like this, which was efficient, will be allowed to die. I think someone else will take it on."

Akzo nv registered office at Arnhem

The annual general meeting of stockholders will be held on Tuesday 12 May, 1981 at 10.00 a.m. at the RAJ Congress Center, Europaplein, Amsterdam. Facilities for simultaneous translation into English are available.

Agenda

- 1 Opening
- 2 Report of the board of management for the financial year 1980
- 3 Approval of the financial statements and consideration of the proposal, contained therein, to omit the dividend
- 4 Appointment of members of the supervisory council
- 5 Appointment of a member of the board of management
- 6 Annual decision concerning issues as required by the London Stock Exchange
- 7 Any other business

* annually recurring agenda item in compliance with the requirements of the London Stock Exchange concerning the listing of Akzo shares on that stock exchange.

The agenda, the signed financial statements, as well as a list of personal data on the nominees for the supervisory council are available for inspection by stockholders at the Company's office, 82 Jussellaan, Arnhem.

There and through the undermentioned banks stockholders may obtain free copies of the forecast documents, as well as a free copy of the annual report.

Stockholders who wish to attend the meeting should deposit their shares in order to establish their identity not later than Wednesday 6 May, 1981 at the Company's office, Arnhem, 82 Jussellaan, or with one of the following banks:

in the Netherlands with Algemeen Bank Nederland N.V., Amsterdam-Rotterdam Bank N.V., Bank Mees & Hope N.V., Nederlandse Crediet-

bank N.V., Nederlandse Middenstandsbank N.V. and Pilsner, Heilbrunn & Pilsner N.V. in Amsterdam, Rotterdam, The Hague and Arnhem, insofar as said banks have branches in these cities, and with Rabobank Nederland at Utrecht.

in the Federal Republic of Germany and in West Berlin with the Deutsche Bank AG, Deutsche Bank Berlin AG, Bank für Handel und Industrie AG, Berliner Handels- und Bank AG, Dresdner Bank AG and Sal. Oppenheim Jr. & Cie in Frankfurt a.M., West Berlin, Düsseldorf, Cologne, Hamburg and Wuppertal;

in Belgium with Generale Bankmaatschappij N.V., Bank van Parijs en de Nederlanden België N.V. and Kredietbank N.V. in Brussels and Antwerp;

in Luxembourg with Banque Générale de Luxembourg S.A. in Luxembourg;

in the United Kingdom with Barclays Bank Limited, 54 Lombard Street, London EC3P 3AH;

in France with Lazard Frères & Cie and Banque Nationale de Paris in Paris;

in Austria with Creditanstalt-Bankverein in Vienna;

in Switzerland with Swiss Credit Bank; Swiss Bank Corporation, Union Bank of Switzerland in Zurich and Basel and their branches, and also with Pictet & Cie in Geneva;

in the United States of America with The Chase Manhattan Bank N.A. in New York, N.Y.

The supervisory council.

Arnhem, 16 April 1981



Mr. Sussex, who farms fifty acres in East Devon, had an unforgettable Bank Holiday Monday.

In the small hours of the morning he played host to a few unexpected guests.

Altogether about fifteen members of the Cullompton Fire Brigade attended.

When they arrived, Mr. Sussex's home was ablaze. When they left, at eight o'clock in the morning, it was in ruins and in spite of all their gallant efforts Mr. Sussex, his wife and four children were homeless.

Which was something that could

not be said about the rest of Mr. Sussex's dependants; his herd of pedigree Friesians.

They were still perfectly at home in their pastures and as much in need of Mr. Sussex's constant attentions as ever.

A fact that was not lost on the loss adjuster we put in charge of the case.

He gave up his Bank Holiday afternoon to visit the Sussex's at what was left of their farmhouse.

There and then he declared the farmhouse a write-off and agreed to pay Mr. Sussex £1,000 to take care of his immediate expenses.

But there was still the problem of where the Sussex's were going to live.

If Mr. Sussex had worked in an office it would have been no problem. We'd have put him, and his family, up at a hotel.

But, as Mr. Sussex pointed out, you can't run a farm from a hotel room. His cows expect a 6.30 a.m. call for milking and calves like fires start at all hours of the day and night.

Obviously it was vital for Mr. Sussex to live where every farmer belongs; down on the farm.

Mr. Sussex himself found the perfect solution to his, and our, problem.

It took the form of a 42ft, three bedroom mobile home. He paid £1,500 for it and we paid him back the very next day.

He parked it right next to the cowshed and lived in it quite comfortably until his house had been rebuilt.

Mr. Sussex, it seems, doesn't treat farming as a nine to five job.

Just as we, and Mr. Sussex will back us up on this, don't treat insurance as a nine to five affair.

We won't make a drama out of a crisis.



We knew the cows couldn't wait for the farmer to come home



Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

U.S. descaler for heated water circuits

A U.S.-MADE hydrodynamic descaler for treating the pipes and channels in heated water circuits, marketed in Britain by HDL, Horley, Surrey (029 34 76014), is claimed to prevent all deposits of dissolved minerals in the water, typically calcium bicarbonate, by means of a strong magnetic field.

The device is installed by replacing a short section of pipe in the cold water feed to the circuit to be descaled and/or protected, says HDL.

The size of the unit depends on the flow-rate, the smallest being suitable for a flow of about 600 gallons an hour. Other standard units are claimed to be capable of treating up to 700,000 gallons an hour for the cooling water supply to a power station or a steel furnace. Special versions can be supplied to order.

When the device is installed in the cold water feed the magnetic field excites the electrons in the molecules of dissolved minerals, thus preventing their crystallisation and causing them to precipitate as

minute particles. Most of these particles remain suspended in the water flow and pass straight through the system, while the remainder settle at points in the piping where they can be drawn off periodically through a trap.

At the same time, any existing scale crystals begin to break down and are also carried along to the trap for periodic removal. Measurable improvements can occur within seven to 14 days, says HDL.

The descaling unit is self-contained, self-powered and has no moving parts. It requires no floor-space, chemicals, electrical connections or labour, apart from the possible annual removal of slurry from the traps.

The system was devised by the Hydrodynamics Corporation, of Gretna, Louisiana, and is said to be used by the U.S. National Coast Guard Institute, Miami International Airport, the State Government of California and the departments of the Federal Government in Washington.

BY DAVID FISHLOCK,
SCIENCE EDITOR

A PAIR of powerful electro-magnets salvaged from an abandoned atom-smasher have been used to develop new techniques for filtering radio-active effluents and airstreams.

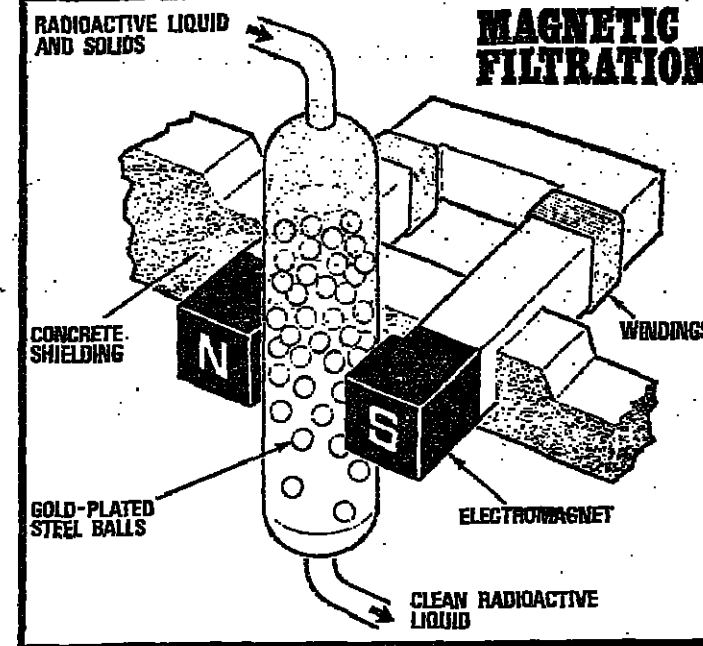
British Nuclear Fuels now believes it may have found not only a simpler way of cleaning up some of its own messes, but one which may interest many other industries.

The story began when Mr. John Williams, in charge of the technical services group of BNFL at Risley near Warrington, Cheshire, learned that British Oxygen was making a cryostat for a superconducting magnetic separator for English China Clay.

Problem

This gave him the idea that the troublesome sludge of highly radioactive fission products and pyrophoric zirconium particles present in reprocessing liquors might respond to magnetic filtration.

The problem arises in the reprocessing of oxide fuels, which remain in the reactor much longer than natural uranium fuels and accumulate a much richer assortment of fission products. Some of them are insoluble in concentrated nitric acid. Also insoluble are any fragments of zirconium



alloy which might have come from the fuel can.

BNFL was made very much aware of the dangers of this insoluble sludge when some of it caught fire in a pilot reprocessing plant at Windscale in 1973, forcing radioactive vapours past seals in the plant and exposing operators to radiation.

Another problem for the operator is that some of the residue is highly gamma-active and can break down the organic solvents being used in the plant.

BNFL, in designing its new £800m thermal oxide reprocessing plant (THORP) at Windscale, expected to install high-speed centrifuge separators to clean up the nitric acid solution of spent fuel. Magnetic separators offer a possible way of avoiding the difficulties inherent in having to seal up high-duty machinery within the concrete vaults of the plant.

John Williams discovered that the Daresbury laboratory of the Science Research Council in Cheshire was breaking up

NINA, an obsolete synchrotron with numerous 20-kilogauss electromagnets. He borrowed two, and commissioned research with them into magnetic filtration from International Research and Development (IRD) in Newcastle and the UK Atomic Energy Authority's Winfrith laboratory in Dorset.

The system works because the reprocessing residues, although not of iron, are weakly magnetic — paramagnetic — and, therefore, attracted by a strong magnet.

The magnetic filter is simply a vessel filled with small balls of ferritic steel, 3 millimetres in diameter, placed between the poles of the electromagnet, as shown in the sketch. When the reprocessing liquor flows past the steel balls all traces of solids "plate out" on their surface. This radioactive incrustation is easily washed off when the magnet is no longer energised.

The steel balls need protection against hot nitric acid. The research laboratories of Johnson Matthey came up with a new process for depositing non-porous films of pure gold only 100 microns in thickness.

An electrolyte of molten salts, Williams has had the steel balls boiling in nitric acid for a year with no sign of corrosion. BNFL has spent about £250,000 so far in exploring four potential uses for magnetic filtration. The most important is the replacement of centrifugal separators for THORP,

for which IRD has been the main research contractor. Experiments have used chromium particles instead of fission products, chosen because they have very similar magnetic properties without the radioactivity. BNFL plans to build a full-scale pilot filtration plant at Windscale before making its final decision whether to incorporate the idea in THORP.

A production filter may require a 30-kW electromagnet. But Williams would not expect BNFL to risk the newer technology of superconducting magnets for such a critical task.

At Winfrith, experiments are being made into another troublesome filtration problem — removal of traces of plutonium remaining in effluent streams. Current practice is to precipitate it out with ferric hydroxide, which produces a gelatinous residue, slow to settle and requiring large settling tanks. The experiments have shown that plutonium can be removed completely by magnetic filtration.

Residues

Winfrith has also carried out small-scale experiments on radioactive liquors, using a glass tube with a steel wire passing along its axis to simulate the magnetic filter. In this way scientists can watch through a microscope as residues carried along in the liquor plate out on the wire.

Another idea that BNFL has



asked Winfrith to investigate is the use of a magnetic filter to remove plutonium oxide dust from air ventilated from glove boxes in which plutonium is being worked. Normally, this is done with glass-fibre filters, which are expensive to make and expensive to dispose of, once contaminated with plutonium.

John Williams has another idea for using his magnetic filters in solving one of the leaks which Windscale has sprang in the past few years. This one is the cracked manganese silo containing fuel, cans peeled from Magnox fuel, stored under water to prevent the pyrophoric magnesium alloy from catching fire. A crack in the silo — still unlocated — is allowing radioactive water to seep into the ground.

The main source of radioactivity is traces of uranium oxide adhering to the Magnox alloy cans, which is strongly paramagnetic, Williams believes, that he may be able to devise a magnetic filter to help Windscale drain its leaky silo.

Metcut for Birmingham

AN EXHIBITION to promote the sales of metal-cutting machine tools and related machinery and equipment is to be organised and mounted by the Machine Tools Trades Association jointly with the National Exhibition Centre, Birmingham.

Named Metcut 82, it will be held at the NEC, Birmingham, from March 29 to April 2 next year in parallel with three other engineering exhibitions: Metalworking 82, Subcon 82, and Die Casting 82. The four shows are expected to cover an area greater than that of the record-

breaking international machine tool exhibition Mach 80.

Unlike previous MTTA exhibitions, Metcut 82 will be open to all comers. It is already attracting leading manufacturers and suppliers from Britain and overseas, the organisers say.

It is also expected to attract makers of robots, control equipment, welding machines, measuring equipment, gauges, gears, cutting tools and foundry plant. Full details from Metcut 82, 62 Bayswater Road, London W2 3PH (01-402 8671).

Connect II lowers skill level

LATEST addition to the range of services available on Mark III, the largest commercial computer services network, is Connect II, a product developed by Canada's first public computer software company.

The product is of interest because it allows customers to interact on-line with IBM project management modules. What is interesting about that is that these IBM modules are batch systems which would not ordinarily lend themselves to an on-line treatment.

According to Mr. T. M. Williams, founder and largest single shareholder in Sydney Development Company, the Connect II package is one of the first to make use of the concept of artificial intelligence in computer software.

The foundation of the package, a module called Converse, enables a user to take a batch system and make it appear on-line.

According to the company, IBM's project management systems require a high degree of

skill to use—Connect II lowers the level of skill necessary to use these systems.

Sydney Development Company has just set up a UK subsidiary under the managing directorship of Mr. Ray Prior.

Connect II is likely to be available soon on the Mark 3000 network, the IBM service equivalent to Mark III also run by Geisco, the computer services arm of the General Electric Company of America. Geisco is on 01-242 5725. Sydney Development on 01-235 2838.

Saft introduces four more types of lightweight lithium batteries

TO MEET the developing needs of electronics in industry, aviation, defence and medicine, four more types of small, lightweight lithium batteries have been introduced by Saft (UK), the British subsidiary of the French Saft group.

As well as its lithium silver chromate range, Saft is now supplying lithium thionyl chloride, lithium copper oxide, lithium manganese dioxide and lithium lead bismuthate batteries.

The main advantages claimed for them are safety, performance, reliability, long operating life over a wide temperature range, and up to ten years' storage life.

Saft claims that the high energy densities attributable to the use of a liquid cathode makes the lithium thionyl chloride couple the best performer of all lithium couples now available in standard sizes.

With its ability to function efficiently at extremely low temperatures this 3.5V battery is said to be a suitable power source for low-temperature flashlights, offshore oil rig equipment, scientific and medical instruments, cold-room sensors and thermostats, and military devices.

The high voltage of the lithium thionyl chloride couple, and its stability under most discharge conditions, is claimed to prepare the way to simpler and more efficient designs of electronic circuit, while the use of a special electrolyte allows the initial voltage drop which often occurs after the prolonged storage of this type of cell.

The high capacity, electrochemical stability and long life claimed for Saft lithium copper oxide cells and batteries, with a nominal voltage of 1.5, make them an efficient energy source

for most advanced electronic systems, including microprocessors, and down-well oil logging equipment.

The small size and slim shape of the lithium manganese dioxide series of 3V button-cells permits their use in miniature applications such as I.C.D. watches, pocket calculators, electronic alarms, measuring instruments, and fuses for explosives. The Saft LM2425 type has a capacity of 200mAh in a button-cell shape only 2.5mm thick.

The 1.5V lithium lead bismuthate button cells are claimed to have a low internal resistance which makes them especially suitable for analogue quartz watches and pulsating electronic devices. In the IEC R44 version it is interchangeable with the standard SR44 silver oxide button cells for many applications, says Saft.

Refrigerant air-dryers by Sullair

REFRIGERANT type air dryers for use with compressed air supply systems have been introduced by Sullair (UK), Horton Road, West Drayton, Middlesex. Marketed as the Sullair FS range, 13 models are available with a capacity range from 92 to 5,000 cfm at 35 degrees F dewpoint and 125 to 6,000 cfm at 50 degrees F dewpoint.

Applications for the air dryers are many and varied. In general

engineering, efficiency is increased using tools powered by dry air, while machine tools using compressed air operate more efficiently.

For injection or blow moulding and extrusion, as used in plastics production, a dry air source is essential for quality of product and minimum of maintenance, while in the finishing industries paint spraying equipment powered by dry air will

ensure high quality and even surfaces.

The food industry is a big user of air dryers where large volumes of air are employed in processing and packaging.

Each Sullair dryer is contained in a steel cabinet. Individual gauges show inlet air temperature, inlet air pressure, refrigerant suction pressure, refrigerant head pressure and discharge air pressure.

Shot-blasting without ducting

A SHOT-BLASTING room that operates without ducting, thus reducing dust extraction running costs by an estimated 75 per cent, has been designed by Power Blast, Camberley Surrey (0276 28388), which claims to have achieved up to six air changes per minute while maintaining perfect visibility.

A shot-blasting room measuring only three metres in all dimensions needs only 1 hp to effect four complete air changes

per minute, the company says. The air movement is achieved by combining extraction, using aeroflow wall fans, with the purging action of high-speed axial projection fans and nozzles.

The air circulation system depends on the extraction fans creating a slight atmospheric depression at low level, thus removing the dust-laden air.

It is displaced by a stream of cleaned air which has been

passed through the filter cell and then blown at high level to the opposite side of the blasting room.

The dust is carried with the outgoing ventilation air, which expands in the dust box and precipitates the particles on to the floor. Dust still in suspension is carried into the filter cell by the air stream and deposited on to the surface of the filter cloth.

NEWS IN BRIEF

Dock tractor

CLAIMED to be one of the most manoeuvrable dock tractors available, the AB dock truck put on the market by Adamson Butterley is designed especially for roll-on/roll-off work.

It has a patented articulated steering system and a turning diameter of 9.15 metres, which is said to enable the truck to position trailers very accurately and also place them into spaces that might otherwise be inaccessible.

Full details of the new trucks are obtainable from Adamson Butterley, Horsham, Telford, Shropshire TF9 3PU (0952 505881).

Security device

CLAIMED to be suitable for industrial, commercial and domestic use, a new security alarm device introduced by Almar, Control Systems (0944 54061), provides as many wired contacts as may be required and can also function as a telephone pager. The central unit alerts the user, by means of a pocket pager, whenever a contact is broken, when the telephone rings, or when a child cries.

With other detectors it can be used to actuate a wide range of remote alarms signalling a shortage of boiler fuel or frost damage. Named the T.A. Unit, the alarm system operates with a "bleep" signal which can be received at distances up to 7 km, depending on the type of antenna used.

ILAC guide

The first world-wide guide to testing, laboratory approval and assessment systems will soon be published by ILAC, the standards specialists.

Called the ILAC Directory, 1981, it is designed to help users understand these systems as they apply to products they may wish to import or export. Information from 29 countries from Belgium to China is covered.

At a price of U.S.\$100, the guide will be available from next July.

ILAC — the International Laboratory Accreditation Conference is now four years old. It is a formal association of experts from some 40 countries. More details on 01-242 0112.

Micro-cleaner

WHAT it claimed to be the first British-made commercial vacuum cleaner to use microchip technology has been introduced by Truvox Floorcraft (0703 785123). The Vactronic has an electronic cut-out device that alerts the user visually when the machine overheats as the result of a blockage. It also switches off the motor when the temperature rises to a pre-set point. The safety device ensures the machine is immobile until the on-off switch has been reset manually. The printed control circuit can be replaced quickly, says Truvox.

Fine powders

A NEW PROCESS designed to reduce steel, rubber, or plastics scrap to fine powders for recycling has been developed by Cavaddell, East Peckham, Kent (0622 871116). Named the Cryomac process, the scrap material is pulverised in a first made brittle cryogenically by reducing it to extremely low temperatures by means of nitrogen. The fragments are then reduced to micron-sized particles in a fluid-energy mill using compressed gases and a venturi duct system.

A measure for the daily pinta

A MILK METER designed to help dairy farmers to feed herds the optimum amount of concentrate to achieve the maximum possible yield per cow has been introduced by Foss Electric (UK), York (0904 707944). Named the MilkScope II, the meter has been approved by the Milk Marketing Board. It is totally enclosed, so that the farmer can record the yield without risk of air contamination of the milk.

Total yield

The meter is fitted between the cow and the milking machine, and as the milk passes through it five per cent of the volume is screened into an accurate but easily-read measuring chamber. As the press of a button an amount proportional to the cow's total yield, or a sample of constant volume, is automatically transferred to a renewable sample cup and all the remaining milk emptied without waste. If a sample is not required the cup can be bypassed.

Foss claims that the MilkScope II is easily fixed by an integral bracket to high or low-mounted milk lines, robust, easy to maintain, simple to recalibrate, and can be cleaned as part of the milking system.

DATSUN FORKLIFTS. JUST RIGHT FOR TODAY'S FINANCIAL TIMES.

The way things are today any company investing in new plant or equipment must be sure that every single penny is wisely spent.

And a company purchasing a Datsun forklift truck can be certain to be doing exactly that.

For a start, Datsun forklifts come from a division of the fourth largest vehicle manufacturer in the world; a manufacturer whose reputation for product reliability, value and low operational costs is world famous.

And it is these qualities, among others, that you'll find in the wide range of Datsun forklift trucks.

A range that includes trucks with load carrying capacities from 2,000 lbs to 9,000 lbs with diesel, petrol, LPG engines as well as battery electric.

They all come fully equipped with torque converter, overhead guard, back guard and much more besides.

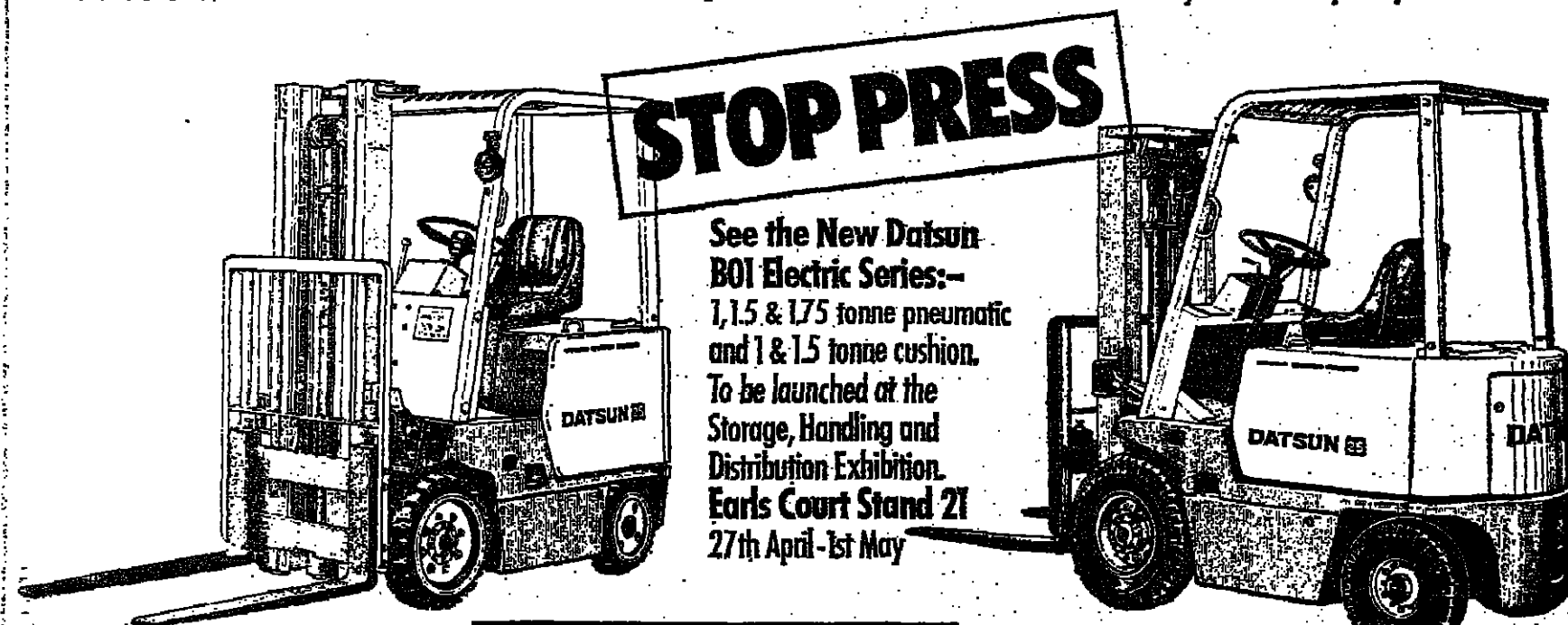
All models are also fitted with power steering as standard and there is a variety of attachments and substitution forks also available.

The model illustrated below is the Datsun B02 series; a superb, battery operated truck in the 4-6,000 lbs class which carries a full, 2-year or 5,000 hours Datsun warranty.

Backed by the vast Datsun U.K. organisation, Datsun forklift dealers provide a full service and parts back-up with their own service vans and Datsun-trained mechanics for on-the-spot maintenance where and when it's needed.

And, ever mindful of the customer's concern for cash-flow, Datsun also offers competitive rental and leasing schemes to save the tying up of capital.

So, if you're in the market for a forklift truck, take a look at the one with the Datsun name on it — it means you can depend on it to give you reliable, economical service today and every day.



DATSUN

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Wednesday April 22 1981

International Storage and Handling

The UK Government estimates that the national cost of materials handling represents 20 per cent of GNP. After a decade of growth through the 70s, this multi-million pound industry has had a difficult year, but better times are in sight.

A little advance goes a long way

By Hazel Duffy

Industrial Correspondent

HANDLING AND storage is a multi-million pound industry which has a tremendous contribution to make to the achievement of efficiencies in industry and distribution.

The industry itself benefits from the fact that it frequently forms an important part of the modernisation process which is constantly being undertaken by industry. At the same time, the bulk handling and storage of materials lends itself to a wide degree of innovation and improvement with resultant cost savings on the final product.

It has been estimated by the U.K. Government, for example, that the national cost of materials handling alone represents close to 20 per cent of the gross national product, which gives an indication of the benefits that could be gained from even small improvements in handling efficiencies.

Well-planned handling and storage facilities can provide a significant opportunity to manufacturers both to make savings

and to ensure that deliveries can be arranged to the satisfaction of the customer. They can also contribute substantially to the wellbeing of the consumer, for example, at an airport, where modern handling and control systems speed up the rate at which baggage retrieval is effected, and provide the smooth transfer of the passengers themselves.

There are two distinct categories of handling and storage covering bulk materials and the movement and storage of units. Although there is considerable overlap in the equipment that is used in both sectors—conveyors, for example, are an integral part of the bulk handling process while they also form the core of the movement of goods in factories and warehouses—there are other types of equipment which are special to the individual sectors.

The handling of bulk materials like coal and ores from the point of extraction to the place where they are graded and sorted and then to the point of loading, requires complex, custom-designed equipment. The revival of the coal industry in many parts of the world has provided a mild boost for the manufacturers of specialised conveying equipment, who have achieved some remarkable feats in innovation and design.

The manufacturers of such equipment must plan along international lines, and most do so. There would only be a limited number of companies with the required capability, and only a few such major projects around the world in any one year. The handling element is frequently tied into an overall package approach, emphasising the necessity for companies to be able to form

consortia and to identify one as the contractor taking overall responsibility for the project.

As far as coal handling and storage is concerned, British companies have the advantage that they tend to be the preferred providers of equipment for the State-owned Coal Board and have gained considerable expertise from the coal development programme which can be applied elsewhere in the world. Similarly, the specialist requirements for the handling and storage of oil and liquid petrochemical products have been greatly advanced by the development of North Sea oil although British companies have not always been able to adapt sufficiently.

Competitive

British conveyor manufacturers, traditionally geared to the domestic market, have scored some success in their exporting efforts over the past couple of years in spite of the fact that the high value of sterling has not been in their favour. This is a highly competitive market, however, in which U.S. and Japanese manufacturers can offer attractive prices and although the U.K. has increased its share of world trade, the overall level of trade is sharply down in the past year.

In spite of the financial and operational benefits that can be gained by investing in improved handling and storage techniques, manufacturers frequently look upon this area as coming low down in their scale of investment priorities. This has been particularly true in the UK where low wage levels in comparison with competitor countries have obscured the obvious advantages.

Japanese industrialists have



An ash-grabbing Carruthers Goliath crane at work in a power station

Earls Court Exhibition

About 200 exhibitors will be at Earls Court on Monday for the opening of the fourth Storage Handling and Distribution Exhibition. It continues until Friday, May 1.

been much more receptive to new methods in those areas such as automated warehousing and handling of components in the production process. The most exciting example is the Government co-ordinated project which aimed originally to build and operate a completely automated machine shop with manned and unmanned areas. The project has since been modified, but it is now planned that a small, mainly unmanned factory will come into operation

by 1985, making automotive components.

The materials handling systems will be computer controlled and robots will load and unload conveyors in the machining, assembly, testing and final inspection departments. The system will also handle raw materials, consumables and bought-out parts.

This degree of automation is much greater than can be expected to be implemented elsewhere—in fact, for many manu-

facturers and distributors, a semi-automated handling system is probably most suited to their needs. Nevertheless, it provides a glimpse of the sort of co-ordination of systems in manufacturing and process industries which will increasingly be required if the international competitive pressures are to be met.

Much of the handling and storage industry is now concerned with the replacement of, for instance, a fleet of lift trucks, an overhead crane or some electric hoists (as an attachment to a crane or for independent use). Investment in all this type of equipment has been sluggish in the past year as industry has cut capital spending and the life of equipment has been extended.

Growth markets are confined to the new oil-developing countries, and the handful of countries where the economic base is still flourishing. Against these have to be set the fall off in Middle East markets which provided an outlet for the oversupplied Western economies for a few years. Competition is intense in every market and the pricing structure of certain products, for instance, lift trucks, is particularly weak.

Those suppliers who are dependent on the level of spending by industries such as steel, ports and railways, cannot look forward to any substantial improvement in the year ahead.

Heavy crane makers have suffered in particular, and the past year must hasten the anticipated restructuring of the industry in Europe.

There have been compensations, however, for the huge drop in investment by industries such as steel—especially designed offshore cranes

have been bought, for instance, by the oil companies operating in the North Sea.

During most of the 1970, the handling and storage industry enjoyed unparalleled growth as the post oil-crisis pressures built up on manufacturers and distributors to become competitive internationally. The industry itself has sometimes been its own best advertisement, investing in modern techniques which it could show to potential customers.

Parallel expansion in areas like docks—both in the modernisation of existing docks and the construction of new port facilities in the Middle East—airports and new buildings ensured that there was plenty of business for the well-run company.

Changing

The situation has changed dramatically in many parts of the world, however, and the industry has now to assess likely levels of activity in the 1980s. Whatever level this turns out to be, it is reasonable to assume that the nature of the requirements on the industry will be changing. Over the next few years, for instance, it has been forecast that a quarter of all warehousing demand will be for automated or semi-automated facilities.

In the UK there are encouraging signs that in spite of the cutback in capital spending, industry is becoming much more conscious of the savings that can be effected in due course by the introduction of automated methods. The intense interest that has been aroused by the new BL Metro plant in Longbridge, which incorporates advanced handling techniques as well as advanced

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machining and assembly, can be seen as an example of moves in the right direction.

The sort of competitive pressures that have been exerted on the passenger car industry are being felt increasingly in other areas of manufacturing and investment in better handling could be seen as an essential weapon in the battle to hold off imports, rather than the peripheral adjunct to the production process which as frequently characterised British industry's attitudes.

It will be the companies that can adapt to this type of demand which will prosper in the period ahead, while those which have been unable to display sufficient flexibility and innovation will find the future very tough.

The expectation in the new growth markets is increasingly for a package approach and in established markets also the customer will be looking for comprehensive deals. In a highly competitive industry survival more than ever will depend on meeting those requirements.

The New Lansing Henley Range: a great concept in economics—and engineering.

The Lansing Henley Seven is more than just a range of trucks. It's also a capital equipment concept that will strike an instant chord with those who know their economics.

Because what Lansing have done is to take the most utilised segment of the engine-powered lift truck range—2 to 5 tonnes—and expertly evolve the design of each truck to perfectly match both the job it has to do today—and to match its customers' pockets too. But without compromising on Lansing quality—while substantially improving control, running economy and accessibility. Already drivers applaud it. So will shrewd Financial Directors.

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designed to meet a changing market. The result: trucks to more exactly match today's—and tomorrow's—needs.

Next, the Lansing Seven 3.0-3.5 tonne models, just available, keep their most popular features; but now include basic specification changes like a bigger engine, a compact new transmission and electric shift.

The largest of the Sevens are the 4.0, 4.5 and 5.0 tonne models, with new transmissions for super-smoothness, greatly increased driver and maintenance access, improved hydraulics and ergonomics. But what can't be improved, we haven't fiddled with. You get the best of both worlds.

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them. So we have, and we've improved them: new low-profile chassis, heavy-duty mast, powerful

airbrakes, superb driver access, built-in hydraulic jack for cab-tilt and engine access, remote controls, the lot.

And right at the top end of the range are the real heavyweights; at 20.0 to 40.0 tonnes, the Hermes container-handling fork trucks. The 20.0 TR, the award winning 25.0 TR introduced earlier and the most recent, the giant 40.0 TR.

That's the Lansing Henley concept. The most up-to-date, reliable, easy-to-get-at engine-powered trucks you can buy, backed by Europe's leaders in the field. And based on the sound Lansing economic principle of plenty of good truck for your money. Your company can buy them, rent them or lease them. And that makes good sense, too.

For full information, phone Lansing at Basingstoke (0256) 3131 (General Enquiries) or your local Lansing depot.

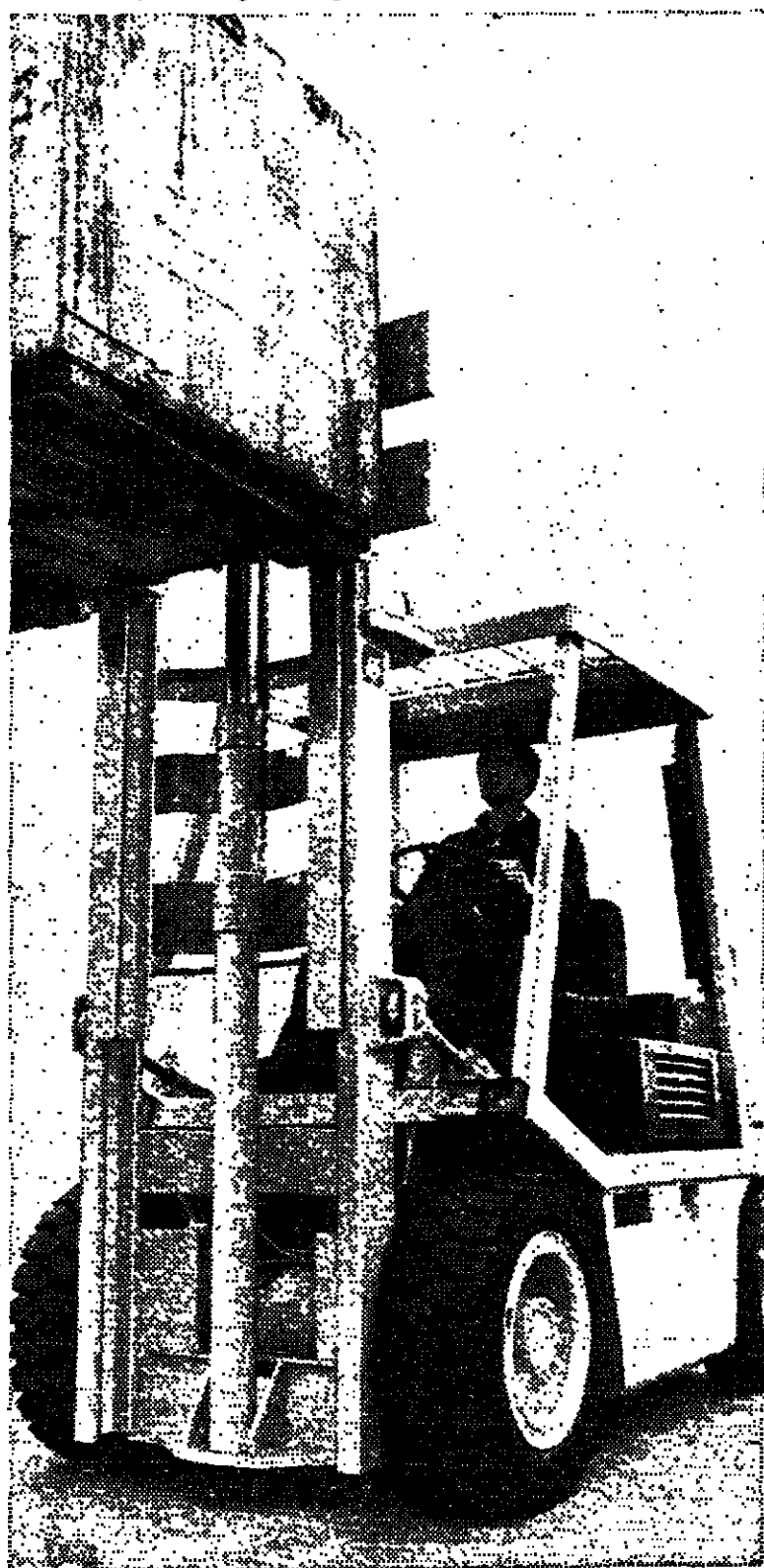
Large or small, all trucks feature instant servicing access.



New Hercules models have tilting cab and remote hydraulic controls. Entire engine and transmission are speedily accessible.



Smaller trucks (shown here is Seven Range 3.5 tonnes) have quick-lift driver-seat unit to reveal all main assemblies laid out for easy servicing.



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LANSING
BAGNALL HENLEY

British built by British Industry.

INTERNATIONAL STORAGE AND HANDLING II

Rationalisation brings major benefits to BREL

SPARE PARTS
LORNE BARLING

BRITISH RAIL Engineering Limited (BREL) has recently completed a warehousing system at its Derby Litchurch Lane works which is a prime example of how a complex and costly system of parts supply can be rationalised with numerous benefits both immediately and in the longer term.

The problems BREL faced were perhaps unusual in that some 38,000 types of parts, ranging from delicate electronic equipment to large steel components, must be available for the large range of construction and repair activities which take place on the 103-acre site.

These include components for the High Speed Train, the Advanced Passenger Train, wagons, coaching stock, diesel multiple units and a range of rolling stock export orders.

Stores must also be kept for the refurbishment of as many as 50 different types of existing stock with an age range of up to 30 years.

BREL recently decided that its system of holding these stocks in 20 different locations on site, which also had to supply up to 200 depots around the country, had to be drastically improved. Additional rented space was also being used, which was proving costly in terms of charges and transport.

The first step was taken in 1978 when an industrial engineering survey was carried out, examining in great detail the movement of components and materials so that it could be established how and where goods could best be stored. From this it was decided that around 80 per cent of them could be accommodated by various means on a standard 1 metre square pallet. The remainder, mainly raw materials such as steel, glass and soft items for train seats, would have to be stored by other means.

It was initially estimated that

the construction of buildings (including some office space) and a modern warehousing system, would have cost around £1.7m. However, at that time two buildings on the site became vacant, through the decision by British Rail to end manufacture of containers, which were seen as a suitable means of reducing costs.

Although one of these buildings was around 100 years old, they both had sufficient headroom to be suitably converted, and plans went ahead on that basis. A total of 17 companies were invited to tender for the work, and at that time competition was fierce, so BREL believes it benefited accordingly on the prices quoted.

Paying off

Mr. Geoffrey Seal, the technical services manager, was responsible for the overall supervision of the project, and detailed planning was carried out in conjunction with the works supply officer, since it was essential to keep the flow of parts going while transferring to the new system. This has been one of the most difficult aspects of the scheme, and as it nears completion, early planning is now paying off.

In July last year Dexion, one of the UK's leading warehouse equipment companies, was picked to do the job which has recently been completed at a cost of around £500,000. When fully operational, it will be handling stocks worth around £32m a year and an overall return on the investment will be achieved in three to four years. The system chosen for the

main warehouse is narrow aisle racking served by five trucks, two for pallet handling and one combined operation truck. Dexion was not the lowest priced tender but with some problems relating to the floor loadings, it offered a system of racks mounted on sections which doubled as guide rails. This was a major factor in Dexion's favour, since it was the only company to come up with this idea.

Maximum use has been made of the 16 ft 9 in headroom and suppliers are being urged to adhere to guidance on unit loads on the 1 metre sq pallets, allowing ease of administration on provision of parts and stocktaking.

Around 60 per cent of components fell into the "small parts" category which were suitable for order picking, while a number of separate storage areas were decided upon for special items such as glass, timber, aluminium alloy, steel sheet and bar.

With BREL now introducing computer controlled production systems, it is increasingly important for the already computerised stock control to be linked to computerised handling and distribution as the new warehouse system develops.

Mr. Seal points out that in an industry so dependent on political decisions, it is essential for flexibility in stock control, and he believes this will achieve it. It will also save man-hours in providing batches of parts distributed in advance of requirements, rather than on demand by men who come to collect items.



Dexion Speedlock narrow aisle pallet racking—seen here at Baird and Tatlock (London) Ltd.—is employed at the BREL warehouse

Although initial savings on manpower within the stores system have been comparatively small, down from 113 men to 97, productivity is rising sharply and there may be more savings later. "The inflexibility of the labour force has been reduced by mechanisation available," Mr. Seal says, pointing out that skills have been improved by retraining.

By moving virtually all storage into warehouses, working conditions have been improved considerably and the cost of restoring materials which have been damaged by weather will be eliminated.

Centralisation of warehousing also provides advantages in concentrating incoming loads in a particular area, an important factor with around 40 rail and road vehicles a day arriving on the site. Security is also improved with better control over components.

In the longer term, the savings on manpower will be substantial, although they are difficult to judge in terms of hours. Stock checking, for example, will be a far easier undertaking and the use of mini-computers for pallet control is being examined.

Overall, the rationalisation means that the space used for storage has been reduced from 270,000 sq ft to around 150,000 sq ft, with the remainder being released for manufacturing purposes. Efforts have also been made to reduce the level of stocks where possible, reducing the sums of money tied up unnecessarily.

The company is now satisfied that it not only has an efficient parts distribution system, but one which can be adapted and developed to meet changing needs. With British Rail now awaiting the construction phase of the Advanced Passenger Train, this flexibility could be needed in the not too distant future.

Interest in automation gains ground

EQUIPMENT SUPPLIERS
HAZEL DUFFY

THE WAREHOUSE forms an integral part of the manufacturing and distribution process; it is the place where the final product is stored awaiting delivery to the customers, where spare parts are kept, and acts as the central storage depot for chains of retail stores.

It is also an essential part of the inventory control in any company, and is therefore a vital link in the process of ensuring that deliveries are made to the customer on time.

Warehouses are mostly organised on conventional lines, with the versatile lift truck, overhead crane, storage racks and conveyors forming the most commonly used equipment. They can also be very labour intensive and occupy expensive pieces of land. For these reasons, it is an area that lends itself to extensive development along more automated lines.

The lift truck is the most versatile piece of equipment in most warehouses. It has the attractions of being relatively easy to handle, it manoeuvres easily and can be used extensively indoors and out to load and unload a large variety of different sized products. A large number of manufacturers make lift trucks for this highly competitive market, enabling the buyer to choose the best type of truck for a particular purpose. In addition to the standard truck, equipment such as reach trucks and straddle carriers are also available where the requirement is for the movement of heavy loads or high storage arrangements.

Overhead cranes have the advantage that they can lift very heavy loads, and do not occupy any floor space, while fixed conveyors can also prove an efficient method of transporting goods around a warehouse.

Order picking stores are also found in many forms for the storage of spare parts, manufacturing plant, etc. They use order picking trolleys, ladders and load-carrying lifts and are planned generally in single- or multi-storey floor arrangements. Increasingly, however, such stores are being organised with high bays and narrow aisles which take maximum advantage of the space available, particularly if the warehouse occupies a tall building.

Several companies offer order pickers and stackers, both UK-based and imported. Most such companies already have an involvement with other types of handling equipment, whether lift trucks, cranes, etc., and include companies such as Coventry, Climax, Lansing, FATA, Jungheinrich, Kone, Clark, Demag, Komatsu and many more.

Custom-designed

Warehouses need to be custom-designed if they are to be most effective and can require substantial investment. As an example, the warehouse handling division of Mannesmann Demag in the UK recently received a firm order for complete warehouse handling equipment to store HMSO publications.

The new warehouse incorporates two pallet stacker cranes with two transfer bridges in eight aisles complete racking. Pallets are brought from the bulk store to the order picking store, where order picking cranes are used for the selection of pamphlets and books from shelving. A conveyor system links the order picking store to the despatch area.

Efficient warehousing, in common with other areas of unit handling, is frequently neglected in the assessment of

investment priorities by companies. One of the reasons is that it is difficult to quantify the financial savings resulting from such an investment, although in fact there can be considerable benefits in areas such as quality control, labour levels, as well as improved working environment.

Among the advanced industrial economies, Japan, not surprisingly, has invested most heavily in automated warehousing systems. There are said to be about 1,700 in Japan, 1,000 in the U.S., 500 in West Germany and only 70 in the UK. Considerable concern has been expressed by official bodies in the UK for this lack of interest, which is probably due mostly to the fact that labour costs have been low traditionally in comparison with competitor countries.

Cheap to run

The advantages of automated and semi-automated systems are put as low running costs, minimum use of floor space and tighter control, while there are growing possibilities of linking the features of control of warehouse functions with that of automated process control systems. An automated storage retrieval system is an essential part of this type of warehouse, while it also needs an overall systems engineering approach in designing the whole concept.

This is undoubtedly one of the reasons for the slow development of automated systems in the UK, the traditional problems being that the experience of equipment manufacturers need a co-ordinator to undertake the contracting requirements of a complete warehouse. Two UK-based companies which have developed this approach are Dexion (which is U.S.-owned) and Babcock, albeit based on experience in other countries.

There are signs, however, that British industrialists are becoming more interested in these systems—as well as independent operators of warehouses and cold stores. Other sectors which are tending towards automated or semi-automated installations are those in high volume mechanical and electrical engineering, production, food, drink and tobacco wholesale and retail distribution centres. A recent report predicted that there will be at least 50 to 100 new installations in these sectors in the UK over the next five years.

The expertise for developing the equipment which is required in such installations, such as automated industrial trucks and stacker cranes, is known to exist in the UK (although mechanical handling companies are thought to devote far too little to research and development spending) but there is a clear need for a more broadly based company, probably in engineering, to bring together this knowledge and exploit this growing market fully.

Automated warehousing, however, has not been without its drawbacks. Problems have been widely reported in such cases, which have certainly not been restricted to the UK.

For this reason, a manual backup system may well be preferred such as that installed by Wiggins Teape recently in its new finished product store at the South Wales paper mill complex. A team of specialist contractors was formed with Brockhouse Finpa Handling as the co-ordinator of the consortium.

Over 51m of equipment has been put into the warehouse which operates a continuous 24 hours, seven days a week schedule, but which has a number of built-in backup systems should there be a failure of any sort.

No two warehouses can be the same, but increasingly the experience is being built up by main contractors and the equipment suppliers to find the most suitable solution to any customer's problems.

UK increases world trade share

CONVEYORS
LORNE BARLING

THE BRITISH conveyor industry, though suffering from slow growth both in home and export markets, has the enviable record of having steadily increased its share of world trade over the past few years and its prospects are particularly good in such areas as coal handling equipment.

The value of output by the industry, at 1979 prices, increased from a little over £300m in 1975 to peak at £345m in 1979, while the value of exports has risen from around £50m to £78m during the same period, and the UK share of the world market went from 4.7 per cent to 10.8 per cent. Although the value of output fell to £245m last year, and exports declined slightly, share of world trade rose to 11.9 per cent.

However, UK conveyor manufacturers remain behind West German and French suppliers in most product categories in world markets, with the former holding a total share of 36 per cent and the latter 13 per cent. Japan, the United States and Italy each hold around 9 per cent.

West Germany has tradition-

ally held a major share of world markets for pneumatic, roller, band and belt conveyors, types which Britain has not normally sold in large quantities, although with exports of pneumatic conveyors worth \$10.9m in 1979, the UK has overtaken France in that category.

The strength of British companies remains in special conveying equipment such as telescopic (overhead) systems, wagon handling, bulk stackers, feeders and ship loaders, such as the coal handling equipment which is a particularly successful export for Britain.

Mr. Robert Taylor, secretary of the National Economic Development Office's mechanical handling sector working party, points out that the UK conveyor industry is extremely diverse in terms of products, size of companies and the amount of subcontracting which takes place,

350 involved

In total there are around 350 companies involved, but around 10 per cent of the largest account for over half the industry output and about 70 per cent of direct exports. Around 33 per cent of companies are solely in bulk handling, 19 per cent solely in unit handling, and 48 per cent are in both.

About 60 per cent of com-

CONVEYOR INDUSTRY PERFORMANCE

Year	Output	Exports	Home market	Imports	UK share as % of world trade
1975	302	49	278	25	4.7
1976	295	47	275	27	4.6
1977	287	57	265	25	5.7
1978	306	54	281	29	6.9
1979	345	78	308	38	10.8
1980	284	73	254	43	11.9

Source: Department of Industry.

panies are general manufacturers, 24 per cent manufacturers and designers, and 16 per cent specialist suppliers, while perhaps a third of output is standard equipment and two-thirds custom designed.

"Sub-contracting is very significant in the industry and this is one of the reasons why indirect exports are very high," Mr. Taylor says. Although the industry has traditionally relied on the home market, exports have risen as a proportion of output over the past few years, notably in recent months due to the recession.

Conveyor manufacturers have been particularly hard hit by cutbacks by the nationalised industries, such as coal and steel, which normally account for around half domestic sales. The proportion of exports to comparable industries overseas is probably even higher.

The major overseas markets remain the industrial nations in North America, Europe and the Far East, where the highest unit growth is also evident, although some newly industrialised countries show the highest percentage growth, particularly in South America.

Imports up

"It is interesting to note that between 1978 and 1979 import shares generally increased, particularly for OPEC and other developing nations. The industrialised nations' share of their own home markets also dropped significantly," Mr. Taylor points out. "For example, the 1978 and 1979 respective UK import penetration figures were 11 and 12.3 per cent and the comparable EEC figures 16.7 and 20.1 per cent."

During the past few years, UK exporters have done particularly well in Africa, Oceania and the Far East, but more significantly they have made considerable inroads into Europe, with the value of EEC imports rising from \$38m in 1978 to \$45m in 1979, in which period the UK increased its market share from 7.7 per cent to 9.5 per cent.

Significant increases in market share were also achieved in Africa (15 to 18 per cent) and Asia (8.5 to 32.4 per cent, mainly through major exports to China), while there was a slight fall in the Middle East.

According to a NEDO survey, British companies tended to be competitive abroad on price, design and reliability of products, while attention to detail on tender requirements came in for some criticism.

Nevertheless, the study said that while the industry still tended to be dominated by engineers, it was steadily becoming more market oriented and this process had proceeded furthest in product development and innovation, but had some way to go in pricing practice,

sales promotion, and sales representation. "There is clearly scope for training in export marketing concepts and technique," it concluded.

With Babcock-Moxey likely to be involved in the provision of conveyors for the recently announced power station order for the China Light and Power Company in Hong Kong, and Redler Conveyors now optimistic about future sales of its coal pulverising equipment, and bidding for coal related work in South Africa, this sector is certainly one of the most active.

The £50m in Government aid to help UK companies convert to coal fired boilers has also stimulated interest, although the aid itself is minimal in relation to industry as a whole. However, there is some caution on such conversions since the coming option of fuelled bed combustion is causing many companies to hesitate before committing themselves to conventional systems.

Redler believes that the potential for sales of coal handling equipment in countries such as Australia, South Africa and the U.S. is now considerable, and that its proven chain conveyors will remain competitive with pneumatic systems, pointing out that many of its conveyors from the "first coal age" are still operating after 40 or even 50 years.

Following a recent conference attended by representatives from virtually all the UK conveyor companies, general optimism about overseas markets was expressed, and companies were urged to continue their efforts abroad while reducing dependence on the home market.



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INTERNATIONAL STORAGE AND HANDLING III

Industry wants standards policed

HOISTS

LORNE BARLING

BRITISH HOIST manufacturers and the major West European suppliers such as Demag, which has a long-established presence in the UK, are increasingly concerned at the volume and quality of hoists imported from the Far East.

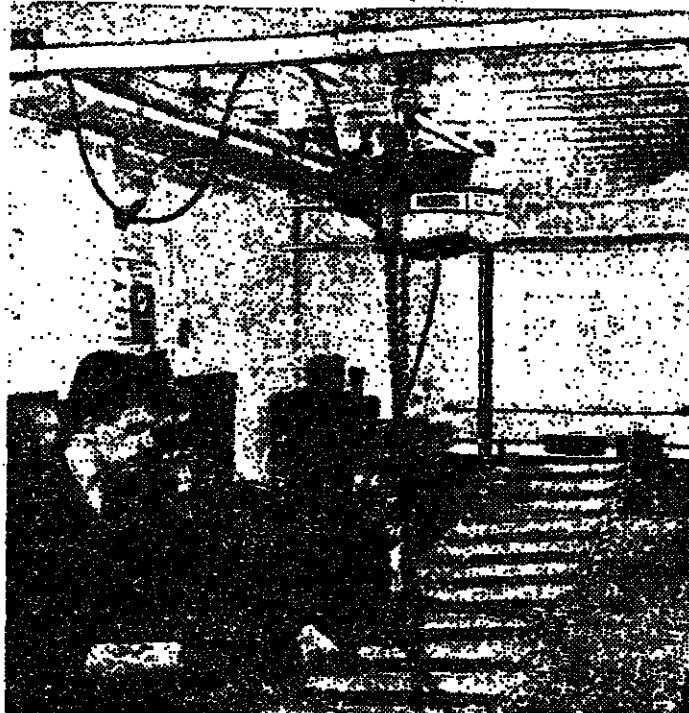
Although this is a familiar complaint from British industry, the argument here is as much about standards of equipment — which are obviously of great importance for overhead lifting gear — as much as import penetration.

The industry believes that the Government has signally failed to apply the kind of inspection of standards rigorously applied in other European countries such as Germany, where British exporters face tough specification requirements before importing. As a result, imports from Japan, Taiwan and China, almost all in the low price range, have increased significantly over the past few years.

Half imported

It is estimated that the British market for chain and wire hoists is worth around £14m a year, of which at least half are imported, although the highest proportion of these comes from Demag, which uses West German motors and assemblies its products at its plant in Banbury, Oxfordshire. The company has sold around 35,000 hoists in Britain since its Banbury operation was set up about 10 years ago, and is probably the market leader. The main domestic manufacturers are Herbert Morris of Loughborough, part of Davy International, George W. King, Selco Hoists and Clayton.

However, Demag has been selling into the UK for around 25 years, at first through other companies such as Clayton, which now markets a product very similar to an earlier Demag design. Other major im-



One of the new 360 series electric chain hoists from Herbert Morris. They have single or dual speed options on both hoist and travel motions

porters are Verlinde of France, and Balkancar of Bulgaria, which has taken advantage of its large domestic output to offer low cost products in the UK, mainly through other hoist companies.

Demag's policy world-wide is to set up manufacturing facilities where possible, but the need to build electric motors in volume has precluded production in the UK. However, other parts such as electrical components, chains and controls are bought both in Britain and abroad for assembly here.

Slow investment by the engineering industry over the past few years has created a somewhat stagnant market in Britain, and with the additional problem of rising imports, hoist manufacturers have had difficulty generating enough capital to develop new products, although a new design can be expected to last up to 15 years.

Herbert Morris, on the other hand, with the resources of Davy International behind it, has recently brought out a new range of electric chain hoists with capacities of between 125 kg and 2 tonnes. Known as the 360 series, they have a variety of single or dual speed options on both hoist and travel motions. They include eye and hook suspension and heights of lift of up to 30 metres can be provided.

The company estimates, however, that UK demand has fallen by about 30 per cent on standard hoists as a result of the recession, although special equipment has been affected less severely, due to the long lead times. Some encouragement is taken from good demand in January and reasonable orders during February and March.

It is generally accepted within the industry that the fall in demand has now ended, and with

some improvement in chain hoist sales — a good barometer of the overall market — manufacturers are expecting a slow recovery in line with the national economy.

Overseas markets have also proved difficult recently for Herbert Morris, which now sells around 20 per cent of its output abroad compared with 50 per cent five years ago. This deterioration is attributed largely to the strength of the pound. France and the United States have been particularly badly hit, while Commonwealth markets have remained reasonably firm.

New division

George King, which also experienced some improvement in the UK market early this year, following a 30 per cent downturn in demand from early last year, was taken over by Camford Engineering in the mid-1970s and its mechanical handling side now accounts for only around 25 per cent of output. But a new division has recently been created to deal with it and efforts are being made to improve marketing and service.

The company also exports around 20 per cent of its hoist output, mainly to Europe which has proved a strong market, while sales in North America and Australia have suffered, due partly to Japanese competition in the latter case. King offers a range of electric chain hoists ranging from 1 tonne to 13.5 tonnes capacity and its products, developed mainly in the early 1970s, have become well established in the market.

The Demag range is up to 4 tonnes capacity in chain hoists and up to 40 tonnes in wire rope hoists, while at the smaller end it has the Manlift special chain hoist which can be controlled with one hand

and is particularly suitable for one man operations in conjunction with lathe work.

Although the company has not introduced any major changes in its products recently, there have been several outwardly invisible improvements, particularly in relation to safety. This is an aspect to which it believes many engineering companies clearly need to pay more attention.

There is evidence that the squeeze on industry profits has discouraged the replacement of old hoists, many of which are in any case becoming costly to operate because of higher maintenance costs. Manufacturers believe this is short-sighted, since efficiency can also be improved with more modern equipment.

Although the UK market is expected to continue to decline in general, due to the contraction of the engineering industry, Demag believes there could be considerable demand for low-cost chain hoists in the near future as industry moves from hand-operated to powered equipment.

It points out that Britain, unlike most other European countries, has large numbers of these hand hoists still in use, and that with health and safety authorities becoming increasingly concerned with the back injury rate in the UK, there could soon be widespread demand for new powered equipment.

Another reason put forward as a cause of the present slump in the industry is the number of second-hand hoists coming on to the market as a result of factory closures, particularly in areas such as the Midlands. However, this is again seen by the industry as short-sighted in that the price differential is not regarded as enough to justify not buying a new product.

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Growth of the 70s not likely to be repeated

LIFT TRUCKS

HAZEL DUFFY

THE LIFT TRUCK is synonymous with unit handling and continues to occupy a strong position in the equipment league in spite of predictions from time to time that it would be overtaken by more sophisticated methods of moving goods.

Sales of lift trucks, however, have plummeted with worldwide recession and the industry has to live with the prospect that demand in the developed countries is likely only to return to normal replacement levels rather than the growth of the early 70s.

The degree of overcapacity worldwide in the past year is probably as much as 40-50 per cent, with the result that competition has become fiercer and margins have been cut so fine that it is doubtful whether more than a handful of major lift truck companies are making any profit.

Their response has been to introduce rigorous cost-cutting programmes in the manufacturing process, to rationalise their product range where appropriate and to attempt to penetrate new markets where possible. The expected restructuring, however, has not yet taken place except among the much smaller and weaker companies whose sales are mostly in their domestic markets.

To some extent, this reflects a reluctance to sell out to a competitor (very few companies outside mechanical handling would want at this stage to become involved), but also a reluctance to expand by acquisition in a product which is suffering from so much over-capacity.

Struggling on

Any watcher of this industry could name a few major companies which would be only too happy to withdraw if they could find a buyer at the right price. In the absence of such fairy godmothers, they struggle on and try to maintain their share of a declining market.

The lift truck industry is highly internationalised — the product transports easily and in most respects to the same degree is suitable for a large number of markets. Certain countries do impose their own standards of safety, driver comfort, noise, etc. (the EEC is working towards harmonisation of these standards), but in general, it is not necessary for the manufacturer to make major changes to sell in different markets.

The industry splits quite conveniently into the American-owned multi-nationals, i.e. Clark Equipment, which has the larg-

est share of the U.S. market, Hyster, Eaton and Caterpillar. Each manufactures outside the U.S. and is well established in European markets, although Caterpillar has yet to demonstrate that it can fulfil its ambitions. Backed by its dominant place in the world's earthmoving equipment industry, Caterpillar shows no signs of moving out of lift trucks and will undoubtedly reap the benefits of its staying power in due course.

Then come the major European manufacturers—Still and Linde, and Vungheinrich. In West Germany, Penwick in France, Fiat in Italy, and Lansing and Coventry Climax

The British lift truck industry has looked ripe for restructuring for the past couple of years, but so far it has not come about. Manufacturing operations are slimmer but company promotions have had to be more generous. The advantages of more competitive production costs have tended to be outweighed by the very weak pricing structure throughout the industry.

Both Lansing and Coventry Climax, have experienced problems in digesting their earlier acquisitions and may fight any of seeing further mergers as a solution to the problem of over-capacity. Lancer Boss meanwhile hovers in the wings ready

SUPPLIERS OF INDUSTRIAL TRUCKS TO THE UK — 1980

Type of truck	No. of suppliers
Counterbalanced forklift pedestrian controlled	52
rider controlled, electric (below 10,000 lb capacity)	64
rider controlled, internal combustion (below 10,000 lb capacity)	48
rider controlled (above 9,999 lb capacity)	27
Reach truck	49
Sideloader	26
Straddle carrier	7

Source: Materials Handling News

in the UK. Each has tended to account for the major part of its home market, pushing the multi-nationals into number two or three position, while seeking to expand its exports within Europe in particular.

Japanese lift truck manufacturers, predominantly Komatsu and Toyota, which are parts of much larger operations, have also been pushing hard into Europe, with some success. Their reputation for building robust but basic models is giving way to that of a reliable, quality image and they are now creeping into the market for fleet sales which is valued highly by all companies. Estimates of Japanese penetration vary widely, but in certain key markets they have broken through the 10 per cent barrier.

Considerable speculation abounds among the hard-pressed European manufacturers about possible tie-ups between Europe and Japan. Some companies, Eaton, for instance, have had such links for some time and bring in some of their small truck requirements from Japan.

The possibility clearly exists that these links might become much stronger, perhaps involving joint ventures. This could help Japan increase its European penetration while at the same time relieving some of the financial pressures on European companies, but they are most likely to be forced from a position of weakness on the European side.

Storms weathered

In addition to these manufacturers, the UK has a well developed line of smaller companies which have weathered the peaks and troughs of this industry — companies like ACR, Crown, Montgomerie Reid, and Hameach since it acquired the electric truck interests of Ransomes (a distributor which decided to take on manufacturing).

As well as the more standardised and versatile lift truck, the market is well supplied with more specialist products, ranging from the pedestrian controlled truck which still enjoys a loyal following to more specialist equipment such as reach trucks, order pickers and narrow aisle stackers.

Those companies with sufficient technical and financial resources are planning their products increasingly on the lines of a total handling approach rather than offering just a motorised truck. This approach is bound up with the growing demand for a degree of automation between the movement of units and control of the manufacturing process, and requires obviously a greater degree of liaison and planning with specialist handling and electronics manufacturers.



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CATERPILLAR

INTERNATIONAL STORAGE AND HANDLING IV

Pits' revival produces demand for new plant

COAL

MAURICE SAMUELSON

REVIVAL OF world demand for coal is stimulating development of a new generation of machinery capable of transporting it from the coal face, blending and stocking it on the surface and dispatching to its destination.

The machinery is designed to cope with the much larger-scale of modern deep coal-mining and with the increasing quantities which will be transported by sea. It also has to meet requirements of speed, efficiency, safety and the environment.

As Europe's most ambitious deep-mining scheme Britain's £550m super-pit at Selby, has become the testing ground for much of the new equipment. The choice of plant by the National Coal Board also reflects its view of the respective merits of British and other manufacturers.

Selby presents problems of a size and scale not tackled before by the British coal industry.

The maximum output of British pits sunk in the 1950s used to be about 1m tonnes. Anything larger was regarded as a white elephant because of the huge problems involved in managing large volumes of coal. But Selby will yield a total of 10m tonnes a year or 2m tonnes from each of its five pits. Instead of being brought up from each pit the coal will be transported underground through two nine-mile-long drift tunnels sunk 70 yards below the seam.

It will then ride to the surface at Gascoigne Wood mine on the world's largest underground conveyor belts. At Gascoigne Wood it will be loaded on to 56 trains a day, each carrying 1,000 tonnes, after being blended in a mechanised bunker which handles 50,000 tonnes a day.

The man who oversees this giant undertaking is Mr. Jack Barnes, a former miner who is in charge of the National Coal Board's major engineering projects. For him it is not only a highly complex engineering challenge requiring the right equipment but also a question of management.

The whole operation involves close collaboration with the

electricity industry, the main customer for Selby coal, and the railways who will have to deliver it. There are also inter-union questions to be resolved. In addition it involves key management decisions on how much stocking space to provide at Gascoigne Wood, and how to abide by the planning requirements of the local authorities that the coal should be as unobtrusive as possible.

Comparison

The experimental aspects of the whole venture are symbolised by the fact that two different kinds of conveyors have been ordered to carry the coal through the two parallel drift mines, 70 yards apart below the seam. Their respective performances will be closely compared.

The conveyor in the South drift will be supplied by Anderson Strathclyde of Glasgow; the North drift's by Cable Belt of Camberley, Surrey. In emergency, each will have to be able to carry the entire output, on average more than 2,000 tonnes an hour, for a limited period. The belts will travel at up to

20 ft a second, three times faster than in other mines. They will be driven by engines on the surface with a thrust of more than 10,000 horsepower. Anderson Strathclyde, in conjunction with its French associate Réalisations Equipements Industriels (REI), has designed a belt driven directly by the propulsion machinery and resting on idlers when loaded. It is made of flameproof PVC and has a steel cover.

Cable Belt uses its patented system of keeping the belt separate from the twin steel cables which are driven by the winder motors. The belt itself has moulded grips, or shoe-forms, which enable it to sit on the cables. When loaded it sags to the required depth and has no need of idlers in which to "trough." Its neoprene material is fire resistant to NCB specifications and will be made at Cable Belt's Marlow rubber-works.

Both companies are proud of these unique orders, which have also meant valuable business for other companies. According to Mr. Barnes the British Tyre and Rubber Company of Leyland will earn more than £5m for the Anderson Strathclyde belt; and

the 18-mile long steel ropes for the Cable Belt system, costing more than £1m, are the biggest ever order for British Ropes.

The drive rollers for the Cable Belt system are the biggest ever made by the company. The gearbox for its motor is as big as a semi-detached house.

Preparation of the coal, before dispatch to the power stations, involves control over its size and blending it into an even mixture. Size control is carried out in its transfer from the five mines through a system of underground bunkers to the conveyor belts.

Blending according to chemical content is carried out in the large covered bunker where it arrives before transfer to the railways. The bunker is as high as an eight-storey building. Its area is that of two football pitches. Nearly 50,000 tonnes of coal will be mixed, stacked and reclaimed from it every day.

To prevent trouble on the railways from bringing the entire mining operation to a halt a lot of extra stocking space would be needed. But in spite of a suggestion to install capacity for more than a week's output, this was finally limited to

150,000 tonnes. One reason for not stocking too much coal for prolonged periods is its high gas content and the risk of spontaneous combustion ("spont com") as miners call it.

The mobility of the coal through the main surface bunker therefore depends on close co-operation with the Central Electricity Generating Board, with British Rail, and on having the right machinery for stacking, blending and reclaiming the two stockpiles inside the bunker.

Experience

Unlike the conveyor belts, in which British suppliers have a world lead, the best expertise for designing stackers and reclaimers is German, French and Italian. This is because these and other foreign countries have had more experience in open-cast mining than Britain, with its deep mines.

In deciding which supplier to choose therefore the Coal Board is looking carefully at what foreign technology is used by British companies. The front-runners for the contract appear to be Adamson and Butterley,

of Riple, Derbyshire, and Strachan and Henshaw, of Bristol (who already supply stacking machinery to the CEBG and the British Steel Corporation).

Other British companies who make stacking machinery are Babcock-Moxey of Gloucester and Markham of Chesterfield.

British companies freely acknowledge they have much to learn from overseas. The Coal Board says it is trying to encourage them to improve their product not only for the British market but to attack the expanding markets in South America, Australia and Africa.

A recent NCB contract for blending equipment at Woolley, North Yorkshire, went to PHE of West Germany, in preference to two British companies and a second German concern. But the NCB asked that 80 per cent of the work should be carried out in Britain.

The NCB is also tendering for a stacker reclaimers at Grimthorpe, Yorkshire. This time it is insisting that the machinery should be made 100 per cent in the UK but it would not object to foreign design. The foreign engineers and

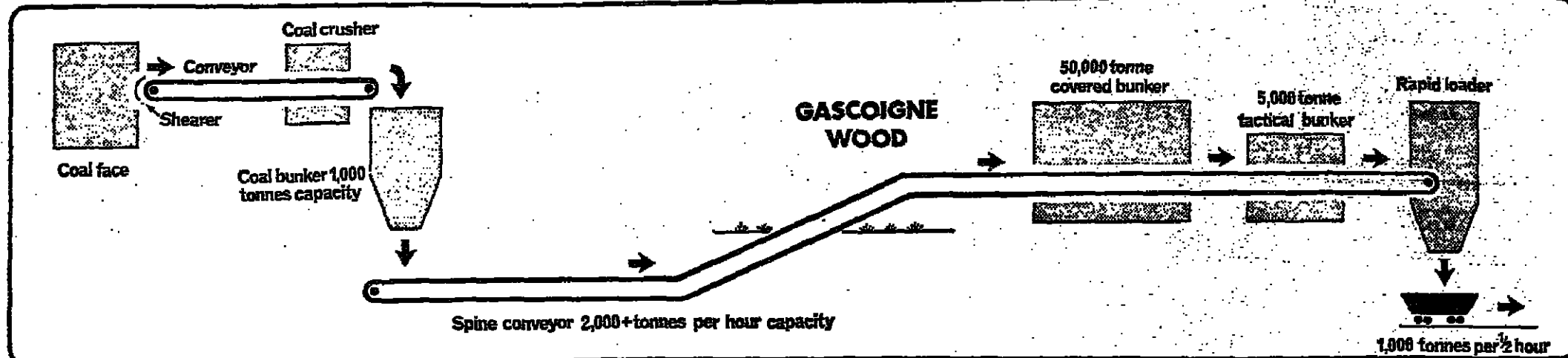
manufacturers whom the Coal Board holds in high regard include Demag, Schade, PHE, and Weserhütte of West Germany; and International Handling BHV of Holland.

But the wide range of British coal and mineral handling equipment should also not be underestimated, as seen in a state of important overseas contracts won by associate companies of Babcock-Moxey. Some of these are dockside installations, reflecting the growth of coal as an internationally marketed commodity.

But for the reasons mentioned previously it is for conveyor belt systems that Britain's expertise is most respected abroad.

Cable Belt, for example, is making two single drive conveyors for a bauxite-handling system in Western Australia. They are 18 miles and 12 miles long—the longest and second longest single flight conveyors of their kind in the world.

The company has three operating subsidiaries, in the U.S., South Africa and Australia, and is opening a separate Perth office to handle the Western Australia contract.



From coalface to train: How 10m tonnes a year from the Selby coalfield for the electricity supply industry will be brought to the surface at Gascoigne Wood. It will be moved by 56 trains a day

Fall in public sector investment squeezes manufacturers

OVERHEAD CRANES

DAVID CHURCHILL

EARLIER THIS month British Aerospace took delivery over one weekend of a new Goliath ten-tonne crane for its factory at Weybridge. The crane, valued at £30,000, will be used to load precisely 8.5 tonne "forming" blocks on 100 and 200 tonne "stretch form" machines making light alloy

stainless and titanium sheet. Although Street Crane, the Goliath's manufacturer, has extolled the virtue of the crane—especially its built-in safety factors—the significance of this delivery is that it shows that in spite of all the gloom in the industry, there is still a market for cranes in the UK.

But while cranes will always be needed, whatever the state of the economy, there is no doubt that the UK market for mechanical handling cranes has been a victim of recession for some time—and the industry has especially proved vulnerable to

the decline in public sector investment in recent years.

The problem for the cranes industry is that it is closely linked to the health of the engineering and steel industries at both home and abroad. In the past, the nationalised industries such as steel, rail, and shipbuilding—have accounted for over half the total value of sales. Yet all these industries are themselves either stagnating or in decline.

The heavy types of cranes in particular have suffered most, since they are so dependent on orders from British Steel

Corporation, the docks, nuclear power stations, and the engineering industries in general. At the lighter end of the crane market, users vary from warehouses and factories through to paper mills, hospitals, and supermarkets.

Apart from the problems at home, the overseas markets have proved less accessible as the continued high value of sterling has made it difficult for British companies to compete with the Germans and Japanese on price. At the same time the vital Middle East markets, which in the 1970s were a lucrative source

of large contracts, has been hit by political instability and the general world recession.

The problems for the UK industry have been compounded by the rise in imports, especially in the market for wire rope and chain hoists which are an integral part of the crane industry. These hoists account for about a quarter of the total value of the crane and are increasingly being provided by European manufacturers.

Three categories

One of the key sectors of the crane industry under pressure is the electric overhead travelling cranes (EOT), which are divided into three main categories according to weight and ranging from extra heavy, heavy, to light.

The EOT sector—especially at the heavy end—has suffered from an excess of capacity, a result of British Steel's ambitious expansion programme in the early to mid-1970s and a rise in exports (helped by the then weak value of sterling). Several British manufacturers were persuaded in the mid-70s to invest in this area instead of the lighter end of the EOT market. Such companies included Carruthers in Scotland and Herbert Morris in England which invested heavily in new capital equipment. The West German company, Mannesmann Demag also became interested in this area.

The result was chronic overcapacity, with too many manufacturers chasing too few orders for heavy duty EOTs. In the mid-70s, some 140 or so heavy EOTs were being sold a year—but by the end of the decade this figure had shrunk to between 70 and 90.

At the lighter end of the scale, the market also increased sharply during the mid-70s but has since slipped back in line with the overall industry slump. Thus sales of light cranes increased from between 2,000 and 2,150 in 1972 to between 2,400 and 2,600 in 1976. By 1979, however, the market had fallen to between 2,150 and 2,250 cranes.

The growth in demand, apart from the effect of British Steel's expansion, was helped by the development of standardised components and kits which enabled engineering companies of all sizes to utilise crane technology. Another key factor was the trend in warehouses, supermarkets and factories towards replacing manual lifting with that of machines.

But after 1976 the market for light cranes began to fall as a result of British Steel's expansion slow-down and the beginnings of an engineering recession aided by the sharp oil price rises of the late 1970s.

The future for both heavy and light EOTs does not look particularly rosy in the next few years. The Economist Intelligence Unit, in a recent report on the sector, suggests for a number of reasons that the upturn for EOTs could come by the middle of the decade. British Steel, it is suggested will have by then sorted out its labour problems and be in a position to replace a number of its cranes.

Heavier duty EOTs will also be on order in the UK for a number of new nuclear power stations. But most importantly, suggests the EIU, "it is to be hoped that the present cyclical world recession will have been replaced by this time, by renewed industrial confidence and growth, especially in favourably developing export markets."

The UK industry's export

ability was shown in the mid-70s when British manufacturers were able to capture valuable contracts for the Middle East and South America. However, increasing sophistication in such countries meant that foreign customers eventually were only interested in the design rather than the more lucrative equipment itself. The marketing abilities of the Japanese and West Germans also increasingly posed a threat to UK manufacturers.

Retrenching

Not surprisingly, the slump in the crane industry allied to the general economic recession has had its effect on companies in the sector who have been forced to retrench and cut their labour forces. Companies involved with heavy duty EOTs and dockside cranes have generally been more adversely affected than those in the light duty areas.

Many of the major British companies are part of larger organisations, so they are less vulnerable to the problems of the crane market. Such companies include Herbert Morris (Davy International), Clarke Chapman (Northern Engineering Industries), Adamson Butterley (Noreros), Matterson (William Hudson Group), Carruthers (Burnham), and Clayton (Porter Chadburns).

A number of manufacturers have also diversified their product range outside the crane market in an attempt to minimise the impact of the recession.

But the long-term future for much of the industry rests on adopting one or more of the following strategies: fierce competition to wrest market share from competitors; diversification out of cranes and hoists into more profitable areas; expansion into new markets; and an increased export drive. By the end of the 1980s, however, the UK crane industry is likely to be a very different creature from what exists today.

Top: Street Crane's 10-tonne Goliath arrives at the British Aerospace factory at Weybridge. Above: the crane was installed in one weekend

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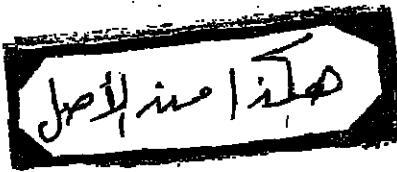
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Or put another way - British businessmen annually pump £10,000,000,000 into humping their products to and fro.

Industry gulped.

Did they react?

You bet. Everyone woke up to the advantages of fork lift reach trucks in narrow-aisle systems.

These improvements cut storage area requirements by moving pallet racking more closely together. That cuts land, building, heat, light and security costs.

They're good systems. We know because we make them. We also know that the only thing which has curbed sales is the recession.

Luckily, it also gives people time to think again; because for many high volume industries facing tough foreign competition these measures will soon seem like donning flippers to outswim a shark.

For them the only way to ensure long term competitive pricing means bidding farewell to the conventional warehouse layout and realising that a single truck type can no longer do all the work.

There are horses for courses. And the most efficient machine for working in the aisles isn't a fork lift truck at all. It's a stacker crane.

Cranes not only save even more space because they reach higher, but they work up to 5 times as efficiently as a fork lift truck in a warehouse aisle.

Over 8,500 of them are working against us around the world.

Only 243 are working for us here in Britain.

Yet the stacker crane is only a step on the road to total warehouse automation.

Step One is to choose the right aisle width (a conventional pallet will not fit into less than 1100 mm, anything wider than 1500 mm is wasting space).

Step Two is to introduce man-driven cranes.

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FORK LIFT TRUCKS

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INTERNATIONAL STORAGE AND HANDLING VI

Marketing tied to warehouse space

FOOD AND DRINK

DAVID CHURCHILL

WHEN TESCO launched its "Operation Checkout" campaign in June 1977, the success of its marketing achievement was almost destroyed by its warehouse system being unable to cope with the dramatic surge in demand.

Shortly before the campaign got under way, Tesco's grocery warehouses were handling some 1.725m grocery items a month. Within three months this figure had increased to 2.4m units, bringing Tesco's distribution system close to collapse.

"I think we must recognise the fact that we came very close to breakdown," says Mr. Ian MacLaurin, Tesco's managing director. "This was not the fault of either our own staff or our suppliers, who did an incredible job in near impossible circumstances. It was simply that we did not have the capacity to handle the increased volume of trade generated by the success of Checkout."

Tesco's immediate response was to put its four major grocery warehouses on a seven-day stand-by, to put the drivers of its 400 trucks on a six-day schedule as well as hiring an extra 30 lorries, and forcing suppliers to wait up to a day to deliver loads to its depots.

Achieved

Within weeks, however, Tesco was urgently seeking new warehousing facilities and its property department was asked to locate and open a new warehouse within three months. This schedule was achieved with a new 100,000 sq ft warehouse opened at Bletchley. Since those dramatic days in the grocery world, Tesco has doubled its warehousing facility by opening a number of new sites to cope with the doubling of its market share.

But the significance of the near-disaster following "Operation Checkout" was not lost on Tesco or its rivals in the grocery market. Warehouse capability was shown to be as important an area of the food business as was successful marketing. "The need for the future is to ensure that, by integrated planning, we never reach a situation of overstretch again," adds Mr. MacLaurin.

The way in which other food distributors deal with their warehouse problems varies considerably.

Allied Suppliers, which is the largest multiple grocer in the country with more than 1,100 branches trading under the names of Lipton, Presto, Templeton, and Galbraith, has a total of about 1m sq ft of warehouse space. Its Scottish depot, for example, services some 280 branches with a weekly throughput of up to 1,500 tons of goods.

Allied's depots are operated on traditional, non-automated lines, although Harlow and Telford, two of its newest depots, were originally intended as automated, high bay warehouses.

However, Allied was far from happy with the operation of these automated warehouses and so they were converted to manual operation although retaining the high bay, six level storage facilities. Each of the other warehouses has a three or four level storage capacity, in which all goods are stored on pallets. (About 85 per cent of goods are delivered into depots on pallets and the remaining 15 per cent are palletised after receipt.)

Goods are arranged within the depots so that the fastest moving lines are given priority and special bays are set aside for lines on promotion.

In general, about 1,500 to 1,800 lines are held at warehouses, and about 40 per cent of Allied's turnover of dry grocery goods is distributed via depots (the remaining 60 per cent being delivered direct to stores).

Stock levels in depots are controlled by group and divisional marketing staff to a maximum of about four weeks' supply of any grocery line. In other words, depots are designed to be transshipment points rather than stockholding warehouses.

Fine Fare's warehouses are laid out on conventional lines with palletised goods on four-tier racking, with the floor and first tier levels being used primarily for dispatch, and the two upper tiers used for holding replenishment loads for the first two levels.

Storage of bulk goods is either in blocks or in drive-in racking. Warehouse staff responsible for filling dispatch orders have long-fork electric trucks which carry two roll pallets. Removing goods is carried out from side to side of the tier being used, which

provides a one-way system and obviates congestion. As each pair of roll pallets is filled they are parked on an assembly bay until the complete store order is assembled ready for loading on to a trailer by separate loading teams equipped with short-fork electric trucks.

For Fine Fare's superstores and some large stores which have loading docks, goods are assembled on standard 1200 by 1000 mm wooden pallets and delivered into those stores on pallets. At a few stores where access difficulties preclude the use of bulk handling by roll pallet or wooden pallet loads, the goods are assembled and loaded into the trailer on wooden pallets and then delivered into the store case by case.

Fine Fare has its own fleet of 200 trucks and 300 box trailers plus a few rigid box vans. They are all equipped with electric tail lifts and have rigid bar locking for roll pallets, though this is gradually being changed over to standard strapping.

Booker Belmont, part of the

food distribution division of Booker McConnell, operates 180 retail shops trading mainly as Budgen supermarkets. The stores are supplied from one 100,000 sq ft depot in North London and two small cold storage depots based in North London and the Midlands.

Conventional

The main warehouse handling basic grocery lines is conventional in operation, using Dexion racking, Lansing Bagnall forklifts, and additional bulk storage space.

A recently introduced work study productivity scheme operates in the warehouse, a group system where all warehousemen except forklift operators and other non-productive employees are measured daily against set standards. Although this has improved productivity considerably, the advantages and disadvantages of switching to an individual scheme are being considered.

Additionally, productivity is improved by reducing walking time by asking branches with

two or more deliveries a week to restrict orders to half of the warehouse at a time. This method enables Booker to regulate the output flow from the grocery warehouse on an even daily basis. Goods inwards flow is also regulated with suppliers being scheduled day by day.

J. Sainsbury, which has been the most successful of supermarket chains along with Tesco in recent years, makes use of sophisticated computer analysis to help its warehouse operations. Computer printouts form details of goods due in each day, and arrivals, mainly on pallet boards, are unloaded by pallet or "reach" truck, checked for quantity and quality, and stored.

The operations planning department in each Sainsbury depot calculates the total number of roll pallets for each branch each day by commodity group and plans the order assembly sequence and the allocation of vehicles. Most Sainsbury vehicles are equipped with tail lifts and a number of stores have fixed or mobile scissor

lifts. The orders are thus delivered in their roll pallets right up to the maximum possible point in the stores.

Cage pallets, however, are not handled in Sainsbury's depots although certain of its branches have them as in-store equipment for the quick replenishment of displays of fast-moving lines.

Tesco's "Operation Checkout" marketing campaign, launched in June, 1977, was so successful that it brought the company's distribution system close to collapse. Its four main warehouses were put on seven-day standby, extra lorries were hired and drivers worked a six-day week



Strict rules minimise risks but cause problems

CHEMICALS

SUE CAMERON

land creates sufficient problems for the industry—particularly when a whole variety of different products are being kept in one warehouse.

Chemicals are unloaded, stored and then loaded up again at major production sites all over Europe, but plant managers have considerable degree of control over what comes in and how it is handled. For one thing, it is nearly always the same chemicals that are brought in to be processed and they can be stored in dedicated containers.

At most big chemicals complexes, managers know which chemicals are being kept where and they can alert the local emergency services to the layout of the site and the nature of the products. If something goes wrong, the fire services and the safety officers on the site should be able to act quickly and efficiently because they know where to go and what the nature of the hazard is.

But in a general chemical warehouse, safety planning becomes far more complex. A whole variety of what the authorities like to call hazardous and noxious substances are stocked in warehouses in different amounts at different times.

The first question that has to be answered is which chemicals should be stored near each other. The obvious answer would seem to be that chemicals which react badly together if there is a leak should be kept well apart. But it can equally be argued that chemicals should be stored in groups according to the way they should be dealt with in the event of a fire or explosion.

Water for both

Nitric acid and ethyl alcohol, for example, can produce clouds of poisonous brown gas if they are mixed together. Yet if two nearby drums of nitric acid and ethyl alcohol leaked, the steam mixture could be rendered harmless with water, because water can be used on both chemicals.

Other chemicals might not react together and for storage purposes they could therefore be safely put next door to each other. But in the event of a general fire, the two adjacent chemicals might need to be treated in different ways.

Deciding on the least risky course of action calls for finely balanced judgment on the part of chemical storage managers.

Labelling a building so that the emergency services know what action to take can also be the source of endless problems. It can be done on the basis of quantity or of risk—with the added difficulty that the chemical population of any given warehouse may be changing all the time.

A warehouse could contain 1,000 tonnes of chalk, which is harmless, and one tonne of phosphene, a poisonous war gas. The example is admittedly an unlikely one but it illustrates the kind of questions that chemicals storage management has to grapple with. Should the labelling on the warehouse draw attention primarily to the chalk or to the phosphene?

It can be undesirable in itself to draw too much general attention to the storing of hazardous chemicals in a particular warehouse. While people living nearby have a right to safety precautions are being taken, it is conceivable that too much publicity could attract terrorists.

On the other hand, the control of a fire, an explosion or an escape of poisonous gas or liquid will be impeded if safety

officers are not given the fullest and most up-to-date information about chemicals that are being stored.

Those responsible for the storage of chemicals have to ensure that there is good liaison with the emergency services and that they have tight control over what is coming in and going out. They also have to have a highly specialised technical knowledge of the conditions under which certain chemicals have to be kept or transported—pressure, temperature and the kind of special linings that certain tanks and containers need to have.

Principles

The problems associated with the storage and handling of chemicals make it extremely hard for national authorities to lay down rigid regulations. Chemical industry experts say what is needed is a list of broad principles designed to stamp out bad practice.

In Britain, the Chemical Industries Association says that the UK Health and Safety Executive seems to be taking the kind of flexible approach that is required. It adds that

some other countries, such as Holland and Germany, appear to be acting much more quickly in introducing strict regulations. But it warns that such an approach will not necessarily lead to higher safety standards in the long run.

At present, CEFIC—the Council of European Chemical Manufacturers' Federations—is fighting the IMCO proposal to extend liability for chemicals transported by sea to shippers because it appears to be too rigid.

CEFIC says that shippers—who could be buyers, sellers, producers or middlemen—have little control over the way chemicals are stored and handled once they are at sea. A shipper does not know, for example, when further chemicals are taken on board after his own have been loaded, and it might be difficult for him to find out.

In the event of a disaster—pollution, fire or explosion—a number of shippers may have chemical cargoes aboard the stricken vessel. CEFIC argues that it could be almost impossible to determine which of them should be liable for damage caused.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Why City finesse is going West

Alan Friedman discovers an unusual new banking venture in Devon

A GROUP of distinguished financial men, mostly from the City of London, have begun wending their way West to the rolling hills of South Devon. They have been drawn, not by the attractions of a peaceful rural retirement, but by the challenge of building up an ambitious and extremely unusual merchant bank. Their first 18 months of effort have been highly successful.

The new enterprise has been set up by Dartington Hall Trust, the Totnes-based foundation with regional interests ranging from theatre to glass-making, and taking in a progressive school and other community ventures along the way.

The top men at the new enterprise, Dartington and Company, include Oliver Stutchbury, the former managing director of Save and Prosper,

the unit trust, and Christopher Zealley, the current chairman of the Consumers' Association. Zealley serves as chairman of the financial group, Stutchbury as executive director, with responsibility for portfolio management and a new unit trust, and corporate finance is run by David Johnstone, previously with accountants Thomson McLintock.

They all believe in what they call "the decentralisation of financial decision-making," a philosophy which embraces local investment in local growth ventures. They have been able to recruit a number of other City men to join them in this activity and now operate three West Country offices. Investment management is directed from Barnstaple, corporate finance is Bristol-based and the general banking activities are

run from Totnes.

The most striking aspect of the operation is the size of the group in relation to its activities. The entire capitalisation of Dartington and Company is just £560,000, with all the shares being held by Dartington Hall Trust. Yet activities include:

- A £5m portfolio made up of local institutions and individuals;
- An authorised unit trust ("The Dartington Total Performance Unit Trust");
- A banking operation;
- A business school for local students;
- A corporate finance business.

Johnstone, working with a small corporate finance staff, has channelled Dartington's energy into a number of innovative deals. Last December, for example, he helped pilot

the successful deal by which TV South West secured the franchise for that area, replacing Westward Television.

He has also raised £1m for Radio Avonside, helped the Bath-based Spafax motor components company secure a £840,000 injection of funds from the Midland Bank, and is currently working on a scheme to generate cash for Bristol Rovers Football Club.

In Barnstaple, Stutchbury, the man who helped pioneer the post-war unit trust movement in the UK, has linked the Dartington unit trust with Federation Mutual, a Reading-based life group. It is hoped that local residents will invest in it. His enthusiasm for Devon is exemplified by his current launch of a new business called Swimbridge Breweries, a £25,000 beer concern which

will also serve as a model for use by Dartington business school students.

In addition, Dartington has tendered an offer to manage a share of the Devon County Council's pension fund. The Council is to make half of its £90m fund available to new fund managers and the Dartington group is hoping to get a piece of the action. Although the current portfolio is tiny by City standards, Stutchbury says that his clients can put up around £100,000 to £125,000 each.

An active supporter of the new Social Democratic Party, Stutchbury embraces its demand for more political and economic decentralisation. "We are symbolic of the move towards decentralisation," he proclaims. Zealley, who is chairman of



Dartington Hall, which has spawned a remarkable range of community ventures, from theatres to finance.

Dartington and Company, oversees the group from his office in Dartington Hall, the house which dates from the 14th century. He believes that if professional managers and businessmen can be attracted to the region, it will flourish.

One of the most important influences on the company, says Zealley, is the example provided

by the Mondragon experiment in Northern Spain. There, regional banks have a number of associated small businesses and provide a consultancy service to clients starting new businesses.

The whole idea at Dartington, says Zealley, is to prevent money and talent from being "whipped out of the West quick

as a flash" to the City. "Our stock in trade is to know the business in the West."

He admits that Dartington cannot offer all the frills of the City investment houses. "We may not be able to offer a glass of cool Moselle before lunch, but we will tell you when the shares are no longer worth holding."

Tuning in to a wire-less future

THE SEDATE French coastal resort of Biarritz and the thriving English new town of Milton Keynes are an unlikely pair. But both are to become their respective country's national showpiece for the sort of futuristic communications that one day will become available in the ordinary home.

Citizens in the two towns will soon be able to enjoy an experimental, small-scale "wired city," where all sorts of communications services are transmitted along cables filled with optical fibre. For after a century of dominance, the copper telephone cable's days are numbered.

The extremely rapid emergence of the new technology as an economically viable proposition has forced the established telecommunications companies into a series of awkward decisions. Established cable manufacturers are having to buy other companies' technology, and even establish joint factories. And their customers, the world's telecommunications authorities, are having to adapt some of their purchasing practices.

Earlier this month BICC, the cable and construction group, which has just reported unfashionably good results by British standards, announced that it had agreed with Corning, the U.S. glass company, to set up a joint venture to manufacture optical fibre in the UK. The plant will cost £11.5m and

will probably be located in North Wales, though a tussle is going on with the Government over precise financial terms.

British Telecom, which will be the major consumer of optical fibre, is believed to be urging GEC, another major supplier of telecommunications cable — but with its own fibre technology — to join BICC and Corning in the venture.

Demand

Normally, British Telecom insists on having at least two sources of supply for any major product. Its reasons for departing from this practice are threefold. First, in order to have a low-priced product, the plant must achieve the necessary economies of scale. BICC claims a factory must have a production capacity of at least 100,000 km of fibre a year, and that the UK will not be able to provide sufficient demand to justify more than one plant; indeed, it has been argued that the entire European market will be unlikely to support more than two.

British Telecom's second reason for change is its growing commitment to seeing its suppliers do well on the export markets. This is no longer lip-service, since it has come to realise that exports help restrain the prices it pays the suppliers for its own equipment.

A third reason is that it will still have access to alternative supplies of cables, even if the

fibre they contain comes from BICC-Corning. As the fibre is likely to become a commodity product it should be readily available from around the world.

Optical fibres are very thin strands of glass — not much thicker than a human hair — down which signals are sent by tiny flashing pulses of light generated by a laser or light emitting diode (LED). Nearly 2,000 telephone conversations can be carried on just two of these fine strands — one for each way of the conversation.

In the early 1960s optical fibres were a fanciful laboratory dream, and an impossible expensive reality in the early 1970s, but are now set to start a revolution. With advances in the technology, the cost of optical fibre cable has come to look increasingly competitive with copper and many telecommunications authorities are bringing forward plans to introduce it.

BICC's first awakening to the potential of optical fibres was at its research laboratories in the late 1960s. The possible use of fibres for long-distance transmission had been discovered in Standard Telephone and Cables' UK research laboratory in 1966.

In June 1971, BICC carried out a design study for the Post Office. Two years later it signed a licensing and development agreement with Corning, which had made considerable progress in designing a system of manufacture which made a

fibre of sufficient quality to be able to send light over long distances; since 1970 Corning has been the world leader in optical fibre production.

BICC says that if it had tried to develop the glass technology on its own it would have taken another three to four years. The Corning method of making optical fibres has been licensed to a number around the world, including Siemens in West Germany, and originally on an exclusive basis to the cable-making subsidiary of CGE in France.

As part of its new telematics strategy, the French Government has persuaded the company to lift the exclusivity clause, and a new consortium has been formed to manufacture fibre there. The lead role will be taken by Saint-Gobain-Pont-A-Mousson, together with Thomson, Empain-Schneider and Corning itself.

With such an array of competitors, plus the attractions of a concerted attack on its home market, it would not be surprising if BICC would like to add GEC's strength to its venture with Corning.

BICC has been collaborating since 1973 with Plessey, another major UK telecommunications supplier, on providing complete transmission systems. BICC is responsible for the optical cable, while Plessey makes the electronics for transmitting and receiving the light signals and for the repeaters in the cable which boost the signal.

But STC, the British subsidiary of IIT and a major supplier of telecommunications equipment to British Telecom, seems unlikely to join the enterprise, as it is currently building an optical fibre plant which will have a capacity of 25,000 kilometres a year.

STC's fibre is also of very high quality, with even greater distances between repeaters than fibres at present made by the Corning method. But it is more difficult to fire the light pulses down it, and the associated electronics are expensive.

The reason STC chose this particular fibre was because of its advantage in submarine cables, where the number of repeaters is of even greater economic significance than on

dry land. There appears to be a widespread assumption, shared by BICC, that since STC is the world's largest supplier of submarine systems, it is concentrating on that market. STC denies this and says it is equally interested in land cables; but it predicts there will be overcapacity of optical fibre in the UK.

Quality

BICC's actual decision to establish the factory with Corning was taken earlier this year when it became clear that British Telecom was bringing forward plans to install optical fibre in the trunk network, which carries vast numbers of calls between the main centres. This was partly in response to

the rapidly falling price of high quality fibre. Two to three years ago it cost around £3 a metre, now it is just under £1, and, claims BICC, within five years, it will be 10p a metre. Top quality fibre will be more than double that, however.

BICC expects almost all its initial production to go to British Telecom, although optical fibres have a wide variety of possible applications beyond telecommunications, many of which will impinge on its business in cables and wire, which accounts for nearly two-fifths of its £186m in turnover.

One, on which it is currently working, will affect its existing business with the electric power supply industry.

In an experiment with the Central Electricity Generating

Board BICC has produced a metal cable earth wire strung between electricity supply pylons with an optical fibre running through its core. The fibre could even be threaded down one of the current-carrying cables. The object would be to provide a complete communications network linking all the major power stations and switching stations, as well as control and administration centres.

Other uses of optical fibres include process control in conditions where there is a hazardous environment, such as oil refineries and mines, where fibres remove the risk of sparks. They may also be used eventually in aeroplanes and motor vehicles to replace large quantities of heavy wiring.

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RACAL

THE ARTS

Television

Pulling out the Easter plums by CHRIS DUNKLEY

Christmas, it seems, has been established as television's great Ratings Festival, what with one competition and the world's most hackneyed old movie, and another to decide which regular series can make you cringe most with its sugary Christmas "special." But if your interest is in watching television "pulling out the big one" and "coming good"—television's own terminology—you understand, not mine—then Easter would appear to be your time.

Partly by design and partly by sheer chance, the period around Easter seems to acquire greater significance for television every year. Judging from the output, the difference between the two festivals as discerned by television people is that Christmas with everybody indoors is a cosy family holiday requiring inoffensive material appealing simultaneously to everyone from infants to pensioners (i.e. *The Sound of Music*) whereas Easter, although it can do with a circus or two (Robert Brothers' on BBC 1, Billy Smart's on ITV, clashing as usual) is more serious, less of a family occasion, with a greater need to cater for minorities, but presenting a very good opportunity to show off work which is more expensive or worthy than usual and preferably both. Hence such programmes as London Weekend's profile of Sir William Walton, *At The Haunted End Of The Day* and poor Southern's *Flare Requiem*.

Hence, too, the annual green baize marathon on BBC-2, the World Championship in *International Snooker* which started this year on April 5 and took two weeks to reach its culmination with the triumph of the young, neat, calm and extraordinarily consistent Steve Davis. By the time he had racked up his 18th win in the final 35 frames on Bank Holiday Monday even those of us who scarcely notice *Pot Black* during the rest of the year were behaving like addicts with withdrawal symptoms whenever Frank Bough dragged us away to watch horses jumping over hedges in Chesham and over a set of giant Hornby train accessories at Hinkley.

Television plans the snooker climax that way, of course, the BBC apparently having tight enough control over the championship to regulate successive transmissions from the midst of the cigarette smoke and the artificial light of a Sheffield theatre. But they can hardly be controlling the way in which a completely contrasting outside-broadcast breaks in from the great outdoors with a dramatic-

ally contrasting story. Last year it was the siege and relief of the Iranian Embassy, this year the launch and retrieval of the *Space Shuttle*.

For those of us who were teenagers in the sixties, space shots even more than elections typified the excitement of the shared television event. Today, without the infectious enthusiasm of James Burke (why didn't they bring him back for the *Shuttle* to do what he always did best?) and with one's own children treating the occasion as routine, the edge seemed to have gone off it. But if that occasion failed to come up quite to expectation, other major undertakings were far more rewarding than one might have anticipated.

Towering over the whole week was BBC1's magnificent production of Arthur Miller's *The Crucible*, directed by Don Taylor and produced by Louis Marks. It is rare for a studio-

bound version of a conventional stage play (conventional in that it is usually acted within a proscenium arch) to impress on television as much as this did. It helps, perhaps, that the work is not only set indoors but concerned with an intimate inward-looking society. John Treacy's superb lighting emphasised the feeling by conveying the literal and figurative importance of the surrounding darkness.

But in the main the quality emerges from the acting and Taylor, and his powerful cast gave us an admirably straight and faithful rendering of the text. The result proved more than 25 years after the play was written that far from its significance being limited to parallels between the Christian witch hunts of the 17th century and McCarthy's in the 20th it speaks of the human condition at all times. In particular it points to the dangerously powerful appeal

of the irrational and the supernatural which has been exploited by so many religions, and the way that oppression—religious, social, political, sexual—feeds that appeal.

It seemed to me a greater play than *Timon of Athens* which BBC2 brought us four days later. Up to now everything Jonathan Miller has done since taking charge of "The BBC Television Shakespeare" has improved it. But *Timon* raised doubts. Having set *The Tempest* in the Shetland Islands and *A Midsummer Night's Dream* in Dutch interiors, perhaps he should have tried putting *Timon* in a classical Athens instead of re-issuing all those starved white ruffs. Maybe the cave should have been Cornish/gothic. Might Jonathan Pryce have been usefully held in reserve for some equally angry but better known role so that it mattered less that we could not always hear what he said?

Something should surely have been done because although the first half (up to the climactic "Uncover dogs and lap" scene with the bowls of water) was effective enough, the second half with an incoherent nutter squalling in an Anson shelter beside a very flat shingle car park was decidedly boring. Even the idea of having Pryce deliver his final speech goggling at us upside down in big close up could not disguise the tedium. No doubt Shakespeare (or perhaps his co-author?) is more to blame than Jonathan Miller, but one looks to Miller for more invention than this.

You could hardly find a greater stylistic contrast within naturalistic television drama than Kevin Billington's version for Granada of Ford Madox Ford's *The Good Soldier*, adapted by Julian Mitchell. Where *Timon* was studio-bound, *The Good Soldier* was shot on gorgeous locations in German spa towns and the English home counties. When *Timon* was dark, *The Good Soldier* was often blindingly bright. While *Timon* looked as though it had been produced while saving up to do something else, *The Good Soldier* looked as though money was no object. And whereas the action in *Timon* was chronological in *The Good Soldier* was revealed as though the script had been folded over and over on itself and then cut open to reveal the layers.

But however brilliant the production (Peter Eckersley producing) the opening line—"This is the saddest story I ever heard"—is the most significant. "This is the most dismal story I ever heard" would be better still, since that would carry no pretensions to the grandeur of high tragedy which is, indeed, missing. Set the same immoral tale in the Gorbals and the TV cleaner-uppers would complain of its squalidness.

There was a similarly vivid contrast between ITV's two Easter week music programmes: *At The Haunted End Of The Day* and *Flare Requiem*, yet each was of a type which has won ITV the world's leading television music prize, the Prix Italia, in recent years. For the requiem director/producer Dave Heather, working for Southern, which is under sentence of death, sustained a visual pattern around the music with the grey stone of Winchester Cathedral, the scarlet cassocks of the choir, and the black outfits of the orchestra rather than the way that Francis Coleman did person programme, which, at 90 minutes was about half-an-hour too long, was the eponymous Mr. Moore.

Of The Day was perhaps unsurprisingly similar in several ways to his own prize winning programme about Benjamin Britten, *A Time There Was*. We have come to expect from Palmer a very high level of technical proficiency, clever and suitable incorporation of music, and a clear sympathy with his subjects. All this we got in the Walton programme, yet I was left hankering for a little of the daredevil Palmer enthusiasm which used to go into his pop music programmes, and/or the sort of personal interpretation which Ken Russell worked into his early composer programmes, though admittedly his subjects were dead.

With its smooth flow, cleverly punctuated by a strikingly filmed performance of Belshazzar's Feast under Simon Rattle—among other pieces of music—*At The Haunted End Of The Day* may well win Palmer another shelf load of Prix Italies. It is certainly better than most television music programmes made anywhere else in the world. But as with Jonathan Miller and televised Shakespeare so with Palmer and music biographies; he deserves to be judged against the very highest standards.

And although this programme was beautiful to look at, well researched, and supported by interesting testimony from Walton's acquaintances, notably Laurence Olivier, Sacha Gervasi, and John Gielgud, it left an impression of having used music as a means to escape Oldham's Oxford, scrounge on the walls (this word) does he feel about it except enough? And if a mere program to make the Queen is as he is living him cry why he an Italian for decades the climate?

In television's own terms it was not a weekend pulled that long, of course, but out the Moore Meets Captain Mark he that they might cumber have added *Not To Just a Wife*. It became fairly why, two days later, *At Popular Royal* in a around the music with the grey stone of Winchester Cathedral, the scarlet cassocks of the choir, and the black outfits of the orchestra rather than the way that Francis Coleman did person programme, which, at 90 minutes was about half-an-hour too long, was the eponymous Mr. Moore.

Festival Hall RPO/Leindorf

Erich Leindorf did not in Monday's concert coax the Royal Philharmonic Orchestra to quite such a peak of brilliance as marked its playing for him the previous Wednesday (in a glorious performance of Bartok's Concerto for Orchestra), but he none the less secured a mighty rendering of Brahms's Fourth Symphony and an enjoyable of Mozart's very great, modest 29th Symphony in the latter did lead a were distinction; but the string too many and not quite enough or willing enough; and paired of repeats throughout the structural sense.

Between these two we had a rare performance of an opus Violin Concerto written in posthumous thposer was 26, 1907 when the piece was known only through p. 5, which the *Two Portraits* of the present first mover work subse two-moveme. It is not hard to see to the fate of the differ. Not even Josef Suk's

could draw its few, overstretching ideas into a mere symphonic a pace and prevent a rather such a peak of brilliance as marked its playing for him the previous Wednesday (in a glorious performance of Bartok's Concerto for Orchestra), but he none the less secured a mighty rendering of Brahms's Fourth Symphony and an enjoyable of Mozart's very great, modest 29th Symphony in the latter did lead a were distinction; but the string too many and not quite enough or willing enough; and paired of repeats throughout the structural sense.

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PAUL DRIVER

Festival Hall/Radio 3 La Resurrezione

On Easter Sunday the Academy of Ancient Music offered a revival of Handel's Roman oratorio, *La Resurrezione*, played in the Festival Hall and broadcast on Radio 3. The piece is an ambitious one: Handel aimed to impress his principal Italian patron, the Marchese Ruspoli, with his operatic potential (at the time staged opera was banned in Rome by papal edict) and he wrote for a large, diverse orchestra.

The forces employed for *La Resurrezione*'s premiere which was led by no less a violinist than Corelli—were accurately reflected by the Academy of Ancient Music, giving them fair justification for calling this "the first complete and authentic performance" since the work's debut in 1708, despite two recent British revivals. One of the singular pleasures of Sunday's performance was the impact of hearing a large baroque string section of about 20 violins and five double basses playing in a more resonant than usual (because half-empty) Festival Hall. At full throttle this was an exciting and bracing sonority. However, questions of balance with the vocal soloists constrained director Christopher Hogwood from using the full scope of his band very often; yet many of Handel's quieter arias, scored for intimate obligati of recorders and viol

or solo violins, were inevitably diffused and partially lost in so large a space.

Unlike the later English oratorios, *La Resurrezione* does not employ a chorus. The full burden of the work is designed to be carried by virtuoso singers. Of Sunday's soloists only David Thomas had the size of voice, accurate coloratura and well-schooled diction that all the parts ideally required. As Lucifer, his dramatically assertive bass music naturally invited greater projection of the character than his rival saints, but it is much to Thomas' credit that the balance of Handel's invention and of Baroque musical rhetoric were never overstepped. Emma Kirkby ran him a close second in the brilliant high soprano part of the Angel that heralds Christ's actions. Balancing her light voice against the 20 violins employed proved difficult, and her less than incisive diction did not help.

The most emotionally varied role, that of Mary Magdalen, was sung by Patricia Kwelli in detached, uncoloured tones, often infected against the natural stresses of the Italian text and indifferently pronounced. One hopes, at least, that this last point is corrected before the Academy record this work.

RICHARD JOSEPH



Lynn Dearth and Michael N. Harbour in *The Crucible*

New York Dance

Merce Cunningham by DAVID VAUGHAN

Shortly after his return from London last summer, Merce Cunningham had a knee operation. While he was recuperating he composed a short dance—ally a sequence of arm movements—which he called "The Bedridden Hop." Later he performed it at an "Event" performance in his New York Studio: after limping across the floor he lay down on his back and then slowly, painfully, rose first to one knee then to both feet, all the while executing this series of gestures. Finally, he marched about the room and came to a halt in a heroic attitude, arms thrust out to the side.

At once the Studio was invaded by the members of his Dance company, walking, running, skipping, falling to the floor—and all performing the "Bedridden Hop." The effect was like something out of Beckett, funny and tragic and uplifting—one became more aware than ever of how Cunningham is separated from the

younger, more agile dancers, yet he endures and not only survives but triumphs over such setbacks.

That Cunningham's creativity remains unimpaired was made evident in his recent repertory season at the City Center, during which two brand new works were presented, as well as the first New York performance of *Fielding Stires*, which had its premiere in London last July. The first of the new dances, *10's with Shoes*, is in fact a kind of companion piece to *Fielding Stires*: in both cases the titles refer to the counts of the phrases of which the choreography basically consists, and the title *10's with Shoes* also refers to the dancers' apparel—Cunningham dancers are usually barefoot, but here they wear white jazz shoes. Again, like *Fielding Stires*, it is fast-stepping, densely textured, yet light-hearted. There is a lovely set by Mark Lancaster, a number of cloth panels in colours ranging from deep blue through to mustard yellow, with an irregular pat-

tern of small white squares. These panels may be hung in any arrangement, as backcloth and wings.

Enjoyable as it is, *10's with Shoes* is minor Cunningham, but the other new piece, *Channel/Inserts*, is a major work. Like *Locale*, it originated as a film/dance which Cunningham then reshaped for the stage, reversing the usual procedure. The dramatic, even sober tone of *Channel/Inserts* is intensified by another of David Tudor's apocalyptic sound scores—this one sounds like an artillery barrage. The piece displays the strength of the current company in a series of overlapping duets and, towards the end, a series of brief, brilliant solos for the men.

Particularly intimate, even tender, in feeling are the duets between Lise Friedman and Alan Good; during the first of these, Friedman and Joseph Lennor, who is standing to one side, exchange a long look. At the very end of the work, Friedman and Good repeat their duet,

then walk off hand in hand as the curtain falls. The audience, of course, are free to interpret such moments as they will, but *Channel/Inserts* is undoubtedly one of those Cunningham dances that seem to have an unstated subtext, an impression reinforced by Charles Atlas's clothes, a mixture of casual everyday wear and the assortment of sweaters, lights, socks and other garments that dancers wear in rehearsal. The company—changed somewhat in personnel since they were at Sadler's Wells—showed not only increased technical assurance but growing ability to create the kind of atmosphere that gives this dance its power.

At one performance of Cunningham's solo *Tango*, in which he shares the stage with a television set that shows whatever happens to be on at the moment, it happened that Fred Astaire came on in one of his old movie routines. There's probably no other dancer that Cunningham would rather be upstaged—and precious few who could manage to do it.

New York Theatre

Recent openings by FRANK LIPSUIS

The 10-year-old Acting Company was founded by actor-director John Houseman to give work to young acting-school graduates and to take productions outside the main American theatre circuit. Travelling 32 weeks a year, it makes only infrequent appearances in New York, though it attracts top directors for its diverse mix of classical and contemporary works.

The Public Theatre is hosting a visit that begins with Livio's Ciulei's production of Goldoni's *Il campiello*. The dominating presence of women does not take long to reveal their pre-occupation with men—and more specifically, marriage. Two more of the houses in this poor section of 18th century Venice contain a mother and daughter each after a mate, while a third boasts a beautiful woman kept in tow by a stern uncle and the last has a mother with her marriageable son.

The trick is to string out the obvious through two acts of petty squabbles and matchmaking. The arrival of a once-wealthy cavalier to attend the

carnival and admire the native female ecological imbalance provides the catalyst for both the light relief and the ultimate inevitabilities. Charming and splendidly, Richard Howard as the nobleman bankrolls a wedding feast for one noble daughter and her beau, the itinerant ribbon hawker. Despite the resistance of the bookish uncle, the visitor wins the hand of the beautiful young woman, while the other characters forget their own search for men in the ensuing celebrations.

The director makes the most of the bawdy scenes of revealing reveling when the women shriek and carry on like children in a sandbox. Giving the women distinct attributes sometimes goes awry, like lumbering the beautiful woman, otherwise elegantly played by Pamela Nyberg, with a silly "s" lip, though the household of mother and daughter played by Lynn Chausov and Johann Carlow is full of good-natured banter and conflict. Radu Borzescu's naturalistic set comfortably accommodates all the houses and requisite balconies round a beautifully realised

square with a rough wood floor on which the carousing takes place. Richard Nelson's adaptation adds little to the bare bones of a Goldoni plot with its marriage ceremonies that become little more than anticlimaxes to the other boisterous celebrations.

Billie Whitelaw's solo performance of two short Beckett works at La Mama starts with a reading of the 1966 story, *Enough*. The repeated incantations in the descriptions of the narrator's double no doubt commended the story to Miss Whitelaw and the director, Alan Schneider. As a result, the reading has a certain mellifluous cadence, but it is not easy to follow because the characters' qualities, lacking consistency and connections, fails to provide a coherent image.

In the world premiere production of *Rochaby*, Miss Whitelaw is made up as an dying woman who slowly rolls back and forth in a chair while a voice-over lulls her to a peaceful end. The voice talks of the rocking figure and about her. Her world is circumscribed by

the place in which she is sitting, with her impending death described as a journey down stairs towards "Mother." She sits by the window upstairs as long as the side is open and she knows it "another like herself, one living soul" is also at her wing.

The voice then describes the journey that envelopes the isolation. The only word she speaks, "mother" as a cry of pain, rich the voice cajoles back peace and a gradual weakening acquiescence to the final union with her mother. Only a quarter of an hour long, the piece gives little scope to Miss Whitelaw, though Esther Ang has dressed her in appropriately funeral attire. The work is depressingly immediate in its slow steady pace toward death, describing the woman enough to know no more than her urgent, weakening search for peace as a culmination of her growing isolation. The final cry to "mother" is only half-spoken as she slumps into unconsciousness. The voice-over is simultaneously soothing and frightening.

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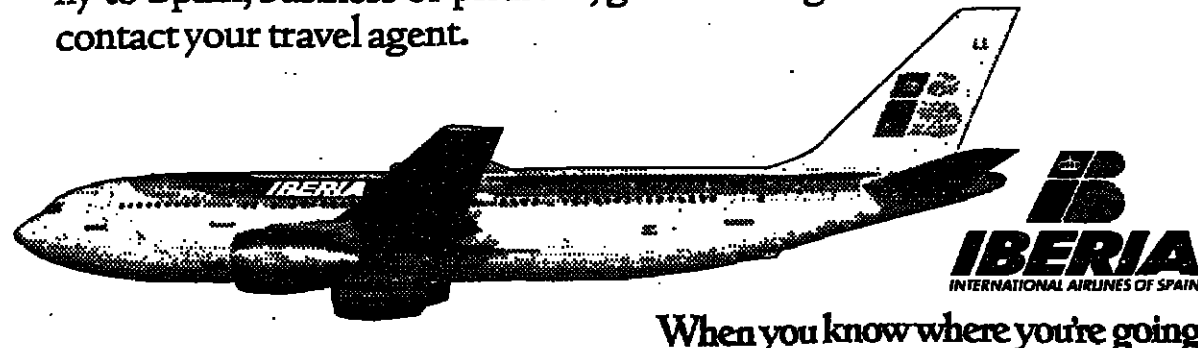
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Wednesday April 22 1981

Riyadh uses its oil power

IT MAY BE tempting to over-interpret some recent developments which seem to point to a softening of the international oil market. In its latest oil supply agreements, Kuwait has apparently been unable to impose the kind of price premium of which it was talking very recently; and Sheikh Yamani has indicated that Saudi Arabia intends to keep its oil production up and its price down, in order to force a realignment in the price charged by some other members of the Organisation of Petroleum Exporting Countries. But it would be a mistake to leap to the conclusion that Opec's so-called "cartel" is breaking up, let alone that oil prices are dependably heading in a downward direction in real terms.

If Sheikh Yamani wants to hold down the general level of oil prices, it is not out of altruism for the West; it is because Saudi Arabia's needs, and the relevant time-frame for meeting those needs, differ from those of some other members of Opec. Yamani's greatest fear, which he expounded with great vigour at a private lecture in Damascus earlier this year, is that too steep an increase in the price of oil will force importing countries to conserve, economise and diversify their energy consumption at a speed which would damage Saudi Arabia's interests.

Alternatives

Algeria, he says, will in any case have declining oil sales till they peter out at the end of the decade; such a country has every incentive to exact the highest possible price now, because its immediate needs are for development, whereas it will have no oil to sell by the time alternative energy sources come on stream on a big scale. But Saudi Arabia will continue to have large reserves 10 years from now, so its interests are best served by not giving an extra stimulus to the process of energy diversification in the West, so as to have time to build an alternative economic base of its own.

No doubt the Saudis are also motivated by other considerations as well. The 1979 oil price increase did not only stimulate a renewed interest in the West

including dependence on the importing countries; it also reprecipitated a world largen, which itself played a large, unquantifiable part in the economic recovery and prosperity of the West must be in the Saudi interest, not merely because of that it implies in oil, but also for (Saudi) stability in the oil-producing countries, and as for an outside power capable only of the kind of influence Israel might advance prospects for an Arab settlement. It is not surprising, therefore, that Sheikh Yamani should have made much, in a speech at a time when the Reagan Administration is facing a possibly embarrassing conflict in Congress over its offer to sell advanced aircraft to Saudi Arabia.

Influence

In particular, Saudi regime wishes to b Saudi terms with the U.S., and sees as a possible price it an emergency, and as pr in outside power capable only of the kind of influence Israel might advance prospects for an Arab settlement. It is not surprising, therefore, that Sheikh Yamani should have made much, in a speech at a time when the Reagan Administration is facing a possibly embarrassing conflict in Congress over its offer to sell advanced aircraft to Saudi Arabia.

Indexation

But none of this should blind us to the fact that Saudi strategy is to secure a unification of Opec prices as a prelude to an agreement on price indexation in future, linked to western inflation, growth and currency movements. In that sense, the Saudi objective is to try to turn Opec into something much more like a real cartel, which would attempt to impose relatively steady real increases in the price of oil. The attempt could well fail: even united, Opec is not a monopoly supplier, and accidents (like the Iran-Iraq war) could bring about sudden dislocations in the volume of supply as well as in the market expectations of consumers. But the Saudi objective is not to stabilise the price; just to smooth out the rate of real increase.

It would therefore be a serious error for any western government to ease the incentives for energy conservation and diversification.

Rising tension in Ulster

MRS. Margaret Thatcher is undoubtedly right to refuse to meet the three politicians from Eire who wish to intercede with her on behalf of Mr. Robert Sands, the IRA hunger striker and recently elected MP for Fermanagh and South Tyrone. A meeting between a British Prime Minister and a group of foreign politicians, acting in their private capacities, over what is essentially a domestic UK issue would be a controversial and largely meaningless event at the best of times. Given the present tense circumstances in Northern Ireland and the extreme delicacy of relations between the Governments of the UK and Eire, any official recognition of the three Irish MPs' initiative would have been totally counter-productive in seeking a solution to the hunger strike.

The first thing to be said about Mr. Sands' hunger strike is that there can be no question of granting him or any other convicted member of the Provisional IRA political status. Such status does not exist. To invent it now, merely because Mr. Sands has set the Government a problem, would be to elevate the Provisional IRA into a legitimate political movement.

Violence

The second thing to be said, however, is that it would not be in the interests of the British Government, the Irish Government or of the great majority of the British and Irish people for Mr. Sands to die in present circumstances. His death would precipitate another by-election. It is entirely possible, though not certain, that the republican candidate would again be the victor. At the very least, there would be a pretext for a continuation of the violence and unrest which the election of Mr. Sands and his hunger strike have done so much to rekindle.

It is right, therefore, that the efforts to dissuade Mr. Sands from his chosen course should continue. These efforts have come from a variety of sources: the British Government, the Irish Government, the church and several Irish politicians. Such a combination of effort, though little publicised at the time, was successful in stopping a much larger hunger strike before it began, just before Christmas. The methods then

used were to persuade the strikers that they could have better conditions than they endure at present, even if their misery is largely self-inflicted.

If it really is only a matter of prison conditions, then there can be no harm in the authorities doing their best to alleviate the problem. There would be no harm either in again bringing in the European Commission of Human Rights, this time as a matter of urgency. The Commission, after all, did not previously come down in favour of granting political status: it concentrated on prison conditions. It is better to have the Commission on one's side than not. Not to resort to it now would be a lost opportunity.

Coincidence

Still, both the British and Irish Governments had better brace themselves for the worst. In Dublin Mr. Charles Haughey, the Prime Minister, seems poised to call an early General Election, probably towards the end of May. In Northern Ireland the local elections are due to take place on May 20. The latter have already been billed in advance as a test for the Rev. Ian Paisley and the extent of his Unionist support—some of it perhaps a reaction against the more friendly atmosphere nowadays between Dublin and London.

It would be impossible to predict the result of the Irish election—where the state of the economy must play a part—or of the local elections in Ulster even in the simplest of circumstances. But the circumstances now are not simple. First of all, there is the coincidence of elections, though of a different kind, in the north and the south at almost the same time. There may also be the coincidence of the death of Mr. Sands and the prospect of another by-election in Fermanagh and South Tyrone.

What that reduces to is that the British Government ought to be preparing for another Irish initiative some time in the early summer. Mrs. Thatcher needs to say more than she has said so far about how far she has gone in her talks with Mr. Haughey. But we do not think that there is anything to be ashamed of in bringing in the Irish Government to tackle what is, after all, an Irish as well as a British problem.

WHEN Japan's exports of colour television sets to West Germany started growing by leaps and bounds in early 1980 the most vociferous outcry came from a group of people who were in all probability among the biggest buyers of Japanese TV sets—the European electronics manufacturers themselves.

Behind this apparent paradox lies a flourishing but little discussed form of international trade: the sale of manufactured products made in Japan and other Asian countries to nominally competing American and European manufacturers under what are known as OEM (Original Equipment Manufacturer) contracts.

OEM sales account for a significant (though not precisely measurable) proportion of Japan's total exports of products such as TV sets, audio equipment and even cars and computers. They have also come to play a key part in the survival strategy of at least one major Western manufacturer.

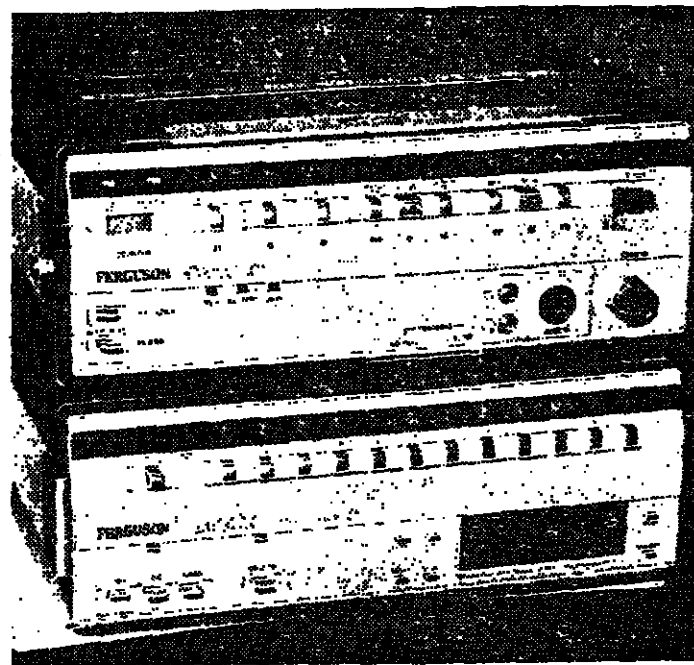
For Japanese manufacturers, meanwhile, OEM contracts provide a useful entrée into a foreign market. Once a Western manufacturer has lost the capacity to make whatever product is being supplied on an OEM basis, the Japanese company can try to take advantage of the fact and sell under its own name. For most of Japan's companies this remains the final objective.

The following questions arise from the growing use of OEM:

Why do Western manufacturers buy from Japan something they could make themselves, thereby creating domestic employment?

The real reason tends to be complicated but boils down to nearly all Japan points: first, Japan today, Western companies in what or procure to be the "m" they judge places, regardless, "considerations about the employment level in their home countries. Second, Japan is a country in which "offshore" manufacturing investments by Western companies are difficult for a variety of reasons. The next best alternative is to buy from a Japanese company, which will make a product to your specifications and remain conveniently anonymous while you market it under your own brand name.

Major Western electronics manufacturers have been doing this since the late 1950s but are doing it more than ever today because Japan has become such a competitive source of supply for almost every electronic product under the sun. One leading West German audio and TV maker is popularly believed to be more than 50 per cent dependent on Japanese suppliers for the products which bear its brand name (although "Made in Japan" labels appear on none of the goods concerned). An equally well-known



For over 20 years, Western manufacturers have been buying products—especially in the electronics field—from Japan, to sell under their own brand names. But these Original Equipment Manufacturer (OEM) contracts tend to consolidate Japan's supremacy in world trade, rather than give outsiders a foothold in Japan.

U.S. manufacturer admits to having procured \$108m worth of goods from Japan last year, of which 60 per cent were finished products.

Are some Western electronics manufacturers degenerating into trading companies handling Japanese products?

A majority of the companies concerned say no. "Buying in" certain products instead of trying to make everything at home is said to have enabled top Western manufacturers to concentrate their efforts in areas which "really matter." An example of such concentration is the decision of the U.S. electronics industry in general, and of RCA in particular, to place maximum emphasis on the development of video disc technology while allowing Japan, at least temporarily, to dominate world markets for video tape recorders.

The decision "makes sense," in the view of one of RCA's main European competitors, because VTR is still in a transitional stage (two rival systems, both Japanese, are contending for supremacy and the cassettes used by both are arguably too large for the convenience of consumers).

But opting out of VTR—or, he Japanese on an OEM basis, has meant that the West has built only about 1.5m VTRs a year out of estimated world production of 8m sets. The remaining 6.5m sets are built in Japan and sold in Europe and America under brand names of at least 20 different Western electronics manufacturers.

Have Japanese manufacturers won control of an entire market sector by using the OEM approach?

They do appear to have done so in the case of the American auto industry. U.S.

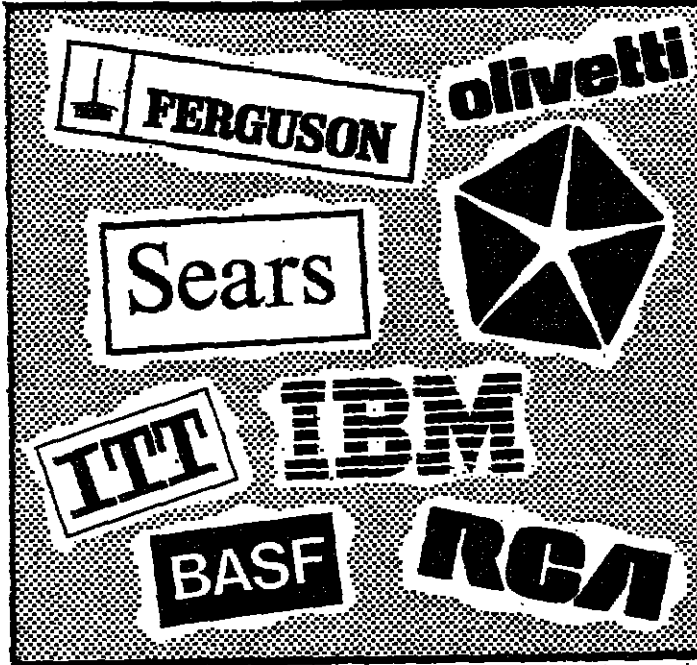
manufacturers, according to one estimate, now make only a "few per cent" of the 20m odd audio items (such as amplifiers, tape decks and car stereos) that are sold every year on the U.S. market. A large part of the remainder comes from Japan and other Asian countries under OEM agreements. U.S. manufacturers originally adopted an OEM strategy for audio products partly in order to avoid wasting manpower and capital on what was seen as a fashion-prone or fad-conscious market. Now they buy from Japan because Japanese products are considered to be superior. One of the leading middle-brow U.S. makers of consumer electronics products, which

The next best thing to owning your own Japanese factory and selling its products in the West is to buy Japanese while you market under your own brand name.

formerly had audio products made in Europe for sale in the U.S., recently decided to switch all its procurement to Japanese and other Asian suppliers.

Is this phenomenon just restricted to consumer goods?

It was, but it is now spreading. Recent examples of OEM tie-ups outside the consumer field include the purchase by ITT of data entry terminals and facsimile equipment from Toshiba and by IBM of small-size plain paper copying machines from Minolta. ITT says that its "professional" OEM purchasing is on a much smaller scale at present than the consumer side of its OEM business. However, the impression is that this sector of the market could grow rapidly.



One reason is the increasing tendency of formerly distinct technologies to "merge" in each new generation of products. Companies which could once count on fulfilling all their needs with "in house" technology are now being forced to buy in from outside (IBM's rumoured interest in purchasing small computers or computer peripherals from Matsushita would seem to be an instance of this phenomenon). Another increasingly important point is that Japanese products often seem quite simply to be better. Western computer manufacturers who wish to compete with IBM across the full range of the market seem to have little choice nowadays but

to sign OEM contracts for big Japanese computers. Hence, the complex network of agreements under which Hitachi supplies its big computers to National Advanced Systems, a subsidiary of National Semiconductor, the U.S. computer company, Olivetti and BASF, the leading West German chemical company.

Do the Japanese manufacturers retain the right to sell under their own name despite these OEM deals?

In the case of capital or professional equipment it is common for the contract to be exclusive (for example Toshiba will be barred from exporting "medium speed" facsimile machines during the lifetime of its contract with ITT. OEM con-

tract on consumer goods are usually non-exclusive in the sense that a company which receives an order for, say, tape recorders is barred neither from selling tape recorders under its own brand name nor from entering into other OEM agreements with other Western manufacturers.

An example of "multiple" OEM exporting which would probably take some beating comes from the Osaka electronics manufacturer, Sanyo Electric. During the 1960s and early 1970s Sanyo supplied tape recorders to four U.S. companies (Craig, Westinghouse, Channellmaster and GE) and colour TVs to five (Symphonic, RCA, Philco, Emerson and Sears Roebuck). Ringing the changes on the many different TV models needed to satisfy its clients is one of the secrets of successful OEM production, according to Sanyo.

Do most Japanese companies favour the OEM method of exporting? Opinions differ sharply. Sanyo Electric was the earliest, and probably remains the leading exponent of OEM, exporting in the consumer electronics field. (It signed its first contract for transistor radios in 1959 and did not begin marketing Sanyo-branded products in the U.S. until 1970.) At the opposite extreme is Sony which dislikes OEM and concentrates on promoting its own brand image.

Sony's chairman, Mr. Akio Morita, is fond of recalling how he rejected an order for 100,000 transistor radios from an American company in the late 1950s because the (at that time almost unknown) Sony brand name would not have appeared on the product. Even Mr. Morita, however, has been obliged to resort to the OEM formula in order to keep up Sony's end in the bitter international battle between the two

sign OEM contracts or is the traffic entirely one way? Several big Japanese companies make no secret of the fact that they sometimes buy consumer products from suppliers in neighbouring Asian countries which are then resold under their own brand names in Japan. Toshiba has an arrangement covering various consumer electronics products with Tatung Company of Taiwan while Sony bought tape recorders until last year from a Korean company in which it held a minority interest.

No Japanese company, however, is as dependent on OEM lines of supply from neighbouring countries as some Western manufacturers appear to have become on Japanese products. The Japanese makers probably intend to keep it that way—which means that for the foreseeable future the OEM system will serve as a means for consolidating Japan's supremacy in world trade rather than for giving outsiders a foothold in Japan.

MEN AND MATTERS

Keeping up market share

The Labour Party's band of pro-Europeans continues to dwindle. With half its long-time leaders already gone to the Social Democrats, the Labour Committee for Europe itself is about to split.

"Inevitable perhaps... but a bit disconcerting," says secretary Peter Stephenson of the move in which slightly more than half his 400 active members will leave to set up a new body to be called European Left.

After the defection of president Roy Jenkins and other officers, members of the LCE were polled to decide whether the organisation should remain a branch of the Labour Party or widen its membership to the Social Democrats and others on the political Left.

"Opinion was almost equally divided on the issue," Stephenson says, "and, after some confusion, it was decided this would be the best way to resolve the situation."

Stephenson intends to remain with the Labour Committee. "Some would like to be members of both organisations," he says, "but it is clear that European policy will be a major election issue and dual membership will not really be practical politics."

Head start

As Newmarket limbers up for the racing season's first Classics next week, over in France a Franco-British partnership has its eyes on a slightly more distant prize. Alec Head, who has trained for two generations of Aga Khans, is working with French breeder Roland de Chambure to groom the horse which they hope will win October's Arc de Triomphe prize recently upped to £150,000.

Their joint venture, Ecurie Aland, bred Detroit, which won last year's Arc race for owner

Robert Sangster. "I hope to follow that act this year," says de Chambure from his 550-acre Normandy stud while Ecurie Aland is based. While Ecurie Aland is based, the team is too early yet for the team to select its runner, four or five races before the end of September.

Head's own equine pedigree is as impressive as that of a racehorse. His father, William Head, rode in a Grand National while his mother was the sister of another turn-of-the-century jockey, Jack Jennings, who went to France to ride for the Hennesseys. Hardly surprising that his son, Freddie, has also proved one of France's foremost riders.

Sunny climes

Falling circulations seem to be intensifying the rivalry at the popular end of Fleet Street. A threat of legal action by the Daily Express has now disrupted the timetable for editorial changes at The Sun.

Kelvin McKenzie, night editor of The Express, was to have moved to The Sun this week as acting editor following



"It would have sounded better if she hadn't been wearing black and a veil at the time"

the recent announcement that Sir Albert (Larry) Lamb, responsible for the top-selling national daily's development under Rupert Murdoch, is to take six months' sabbatical leave.

But solicitors for Express Newspapers told The Sun's publisher, News International, that they would seek an injunction if necessary to stop him moving.

Jocelyn Stevens, Express Newspapers' managing director, explained yesterday: "Mr. McKenzie is on a three-month contract to us as night editor and we have said we want him to work out that contract."

Air assurances that there would be no change in the position until tomorrow at least, had been decided not to apply for an injunction, he said.

Bruce Matthews, managing director of the Sun, confirmed that there had been an exchange of letters between solicitors. As a result, McKenzie, who was night editor of The Sun before he joined the Express, would be continuing to report for work at the Express.

The Express spokeswoman was having difficulty keeping abreast of the news last night. "McKenzie has left," she was told. "He has been taken off our list."

But the 34-year-old McKenzie, whose talents are so much in demand, was helping to produce today's Daily Express. He can make no comment on my position," he said.

Team change

Chelsea Football Club's chief executive Martin Spence, who recently paid £175,000 for Swindon Town's Alan Mayes, is back in the transfer market again. But the only sporting achievement to which his latest signing, Adrian Rapazzini, can lay claim is a place in the final of a City table tennis tournament.

Rapazzini moves from his post as corporate finance manager at P. S. Refson, the City-based specialists in international trade finance, to strengthen Spencer's insolvency division at accountants Casson Beckman.

"The 80's are going to be a period of dramatic change," says Spencer. "There are going to be lots of failures because of changing technology. There is going to be a great deal of work in the insolvency field in reconstruction and rationalisation."

Spencer tells me: "We don't just want to go into a company and put locks on the door. We want to see if we can turn it round." Which is why he is still with Chelsea FC.

He was called into the football club in 1976 as a partner in accountants Stoy Hayward—where Rapazzini was also once a member of the team—when Chelsea was in dire financial trouble. In the past three years as chief executive, Spencer has cut the club's liabilities from £4m to £1.5m. "We've a long way to go yet, but at least we're moving in the right direction," he says.

Proper name

A fit of propriety seems to have overcome the organisers of the "First International Tax Havens Fair" which I mentioned a few days ago. It is to be held in London next month. In the promotional leaflets now being sent to professional advisers, the event is more delicately styled "The First World Offshore Financial Centres Fair."

Sui generis

"The senior partner is a self-made man—which relieves the Lord of a terrible responsibility."

It's a fact

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Telex: 628259

The long wait for one side to crack

THE GOVERNMENT and the civil service unions have now been locked in an increasingly bitter pay dispute for nearly seven weeks. But it is by no means clear who is winning.

On the one hand the government has refused to increase its present offer of 7 per cent, and seems in no hurry to produce details of a new system for settling civil service pay. On the other the unions yesterday publicly reaffirmed their present strike strategy, although, in private, there are divisions about the progress of their campaign—the first nationally co-ordinated strike by all nine Civil Service unions in Britain's history.

Both sides started from shaky positions. The Government, stressing the need to hold down public sector pay rises, unilaterally broke the agreement which provides the Civil Service's 25-year-old system of pay determination based on "fair" comparisons with outside work.

Neither the Government nor some of the largest unions had been happy with the Pay Research Corporation system for some time—the Government because it saw it like the now-abolished Clegg Commission on pay comparability, as an engine of inflation, and the unions concerned because the system was no longer providing attractive enough increases for their members.

However, as union leaders have argued consistently since the Government suspended the agreement back in October, the agreement provided for six months' notice to be given by

either side. A new system could then have been negotiated. Instead, the Government took unilateral action.

The Council of Civil Service Unions meanwhile went into its campaign of selective strikes and other disruptive action only too well aware that civil servants enjoyed perhaps the lowest level of public sympathy of any wage bargaining group.

The charge against them is that at a time when few workers have not been touched by an economic recession, they enjoy a privileged status. They insist that their pay increases should match those of outside industry, but they are protected from the cuts in employment which have ravaged both the rest of the public and the private sector alike.

Inflation is attacking the superannuation benefits of most employees: yet civil servants, like many other public sector workers, enjoy index-linked pensions which are proof against its effects.

General secretaries and other senior officials of the nine unions involved met yesterday for their own review of the campaign's progress. The Council "reaffirmed its total commitment to the existing strategy and objectives."

However, partly because of the criticism levelled at the unions, and partly because of the Government's refusal to move, there are divisions among union leaders about the campaign's progress. Some are for maintaining the present course; others, mindful of the lack of official response, urge more concerted action to resolve the dispute.

Veterans of selective strikes in the Civil Service two years ago have argued since the present campaign began that if selective strikes were to be adopted as the main weapon,



Days of silence and discord at Heathrow Airport—two contrasting results of the civil servants strike action

this year, then the unions would have to be prepared for a fight of at least 12 weeks—a severe test of inexperienced unions' and members' abilities to keep their nerve.

Some officials agreed this week that there was now something close to panic in some parts of the union camp, as reports increased of mounting pressure to take more widespread action—a week-long all-out strike, stoppages by air traffic control staff, or in sensitive areas of the departments of Employment, and Health and Social Security.

There are some union members who are tired of being pulled out, sent back in, and then pulled out again. They argue that there should be an all-out effort, a big push which will secure their aims. But some officials are more cautious.

They point to air traffic strikes abroad, which failed to be decisive for the employees involved. And they note that this Government has already with-

stood lengthy action by the prison officers, long considered to be among the most effective troops in the civil service unions' ranks. Large numbers of staff would have to be brought out on strike to have a real impact on benefit payments. Both they and the public would find this distasteful.

And, they add, there is the question of what happens if the big guns are fired and nothing happens. Do they then acknowledge that they have shot their bolts, accept what looks like inevitable and just return to work?

So, given the difficulties faced by both sides, and yet the staying tactics also adopted, what are the prospects for a settlement?

● The Government could yield, probably making only a relatively small increase in this year's offer (perhaps as little as 2 or 3 per cent), but promising a new system which concedes some of the unions' demands, such as some com-



parability, independent fact-finding, and access to arbitration. But this would be politically damaging and could set a bad precedent for other bargaining groups waiting to see how the civil servants fare.

● The unions could give in. For some militant leaders, this would be a serious defeat and one from which it might be impossible to recover for a long time.

● A compromise could be reached, possibly offering nothing further for this year, but offering negotiations for the 1982 deal and then talks on a system for the future after that. This would fail to satisfy some of those in the Cabinet who believe civil servants already enjoy far too many special privileges. And it would probably still be regarded by rank-and-file union militants as a failure.

● There could be a Government inquiry, broadly along the lines of the Priestley Royal Commission in the mid-1950s

which drew up the old pay system for the Service. Cabinet "wets" have sympathy with this as a solution.

So far the Government's major tactic has been to try as far as possible to ignore the strikes. The Civil Service Department has publicly disagreed with the unions on the numbers taking part in the one and a half-day stoppages, but has held back from making detailed rebuttals of the range of union claims, which one CSD official described as "judicious."

The Treasury has acknowledged that the unions' figures about the amount of revenue being stopped by VAT and tax computer strikes have been broadly correct and that the strikes have had an effect on central Government borrowing. In their rare statements on the effects, Ministers have tried to present the figures in as favourable a way as possible to the Government, but with mixed success.

Broadly, though, the Govern-

ment has maintained its position. Before the strikes began, it increased its first offer of 6 per cent by a single percentage point to try to head them off, but since then it has made no move.

The studied indifference of the Government can also be seen as an indication that it does not know what to do next. The political judgement is still the same as it was at the start. But some ministers have begun to wonder about the cumulative effects of the strike.

For the Government has been confronted with a new type of strike action. When the steel workers came out on strike on January 2 last year, for example, they came out en bloc, stayed out en bloc and went back to work en bloc 13 weeks later.

The civil service unions' strategy could hardly be more different. Instead of simply going out of the gates and staying there, many of those taken out on selective strike—except for those at key defence and revenue-collecting computer centres—have been sent back into work by the unions after as little as a week or so.

This tactic has left the unions open to the criticism that they have not enough membership support to mount an all-out strike. But the unions argue that a total stoppage would merely drain their resources without necessarily denting the Government's resolve.

Inevitably, as the strikes wear on and tempers become more frayed, there have been errors of judgement on the unions' part—of which the action at ports and airports over Easter will probably come to be seen as one.

There were union leaders

who counselled against the action. It took place, though, with the result that public sympathy for the unions' case was alienated still further. However, the action was considerably less effective than the unions had hoped, so they lost out twice: having distanced the public again, they then failed to apply effectively the pressure which the action was presumably designed to deliver.

If it is still not clear who is winning, what is clear, and what both sides recognise, is that the dispute has changed for ever the nature of the Civil Service. Staff have gone on strike in areas where such action was considered unthinkable: in defence bases, in secret Government signals monitoring establishments, even in the Inland Revenue.

For many strikers, anything less than the full 15 per cent of the union's claim will be a defeat. Senior officials, many of

The Civil Service will never be the same again

whom recognise privately that neither 15 per cent nor anything like it this year is on, acknowledge that many strikers face severe disillusionment after the end of the dispute, though this may oddly enough have the effect of guaranteeing against future militancy in the Civil Service in the immediate future.

In some respects the pattern is all too familiar. The longer it goes on, the more expectations will be raised, and the more difficult it will be to get a settlement. And the ending will no doubt be familiar: As one union general secretary put it, "it's still the old story; one side has got to crack."

Letters to the Editor

Civil service strike

From Mr. H. Mainz

Sir,—Government Ministers claim to achieve collection of the bulk of revenue due in spite of industrial action by civil servants. In order to mitigate further the shortfall of income the Government refuses to authorise the repayment of VAT due on goods exported from this country. Just as it has been possible to circumvent strike action in respect of receipts—payments direct to the Bank of England—similar expedients would undoubtedly be found to permit the discharge of liabilities.

This is very doubtful morality; moreover it is bad business.

After two months of strike action this small company is owed a sum approaching £100,000 for VAT paid out on goods subsequently exported. As we cannot continue to accumulate for the present worthless Government debt and have a desire to stay in business we are looking for alternative sources of supply abroad with which to satisfy our overseas customers.

As we have never been able to obtain reimbursement of interest when on a previous occasion strike action prevented repayment of VAT, we may this time decide to remain international traders rather than exporters of UK manufactures.

H. Mainz and Co.,
Arndale House,
Charles Street,
Bradford

Multi-racial society

From Mr. D. Dean

Sir,—The penultimate sentence in your leader of April 13 says: "We are a multi-racial society..." I suggest that the white majority of this country does not ignore the consequences so much as reject the premise of your statement.

When the non-white elements of our society accept the political tenet of "When in Rome do as Rome does" then we may be a small step nearer a multi-racial society. That small step is not in evidence, and therefore it will continue to be necessary to provide saturation police presence in certain areas to contain unacceptable crime levels.

Before the sociological arguments are trotted out, is it not pertinent to ask whether it is either democratic or political to ask and expect the majority to give permanent superior aid to a minority which cannot or will not accept the majority mores?

Governments and people have not been blameless for the present sorry state (despite previous clear warnings), but no good will be served by insisting on the action of a "multi-racial" society. Divisions are not healed by pious declarations.

D. W. Dean,
11a, Sycamore Avenue,
Garstang, Lancs.

Busy lines in the City

From the Director,
London Region British Telecom.

Sir,—Your report "City to encourage data systems" (April 15) states that recession has cut demand in the City of

London for British Telecom services. This is not so.

City telephone area is currently handling an average of 2,500 orders a week which is well above the figures for last year. Our forecasts show, also, that by January, 1982, this demand will increase by a further 500 orders a week. As you are aware, any extreme in economic climates (whether recession or boom) creates additional work within the City's financial centres; add to this the renewed influx of foreign banks to the City and projects such as the international petroleum market and the financial futures market and the increase in demand for our services becomes obvious.

We are glad to have coped with this additional demand and to have made substantial inroads in clearing the backlog of work and improved our provisioning times and performance generally in the City of London.

A. J. Booth,
Camelford House,
87, Albert Embankment, SE1.

Pedants of the world unite!

From Mr. D. Goacher

Sir,—Of course it was clear what Mr. Ackroyd meant. Mr. A. J. Harvey Wood (March 30) must surely know that the term "extrovert" was extrapolated from "introvert" by psychologists, contemptuous of Latin. Similarly the pronunciation "skitsophrenic" was foisted on us by psychoanalysts ignorant of the German articulation of Greek: otherwise we would say "skyzophrenic."

"Extrovert" is indeed rare but the Shorter Oxford Dictionary should not encourage the largely Latinless populations of the world unite!

Denis Goacher,
Poste Restante, Poros,
Trizinia, Greece.

Electoral reform

From Mr. D. Pyott

Sir,—Your correspondent S. G. G. Rankin (April 7) very properly warns that "proper" representation by itself offers no guarantee that it will produce government with a less marked tendency than those of recent years to undermine the market economy.

Nevertheless, because PR produces parliamentary representation which reflects more accurately the total spectrum of the political opinion among the electorate, there are three things which may be said in its favour. The individual will, by having wider choice and by exercising it, feel that his decision is more effectual, which indeed it would be, and his awareness of the parallel, if not the identity, between electoral choices and market choices would be heightened. This would be a good effect not only in itself, but also help create the market-conscious climate which your correspondent so correctly feels it is important to bring back from oblivion. At the same time it might follow that political thought and expression in a wider variety would begin to flourish (supply-side economics applies to the production not only of goods and services but also ideas). Because of the numbers of

different shades of opinion which would be represented in Parliament, it would be more difficult for a single group to obtain the requisite majority for passing into law of any given idea, so that the number of Acts of Parliament calculated to screw up the economy would fall off dramatically. Proposals for legislation would require to be much more carefully thought out and presented, and as a result principle might make a comeback.

The second effect would undoubtedly be directly beneficial in that it would put a brake on the ability of Parliament to throw spanners into the works. There is an initial difficulty however. Ninety per cent, perhaps, of the statute book, as it stands, is of the spammer-in-the-works variety. Most of that 90 per cent is permanent in that it requires a positive act to effect its repeal. The only major relevant exception is the imposition of income tax which lapses unless there is an annual positive vote. Therefore if the object of proportional representation is to ensure that the law represents the wishes of the people, it will be necessary that the introduction of PR be accompanied by an Act of Parliament putting an expiry date on all statutes, so that after that expiry date we can be sure that those which have received a positive vote.

I doubt whether Parliament is yet ready to take these radical steps. While Mr. Rankin and the undersigned may be willing to trust the people, the signs have been that most politicians we can think of in the British context are not. The natural result is that eventually the people will be less and less willing to trust the politicians.

David Eyott,
1609 Connaught Centre,
1, Connaught Place,
Hong Kong.

Flying the flag
From the Chief Executive
Feenix Farming

Sir,—It is with regret that one has to agree with Mr. W. J. Jaspert (April 13) that British Airways (April 13) that British Airways is possible to alienate as large a sector of the flying public as possible.

The number of letters that one has to write to any division of BA to even obtain a brief acknowledgement is, in my opinion, unique. Having written to enough people to elucidate a reply then one is deluged by phone calls with each BA representative giving totally contradictory advice.

Being a fervent believer in "Buying British" whenever possible I have persevered with BA until recently. In December I flew from Perth, Australia, in BA (so-called) club class. What a total fiasco. The same poor food, the same squalling children (16 in the club class cabin) as in economy. On talking to some of the unfortunate parents they did not know that they were travelling in the supposed luxurious secluded comfort of BA club class—all had paid economy rates.

This month I travelled to Australia and back by Qantas club. What a magnificent performance. Travelling in the (18 seat) upper deck of a Jumbo, sharing one steward (and one loo), no hustle, no rush—it has

to be the way to travel for those of us who cannot yet afford our own executive jet.

When though is BA going to realise that businessmen need this type of service and comfort and that this is what it must provide if it really wants to attract more business people onto its aircraft more than once.

Anthony Rosen,
Feenix Farming,
Moort Hatches,
West Amesbury,
Salisbury, Wiltshire

South of the Ebro

From Mr. D. Davies

Sir,—Robert Graham, in reporting "Why the Basques are at war with Madrid" (April 15), seems to have made a departure from his norm of level-headed reporting of Spanish affairs, which were especially well reported during recent events here.

I refer not to the facts which he reports, a matter in which he is more able than many, but rather to the introductory paragraphs, which to several of my politically moderate Spanish colleagues seem little short of misrepresentation.

Is the Basque country really like the Palestinian west bank? Or is the comparison spiritual in that so many Civil Guards personally have crossed their Jordan in that region? "South of the Ebro," reported Robert Graham, "they are all Moors."

Be that as it may, but a Spaniard, presumably neither extreme nor perhaps Basque, yet well educated in colloquial English might remark that foreigners begin north of Watford.

D. P. Davies,
Calle de Bolivia 15-11-A,
Madrid 16, Spain.

U.S.-Arab trade

From Lord Byers

Sir,—The Anti-Boycott Committee, which seeks to combat the totally unethical Arab trade boycott against Israel, has in the past drawn the attention of your readers to the fact that anti-boycott legislation in the United States has not resulted in any diminution of trade with the Arab world. Sets of figures have been published suggesting the contrary, namely that American trade has suffered because of the firm stand taken by Washington against the boycott. It would be as well, therefore, that the true facts and figures should be known.

U.S. Department of Commerce figures show that U.S. exports to the Arab world (17 countries in all), rose from a value of \$10.9bn in 1979 to \$13.27bn in 1980, or by nearly 22 per cent. The 1980 increase over 1979, when American anti-boycott legislation was beginning to bite, was nearly 44 per cent. These figures exclude weapon sales.

During the two year period, 1978-80, U.S. imports from the Arab world almost doubled (the increase was from \$15.64bn to \$29.25bn. These official figures show very plainly that U.S. trade with the Arab world is not suffered as a result of U.S. anti-boycott legislation. These facts should be noted by the British Cabinet and our industrial and commercial community, and should prompt a re-think of policies which permit Arab interference in Britain's freedom to trade and way of life.

Byers,
House of Lords SW1

Today's Events

GENERAL

Banking, Insurance and Finance Union members on one-day strike at selected branches and cash centres of the five clearing banks.

Confederation of Shipbuilding and Engineering Unions shipbuilding negotiating committee meets in Glasgow to discuss industrial action over pay claim.

Institution of Mechanical Engineers annual meeting, SW1.

Confederation of Health Service Employees finance and organisation committee meets, Banstead.

National Association of Schoolmasters/Union of Women

Teachers conference continues, Brighton (to April 24).

International Showjumping Championships open, National Exhibition Centre, Birmingham (to April 26).

International Fire, Security and Safety Exhibition and Conference continues, Olympia (to April 24).

National Model Railway Exhibition continues, Central Hall, Westminster (to April 25).

Overseas: Mrs. Margaret Thatcher visits Dubai and Oman.

Mr. Calvo Sotelo, Spanish Prime Minister, starts two-day

visit to West Germany.

Dr. Robert Runcie, Archbishop of Canterbury, begins visit to U.S.

International Spring Fair opens, Zagreb (to April 28).

Institut de Recherche Interbancaire international seminar on banks and computers opens, Paris (to April 24).

OFFICIAL STATISTICS
Department of Trade publishes March provisional figures for retail sales.

COMPANY MEETINGS
Anglia Television, Anglia

House, Norwich, 2.30. Chf Oil. Institute of Directors, Pall Mall, SW, 10.30. Friedland Doggart, Midland Hotel, Manchester, 12. International Investment Trust, Winchester House, 77, London Wall, EC, 12.30. Schroders, 120, Cheapside, EC, 12.15.

COMPANY RESULTS

Final dividends: William Baird, Biddle Holdings, George M. Callender, Danish Bacon, Delta Group, Elbar Industrial, E. Fogarty, Harris Queensway Group, Lillieshall, John Menzies Holdings, Websters Group, Wilson (Connolly) Holdings.

Interim dividends: James Halstead Holdings, North British Properties.

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FT 20/4

W. H. Smith falls £3m to £16m

SHARPLY INCREASED losses by the book distribution and publishing division have resulted in profits of W. H. Smith and Son (Holdings) falling at the pre-tax level from £19.08m to £16.13m for the year to end January 1981, on sales up by more than £100m to £581.12m, compared with £370.85m.

After eight months' earnings of this new venture and stationery were down from £2.98m to £817,000.

The dividend on the 50p A shares, however, is being stepped up from 4.2p to 4.6p net with an increased final of 3.2p (2.5p).

A final of not less than last time's rate had been predicted.

The surplus was struck after interest charges up from £12.2m to £27.5m, and other charges but was subject to tax of £5.73m (£4.53).

After an extraordinary loss of £999,000 (nil), being the write-off of closure costs together with those related to Crafts, Smith, the attributable balance came through at £9.41m (£14.15m).

A breakdown of turnover and

trading profits shows: retailing (newsagents, booksellers and stationery) £371.47m (£313.81m) and £19.25m (£18.33m); do-it-yourself £18.81m (£14.54m); book wholesaling £292.06m (£247.06m) and £5.58m (£2.32m); book distribution and publishing £22.33m (£17.98m) and £6.52m loss (£1.23m loss); and advertising contracting £56.69m (£45.45m) and £543,000 (£455,000).

Duplicated turnover amounted to £31.25m (£27.29m).

Commenting on the results, Mr. P. W. Bennett, the chairman, says the two businesses trading as book distributors and publishers, one in the UK and the other in the U.S., both suffered considerable losses. A common factor in both results was the decision, in the light of trading experience, to adopt a more stringent valuation for books in stock, which accounts for about half of the loss. The chairman says the publishing trading loss is unacceptable but cannot be eliminated at once.

The principal activities, retailing and wholesaling, produced good results in the prevailing circumstances of deepening recession. However, the significant losses incurred in book

HIGHLIGHTS

Lex looks at the full year figures from W. H. Smith which show pre-tax profits down from £19m to £16m after large stock write-downs but the dividend is up 10 per cent. Also on the retailing front Lex considers the latest figures from Currys which has managed to push profits marginally higher though current trading is less buoyant. British Aerospace's figures are fairly much as predicted in the prospectus of two months ago. Finally Lex looks at the current trend for takeovers of U.S. stockbroking firms by big financial institutions. On the inside pages Tozer Kemsley's figures show a major slump in profits and the shares reacted with an 8p fall to 55p.

distribution and publishing have to be set off against these profits. Both at home and abroad profits stood up remarkably well in the retailing of the company's traditional products. The chairman says to have achieved this is encouraging, especially in the UK where the recession hit hardest, causing severe price competition.

W. H. Smith Do it All, which trades in the do-it home improvement market, had a year of intense activity. Improving and creating operating systems and controls, refurbishing existing sales units and adding eight new ones in much tougher trading conditions than expected, resulted in only a small profit. However, this division is now of sufficient size and strength to begin to fulfil its role as a growing force, Mr. Bennett adds.

The wholesale operation increased its profits. Benefits of the rationalisation in the distribution system, together with a reduction in the publishing level in the disruption of supplies and non-publication of titles were favourable factors. Book wholesaling made a similar loss to last year while its scale of operation was significantly reduced through the year.

See Lex, Back Page

Downturn in train for Royal Worcester

SUBSTANTIALLY LOWER first half profits are forecast for Royal Worcester, Lord Nelson of Stafford, chairman, says in his annual review.

He says there are some signs that the bottom point of the recession may have been reached, and the period of de-stocking may be coming to an end. The continuing effect of falling orders in the second half of 1980 is being reflected in the current levels of trading, however. He adds that any upturn in trade is unlikely to arise before the second half of 1981.

Incoming orders showed an improvement during the last quarter of last year and the early part of the current period, but Lord Nelson says it is too early to say if this trend will continue.

"The business has undoubtedly growth potential and we are continuing to back this with capital investment," he states — last January 53 per cent of Resolute Electronics was acquired, the products of which complement the group's range of precision resistors.

As reported on April 9, taxable profits of this china and electronics concern fell from £3.8m to £3.17m but the dividend is maintained at 8.6p net per share. First-half profits were £1.5m (£1.44m).

The balance sheet shows shareholders' funds of £18.51m (£16.36m), bank loans and overdrafts £1.73m (£2.28m), and cash of £744,000 (£1.13m).

Meeting, Brown's Hotel, Dover Street, W, on May 15, at noon.

Crest Intl. moves ahead at nine months

Pre-tax profits of Crest International Securities, investment holding company, rose to £27,526 in the nine months to December 31, 1980, against £11,714 for the previous year. Income was £11,542 (£42,080 for year) and this included pre-acquisition income of £71,593.

There was a deduction of pre-acquisition profits this time of subsidiaries acquired on February 13, 1981, amounting to £11,882. After deducting extraordinary items of £21,659 (£17,291), there was a net loss of £5,795 (£6,177), and stated earnings per 10p share are 0.49p (0.36p). No dividend is being paid at this stage, but it is the intention of the directors to propose a dividend for the current year.

Figures cover a period preceding the recent acquisitions and issues made on February 13, 1981.

T. W. RILEY IN RECEIVERSHIP

T. W. Riley (Rochdale), an established company that specialises in textile machinery, went into receivership on April 14, 1981. The company employs 40 and the receiver, Robert Tilley of Arthur Andersen and Co., Manchester, is exploring the possibility that the business can be sold as a going concern.

SHARE STAKES

British Electric Traction Company, C. S. Willis, director of Rediffusion Television, ultimate holding company of which is BET—has sold 50,500 BET deferred ordinary shares at 137p. He is also a director of Humphries Holding and Rediffusion Ltd., fellow subsidiaries of BET.

Sharp decline in Callender share price

Shares in George M. Callender collapsed yesterday to 48p when trading was restored after an announcement that talks with a possible acquirer had foundered.

When trading was suspended on April 15 they had reached a peak of 64p.

Callender's preliminary results for the year will be announced today. After a highly successful first half the board warned that economic conditions might have an adverse effect on the second. Last year's profits before tax amounted to £262,000.

NAME CHANGE

A. A. Jones and Shipman proposes to change the name of the company to Jones and Shipman.

BASE LENDING RATES

A.B.N. Bank	12%	Hambros Bank	12%
Allied Irish Bk.	12%	Heritable & Gen. Trust	12%
American Express Bk.	12%	Hill Samuel	12%
Amro Bank	12%	C. Hoare & Co.	12%
Henry Ansbacher	12%	Rongkong & Shanghai	12%
AP Bank Ltd.	12%	Keyser Ullmann	12%
Arbuthnot Latham	12%	Knowles & Co. Ltd.	14%
Associates Corp. Corp.	12%	Langs Trust Ltd.	12%
Banco de Bilbao	12%	Lloyds Bank	12%
BCCI	12%	Mallin Ltd.	12%
Bank of Cyprus	12%	Edward Merson & Co.	13%
Bank of N.S.W.	12%	Midland Bank	12%
Banque Belge Ltd.	12%	Samuel Montagu	12%
Banque du Rhone et de	12%	Morgan Grenfell	12%
la Tamise S.A.	12%	Natwest	12%
Barclays Bank	12%	Norwich General Trust	12%
Beneficial Trust Ltd.	13%	P. S. Refson & Co.	12%
Bremar Holdings Ltd.	13%	Ryl. Bk. Canada (Ldn.)	12%
Brit. Bank of Mid. East	12%	Slavenburg Bank	12%
Brown Shipley	12%	E. S. Schwab	12%
Canada Perm. Trust	12%	Standard Chartered	12%
Cayser Ltd.	12%	Trade Bank	12%
Cedar Holdings	12%	Trustee Savings Bank	12%
Charterhouse Japhet	12%	T.C.B. Ltd.	12%
Choulatons	12%	United Bank of Kuwait	12%
C. E. Coates	12%	Whiteaway Laidlaw	12%
Consolidated Credits	12%	Williams & Glyn's	12%
Co-operative Bank	12%	Wittrust Secs. Ltd.	12%
Cornwall Secs.	12%	Yorkshire Bank	12%
The Cyprus Popular Bk.	12%		
Duncan Lawrie	12%		
Eagle Trust	12%		
E. T. Trust Limited	12%		
First Nat. Fin. Corp.	14%		
First Nat. Secs. Ltd.	14%		
Robert Fraser	12%		
Anthony Gibbs	12%		
Groundwork Guaranty	12%		
Grindlays Bank	12%		
Guinness Mahon	12%		

I.G. Index

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Currys ahead to £12.3m after second-half pick up

WITH SECOND-HALF taxable profits showing an increase from £7.35m to £7.78m, Currys, electrical appliance retailer, has recovered the ground lost at mid-way to finish the year to January 28, 1981, ahead at £12.28m, against £11.9m previously. Turnover for the 12 months rose almost £40m to £261.17m.

Year-end trading profits, however, dropped slightly from £9.53m to £9.47m. The increase at the pre-tax level reflected a rise in net interest receivable to £2.61m (£1.88m), offset partly by a lower surplus of £194,000 (£488,000) on sale of properties.

Owing to higher capital allowances on rental assets, tax charge was reduced to £3m (£2.58m) from £3.2m, compared with £9.32m. Based on the difference between profits on an historical cost basis and on a current cost basis, there was a transfer to current cost reserve of £3.15m (£5.61m).

The final dividend is raised from 6.3p to 7.5p net, making a total for the year of 7.5p (7.5p) per share, absorbing £2.1m (£1.75m).

A one-for-one scrip issue is also proposed. This arises from the board's feeling that the size of the general reserve—£32.7m—

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corr. Total	Total last	
A. Arenson	0.52	Aug. 3	0.52	—	1.93
Barton & Sons	1	—	2*	2.4	3.27*
Boustead	0.75	—	0.83*	1.25	1.25*
Concorde Rotaflex	—	—	—	0.1	0.52
Currys	7.5	—	6.3	9	7.5
Edith	1.5	—	1.36*	2.5	2.69*
Walter Lawrence	3	July 2	3.5	7.5	10.51
W. H. Smith	3.2	July 6	2.8	4.8	4.2
G. W. Sparrow	1.12	—	1.2*	2	3*
TKM	0.3	June 11	3.18	2.30	4.77
Arthur Wood	1	May 27	1	1	1
York Trailer	—	—	0.6	—	1.97
Anchor Chemical	—	—	2.92	2.38	5.3

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ For 18 months.

together with the current cost reserve—£28.6m—now exceeds the issued share capital of £5.5m.

Credit trading balances comprise £19.28m (£17.73m) after the provision for unearned profit. Total provision carried forward is £11.56m (£10.73m) resulting in a charge of £835,000 (£911,000) against the year's profits.

Cost of staff pension schemes rose sharply from £1.3m to £2.07m. A substantial additional payment of £600,000 has been made into the pension fund for the benefit of those in the group's pre-1978 arrangements. The board says this old scheme is not a final salary scheme and therefore does not adequately take into account effects of recent inflation.

Depreciation charge rose from £2.4m to £3.2m for the year. See Lex, Back Page

Bae on target at near £53m

IN LINE WITH its forecast of £52m, made at the time of the offer for sale, taxable profits of the British Aerospace group came out at £52.8m for 1980, against £50.3m, and are struck after launching costs up from £39.1m to £54.4m.

Sales of this aircraft and dynamics concern moved ahead nearly £400m from £1,038m to £1,424m for the year, and the pre-tax figure included interest received of £14.5m compared with £11.8m.

A financial analysis of turnover and trading profits—well up at £92.2m (£77m)—shows the aircraft group £97.21m (£84.7m) and £63.1m (£55.1m); dynamics group £405.5m (£343.5m) and £29m (£23.1m); HQ and subsidiaries £45.5m (£39.1m) and £1.9m (£1.2m loss).

Pre-tax surplus — greatly reduced to £3.3m (£24.3m) on a CCA basis—also included associates' share of £0.5m (£0.6m) and was subject to tax, much lower, of £1m against £6.6m.

After an extraordinary credit of £62.7m—balance of deferred

tax provision considered no longer necessary—there was a profit amounting to £114.5m (£43.7m). There were £8.1m (£4.9m) distributions relating to former Government investment leaving the amount retained at £106.4m against £38.8m.

Order book at December 31, totalled £2.5m (£3.29bn). Launching costs carried forward came to £36.3m (£2.2m) and will be amortised in accordance with the company's accounting policy. See Lex, Back Page.

ST. PIRAN INV. SOUTH CROFTY

St. Piran Investments has bought 600,000 South Crofty shares, taking its holding and that of its wholly-owned subsidiaries to 1,195m shares (64.02 per cent).

M.M.H. INVEST

M.M.H. Investments, a licensed deposit taking institution, has acquired 51 per cent of M.S.I.

Multisystems, which trades in computer systems and software and carries out bureau transactions. The purchase was made through its subsidiary British Organisations.

STANFORD SPORTS/ LILLYWHITE FROWD

Agreement has been reached for Stanford Sports to acquire Lillywhite Frowd and its wholly-owned subsidiaries. Lillywhite Frowd (Scotland) and Lillywhite Mansfield, Lillywhite is engaged in the distribution of sports equipment.

Epicure Holdings—L. Brierley, director, has disposed of 200,000 shares at 28p leaving holding 300,000 shares (1.51 per cent).

Ferguson Industrial Holdings—Mr. F. T. Scott, director, has sold 82,500 shares leaving holding 241,621 shares.

Diploma—On April 8 R. J. M. Pope, director, sold 30,000 shares at 15p.

Royal Insurance changes strategy

A NEW strategy aimed at achieving greater real growth is being adopted by Royal Insurance. This follows a study of the company's policy, applied through the 1970s, giving prime importance in the underwriting result itself.

Mr. D. Meinertzhagen, the chairman, says that this has led, in some areas, to a decline in market share and consequent pressure on expense ratios. In worldwide terms the group's market share has slipped from 1.6 per cent to 1.4 per cent over the decade.

"The new emphasis on growth arises because we believe it is now right to take steps to arrest and, in certain areas, to reverse

this decline," the chairman explains in his annual statement. Royal anticipates that good opportunities for profitable expansion will occur during 1982 and 1983. The improvement will come as worsening results force certain weaker insurers and reinsurers to restrict their activities and the world economies recover.

Meanwhile the difficult trading conditions of last year in many of the company's territories are expected to continue during 1981 and, in some instances, into 1982.

The £110m raised through the December rights issue has put the company in a strong position to take advantage of opportunities. "Our aim is to achieve our targets mainly through organic growth. However in some areas it is probable that organic growth may not be the most economic and timely means of achieving our objectives; in such cases we will consider selective acquisitions," Mr. Meinertzhagen says.

The proceeds of the rights issue are currently invested in high yielding short and medium term gilts.

At present the group is being restructured so that its seven general insurance profit centres and the life insurance profit centre will all be in the form of separate companies having

the same relationship to the holding company.

As reported March 3, Royal's 1980 taxable profit dipped to £122m (£131m) after underwriting loss up from £16.5m to £40.3m. The net dividend is raised 11.6 per cent to 24p.

At year-end shareholders' funds stood at £639m (£557m), general insurance funds were unchanged at £1,490m and long-term insurance funds were £1,150m (£900m). Investments amounted to £1,710m (£1,650m) of which £168m (£131m) was in gilts; £308m (£219m) in overseas government securities; £438m (£505m) in debentures; £536m (£438m) in equities and £162m (£144m) in property.

Long-term insurance assets amounted to £1,150m (£1,010m) and cash and deposits were little changed at £102m (£101m).

Meeting, Liverpool, May 14 at noon.

BOWRING SALE
C. T. Bowring, the insurance broker—taken over by Marsh and McLennan, the world's largest insurance brokers—is selling its steamship operating company.

Three 1970s-built bulk carriers, with an estimated market value of about \$40m are to be put onto the market.

Discussions with a possible

COMPANY ANNOUNCEMENT

THE SOUTH AFRICAN LAND & EXPLORATION COMPANY LIMITED

(Incorporated in the Republic of South Africa)

PROPOSED RIGHTS OFFER OF 2 380 700 SHARES OF 35 CENTS EACH

An announcement was made in the Press on March 31 1981 (copies of which were posted to members of the company), regarding the directors' intention to make a rights offer of shares to members to raise approximately R13 000 000 to cover the costs both of the proposed underground sampling programme and of other capital projects currently in progress or to be embarked upon shortly. The announcement stated that it was expected that the record date for the proposed offer would be April 24 1981.

Members registered at the close of business on April 24 1981 (i.e. the record date previously specified) and holders of share warrants to bearer issued by the company will be offered the right to subscribe for a total of 2 380 700 shares of a nominal value of 35 cents each at a price of R5.70 per share (South African currency), in the proportion of 35 shares for every 100 shares held at the record date.

In order to participate in the offer, holders of share warrants to bearer must lodge their share warrants and talons at the offices of the company's transfer secretaries in the United Kingdom. Certificates for the new shares to be issued in terms of the offer will be issued in registered form only.

The new shares to be offered will, upon issue, rank pari passu in all respects with the existing issued shares of the company.

The head office and United Kingdom transfer registers and registers of members of the company will be closed from April 25 to May 1 1981 for the purposes of the offer.

A circular will be posted to members from the Johannesburg and United Kingdom offices of the company on May 1 1981, containing full details of the offer, together with a report by the company's technical advisers. The circular will be accompanied by renounceable letters of allocation in respect of members' rights arising from their holdings in the company on the record date.

The offer will open on May 1 1981 and will close on May 22 1981.

Applications have been made to The Johannesburg Stock Exchange and The Stock Exchange in London for listings of the shares to be offered. It is expected that details of the listings will be advertised in the Press on April 24 1981.

Head Office:

44 Main Street
Johannesburg 2001

April 22 1981

London Office:

40 Holborn Viaduct
London EC1P 1AJ

Walter Lawrence Limited

Maintained results—dividend increased 7%

Results for the year ended 31st December 1980

	Year ended 31st December 1980	18 months ended 31st December 1979
Turnover	64,228	75,081
Profit before taxation and employee profit sharing scheme	1,425	2,215
Profit after taxation credit	1,866	2,676
Earnings per share	37.3p	51.6p
Dividends per share	7.5p	10.5p

Walter
LAWRENCE

Construction, Housing and Property
Development, Plant Hire, Manufacturing
Timber Products, Engineering

UK COMPANIES

Arenson cut to £28,000 midway

THE RECESSION and a production fault earlier this year have adversely affected profits of A. Arenson (Holdings), the office furniture and equipment manufacturer. For the six months to end-January 1981, taxable profits emerged at £28,000, compared with £498,000, on turnover down from £7.25m to £6.18m.

However, the interim dividend is being maintained at 0.52p net—last year a final of 1.41p was paid from pre-tax profits of £1.53m.

Although the group continues to be affected by the recession in almost all parts of its business, it is now trading more profitably—a trend the directors believe will continue.

After tax of £37,000 (same), there was a loss of £9,000, compared with a profit of £459,000, and a stated loss per 10p share of 0.4p (4.2p earnings).

Commenting on the results Mr. Archy Arenson, the chairman, says that in addition to the severe effects of the recession the pre-tax profits would have been some £150,000 higher had it not been for a substantial quantity of faulty filing cabinets which had to be recalled from customers.

The fault was caused by batches of sub-standard raw materials. Although the supplier compensated the group for the direct costs involved, trading was seriously affected. The fault has now been cured and all necessary precautions have been taken to avoid any recurrence of this type of problem.

Order intake for the product has now been restored to previously anticipated levels. Overseas sales held up well.

The group is currently engaged in a major promotion of its new Spine design seating ranges for office and home use. Plans are also in final form for a newly-developed range of systems office furniture which will be launched in mid-summer.

• comment

Arenson has bucked the general trend of cutting dividends in the face of an earnings collapse and paid an uncovered maintained interim despite the burden of higher taxes. Both its office furniture and domestic furniture divisions have faced falling demand and margins have proved particularly vulnerable due to high fixed overheads associated with its new plant. In addition, work was disrupted by the need to recall faulty filing cabinets which probably reduced turnover by about £1m and profits by around £150,000. The strength of sterling meant that overseas operations produced lower profits after currency translation. Stocks remain relatively high at about £6.5m and the company's net cash position of nearly £400,000 at year-end has been wiped out. Still with virtually no borrowings and signs that domestic destocking is over, earnings for the year could reach around £1m. At 44p the shares, assuming a maintained final, are on a prospective yield of 6.3 per cent and the prospective earnings multiple is around 15.

Contracting side aids Walter Lawrence

PRE-TAX profit for 1980 of Walter Lawrence—industrial building company whose subsidiaries are engaged in construction, property development, manufacturing and engineering—came out at £1.35m compared with £2.22m in the 18 months to the end of 1979. Turnover for the year was £64.23m as against £75.05m for the 18 months.

At the half year stage the company made a profit before tax of £609,000 (£386,000) on sales of £31.55m (£25.83m).

The final dividend is 5p (3.5p) net per 25p share making a total for the year of 7.5p (10.5p, or 7p annualised).

Mr. John Redgrave, chairman, says that extremely good results have been achieved by the contracting companies and the order book for 1981 is very encouraging. Housing developments, he says, also made a valuable contribution.

The mortgage rate cuts should further boost housing demand which will lead to increased production and sales on the valuable housing sites acquired by the group over the last year or so, he adds.

The manufacturing and engineering division suffered substantial losses, and the two loss-making companies, Gordon Tools and Sheffield Steel Products, were merged and reorganised to the balance sheet. Lawrence Tools, this slimmed down operation should show improved results in the current year, Mr. Redgrave says.

All the loss-making depots of Wallow Plant Hire have been closed and only the profitable operations are continuing. Profit before tax was struck before interest payable of £523,000 (£923,000) and £70,000

(nil) for the new employee profit sharing scheme.

There was a tax credit for the year of £511,000 (£461,000 credit), being due to the release of the deferred tax provision for previous years. Extraordinary items took £757,000 (£86,000) representing the cost of reorganisation and demerger of the amount attributable came out at £1.11m (£2.49m) and the stated earnings per share were 37.3p (34.4p annualised).

• comment

Shares in Walter Lawrence reacted to yesterday's news with a 10p rise to 134p—both profits and dividend were better than expected. Moreover, the figures were achieved despite the burden of a £552,000 loss from engineering and manufacturing and a £370,000 loss from plant hire. Both divisions have been cut back to a level where overheads can be supported by current trading. The recovery implications for the current year are obvious. Meanwhile, construction, the foundation of the business, continues to progress fairly well. Housing completions should be around 130 this year (a similar number to the past 18 months) and the building programme could double in 1982. Profit margins on housebuilding, which turned out quite good last year, are set to improve in 1981. As for the balance sheet, borrowings, putting aside development finance, are down from £3.24m to £3.5m and the directors are now confident enough to be thinking in terms of expansion via acquisition. The market in the shares is thin, yet a fully taxed prospective yield of under 7 backed by a historic yield of 8.4 per cent has not got out of hand.

Thos. Tilling confident

DESPITE the difficult trading environment, Thomas Tilling remains confident in its prospects, and the group has continued to pursue most of its programmes for capital investment and acquisitions.

Sir Robert Taylor, chairman of this construction, engineering, medical supplies and insurance concern, tells shareholders that directors have also been active in exploring opportunities outside Europe and the U.S.

As reported on March 19, a downturn of £11.7m in a surplus of £40.6m, left the 1980 pre-tax figure down from £28.1m to £16.4m, on turnover of £1.7bn (£1.42bn). The dividend is increased from 7p to 7.5p net per share.

As at December 31, the balance sheet shows shareholders' funds of £455.7m (£545.4m), bank balances, short-term deposits and cash, £40.6m (£27.8m), and bank overdrafts and short-term loans of £91.1m (£79.5m).

87 companies wound up

Compulsory winding up orders against 87 companies have been made by Mr. Justice Nourse in the High Court. They were:

Flamcap, Michael Clay Leisurewear, Webb Electrical, Equire Break House, Hillbloom, G and O (Textile Importers), Penetral, AGM Distributors, Simon Essex Fine Arts.

Section Four Company, Abco Commercial and Industrial Promotion (London), Unedus Fuel Oils, MF Marsh Developments, Poldershaw, Microwave Merchandisers, Fox Fine Arts, Saltee, Chalcraig, R. and M. Leisure Wear, H. and M. Pottery Bakery, Colongate Direct Mail Order Company, Graphex, Transmere Forge, Trollecraft, Wickstow Electricals, Planeford Insurance Brokers, Siskind, South-Central, Couches (Dorchester), Sudbury Insurance Services.

Harris Brickwork, CWMDC Transport, Atlantic Auto Parts, Surpene, Regency Binds (Redditch), Thomas Oden, Akenplan, Calveale, Farminglow, Dabab, Westforest, Seabest, Anthony Houldsworth.

Ravest Development, CC Enterprises, Trident Signs, Mersey-side Goldsmiths, Wicklow Roofing, Seaway Services (General and Electrical Contractors), H. Haslam (Engineers), Hawthorne Technical Design Services, Polyfilms.

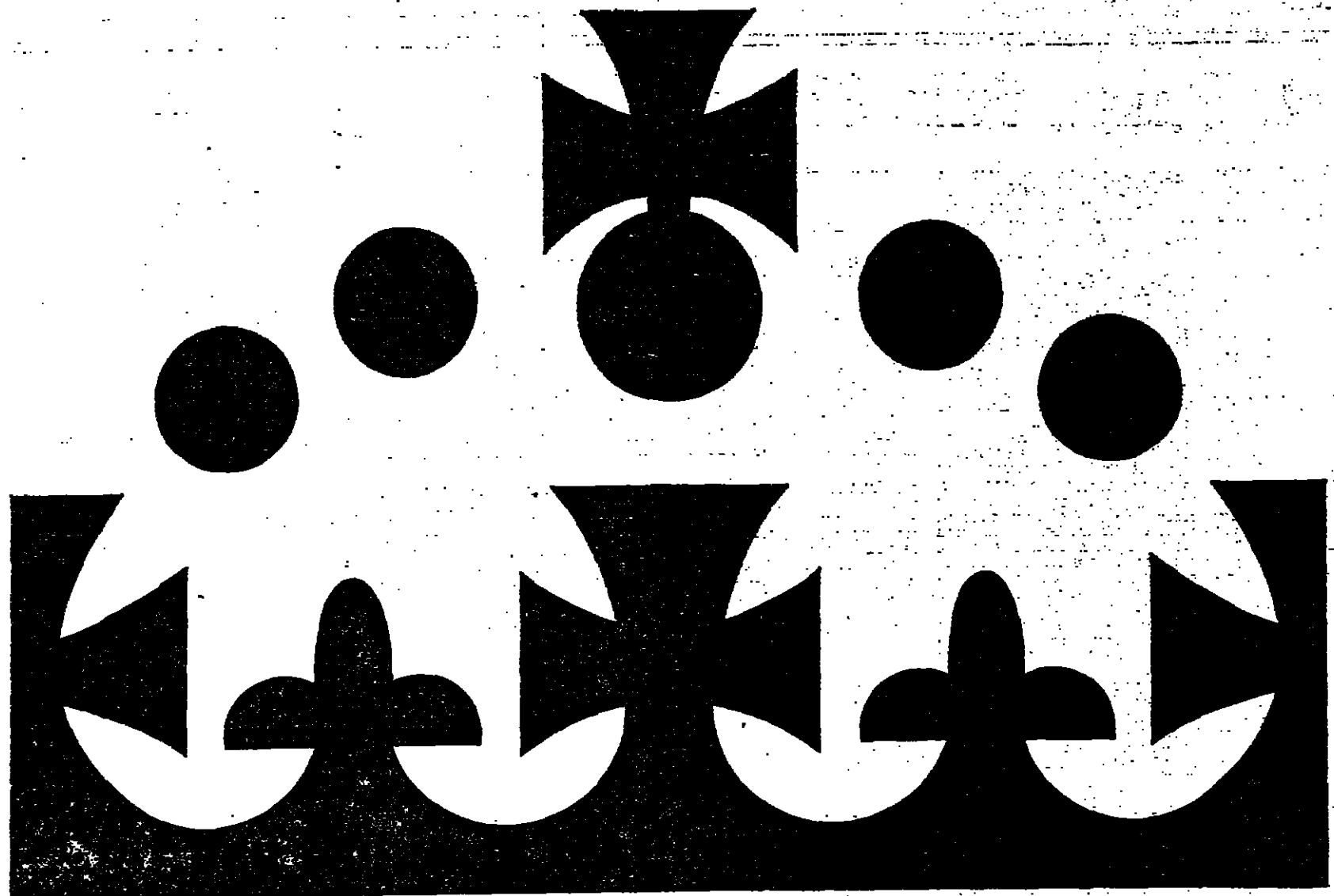
Ausman Maritime International, City Centre Textiles, Dresschoice, Emile Et Cie (London), Westair Conditioning Services, Dellren,

Charterwell, Blackwell Scrap Co., Polars (Plat), Hirst, Ch. Ramstein and Co., Leibel Fasteners, B and E Transort, Architectural Antiques (California), Afe Auto Buhs, D James and Son (Portsmouth), EJ and BS Contractors.

Fenn, Henry Court Plastering Company, Watkins Bros. (Woodwork), Stephen Paul Fashions, Barron Leatherwear, Harris and Gee, Glycar Properties, Whitty Metals Transport Contractors, Muthuho, P. Djavadi and Partners.

Chalcraig, Gleeshaw, Taylor Law and Company Pollard Furniture, Media Credit Services, GP Seafordings Co., Nakasero (Chemicals), Levent (Haulage), W. Maynard, Four Star (Wholesale). A petition seeking the compulsory winding up of Cloughbridge Shipping Company has been adjourned until May 11.

Mr. Michael Dwyer for the petitioners, United Bank Ltd, claiming £42m, told Mr. Justice Nourse that the petition had been presented in April, 1980. In June, on Cloughbridge's application, Mr. Justice Vaisey ordered the petition to be removed from the file. The petitioners' appeal was heard last month, when the order was discharged and the petition restored to the file and directed to be advertised.



Extracts from Mr Daniel Meinertzhagen's Statement.

The annual general meeting of Royal Insurance Company Limited will be held in Liverpool on 14th May 1981.

Results

There was an overall pre-tax profit for 1980 of £122.2m compared with the forecast of £120m which we made at the time of the rights issue.

Buoyant investment income of £146.3m represents an underlying growth in local currency terms of 17.3%. This, together with improved profits from our long-term insurance operations, another good underwriting result in the UK and continuing satisfactory results from the Netherlands, helped to offset significantly higher underwriting losses in the USA, Canada, Australia and the "Other Overseas" territories.

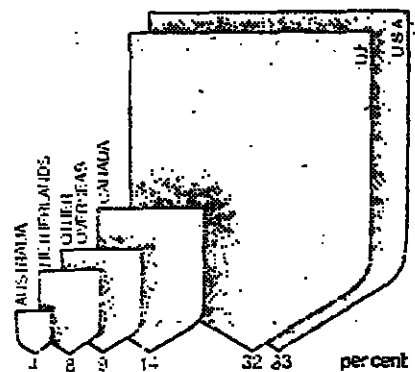
The net profit attributable to the stockholders was £70.9m. The comparative figure for 1979 is £73.8m, being the net profit before the addition of the special long-term insurance profit item relating to 1975-1978, which resulted from the move in 1979 to an annual valuation of the life funds.

As forecast, the recommended final dividend

is 14.75p per 25p unit of stock, payable on the capital as increased by the rights issue. This will make a total for the year of 24.0p which represents an increase of 11.6%.

Corporate Structure

We have been making important changes in the organisational structure of the group to ensure that we will be in the best possible position to achieve the objectives of the company's new strategic policy. Seven general insurance profit centres and a life insurance profit centre will, when the process is complete, all be in the form of separate companies having the GENERAL PREMIUM INCOME BY TERRITORY



same relationship to Royal Insurance Company Limited which will be the holding company.

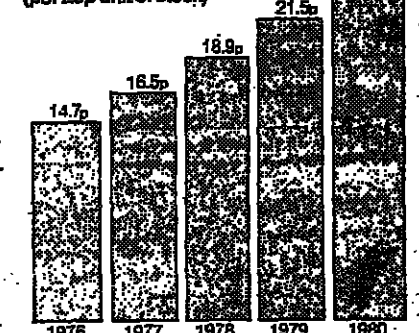
Strategic Policies

We had been aware that our policy during the 1970's — which served our stockholders well — of laying prime importance on the underwriting result itself led in some areas to a decline in market share and consequent pressure on

expense ratios. We are putting a new emphasis on growth because we believe it is now right to take steps to arrest and in certain areas to reverse this decline.

Once we could see clearly where the implications of our planning for greater real growth would lead us, it became evident that in fairly early course internally generated

DIVIDEND GROWTH



resources on which we would normally depend would not be sufficient to finance the implementation of our new development plans and we would have to seek fresh capital. We concluded that it was in the best interests of stockholders to raise that capital forthwith, thereby providing adequate resources to establish clear growth objectives at the outset, while at the same time giving us greater flexibility in seeking to implement them. The rights issue, announced in December 1980, raised some £116m after expenses.

Future Prospects

Trading conditions were difficult during 1980 in many of the territories in which we operate. Such conditions can be expected to

continue during 1981 and in some instances into 1982, in the light of the abundant capacity prevailing in a time of economic recession. However, during 1982 and 1983, as certain weaker insurers and reinsurers find it necessary to restrict their activities following worsening results and the world's economies begin to pull out of recession, we anticipate good opportunities for profitable expansion of our business.

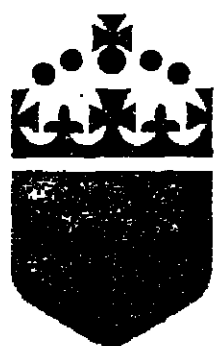
The capital which we have raised through the rights issue has put your company in a strong position to take advantage of such opportunities. Our aim is to achieve our targets mainly through organic growth. However, in some areas it is probable that organic growth may not be the most economic and timely means of achieving our objectives; in such cases we will consider selective acquisitions.

Group Head Office

The Group Head Office in London has moved to 1 Cornhill. Situated in the heart of the City of London, it houses the relatively small number of people who have overall responsibility for our world-wide operations, together with those based in the UK specifically concerned with investments.

SUMMARY OF THE YEAR'S RESULTS

	1980 £m	1979 £m
General Insurance Premiums Written	1,241.7	1,225.1
Earnings		
Underwriting Transfer	-40.3	-16.5
Investment Income	146.3	133.0
Long-term Insurance Profits	10.0	77
Associated Companies' Profits	6.2	73
Profit before taxation	122.2	131.5
UK and Overseas Taxation	58.4	56.8
	71.8	74.7
Balance of Stockholders' Long-term Insurance Profits 1975/78	-	72
	71.8	81.9
Minority interests	0.9	0.9
Net Profit (per 25p unit of stock)	70.9 (47.1p)	81.0 (53.9p)



Royal Insurance

If you value it, shield it

Please send me a copy of the Report and Accounts for the year ending December 31st, 1980. FT 224

Name _____

Address _____

Postcode _____

Mr The Secretary, Royal Insurance Company Limited, Group Head Office, 1 Cornhill, London EC3V 3QR.

50/100/100/100

GROVEWOOD SECURITIES

John Danny, Chairman and Chief Executive, announces a record profit for the 13th consecutive year.

£14.4 MILLION PRE-TAX PROFIT FOR 1980
INCREASE OF £1.2 MILLION

Most of our companies are run by the original entrepreneurs or executives trained by them, and our record profit in a year as disastrous for industry as 1980 is a splendid achievement by these expert business people working in Grovewood's friendly and stimulating environment.

Substantial funds are available for investment. Enquiries are welcomed.

Entrepreneurs sell to us part of their shareholdings, retaining management control, and then dispose of the balance over periods suitable to them. These happy and prosperous "partnerships" are what Grovewood is all about.

10 YEAR PROFIT RECORD

	£ million		£ million
1980	14.409	1975	3.667
1979	13.230	1974	3.279
1978	11.235	1973	2.808
1977	7.160	1972	1.945
1976	5.646	1971	.912

SCIENTIFIC INSTRUMENTS, BUILDING MATERIALS, TELEVISION, ELECTRICAL AND HOUSEHOLD GOODS, ENGINEERING, AGRICULTURAL MACHINERY AND SPARES, MOTOR VEHICLES, MOTOR RACING CIRCUITS, MEDICAL AND NURSING SERVICES.

GROVEWOOD SECURITIES LIMITED

45 Circus Road, London, NW8 9JJ.
A MEMBER OF EAGLE STAR GROUP

Stag Furniture Holdings Ltd.

	1980	1979
Turnover	£27,853	£29,495
Pre-tax Profits	1,468	3,354
Earnings per Ordinary Share	12.0p	34.8p
Total Net Dividend per Ordinary Share	5.0p	5.0p

Mr. P. V. Radford, Chairman, says—

- 1980 was a difficult year with a fall in turnover and profit but the dividend is maintained.
- Group Balance Sheet reveals a strong liquid position.
- Trading conditions remain difficult but Group is ready to benefit from any improvement.

Copies of the Report & Accounts may be obtained from the Secretary, Stag Furniture Holdings Limited, Haydon Road, Nottingham NG5 1DU.

Bank of Tokyo Holding SA

(Société Anonyme Luxembourg)

U.S. \$35,000,000 Guaranteed Floating Rate Notes Due 1981

For the six months April 22nd, 1981 to October 22nd, 1981

In accordance with the provisions of the Note, notice is hereby given that the rate of interest has been fixed at 16½ per cent and that the interest payable on the relevant interest payment dates, October 22nd, 1981, against Coupon No. 10 will be U.S. \$65.48.

By: Morgan Guaranty Trust Company of New York, London Agent Bank

M. J. H. Nightingale & Co. Limited

1980-81	High Low	Company	Price	Change	Gross Div (%)	Yield %	P/E
75	39	Albrighton	74	—	4.7	6.4	11.7
51	21	Armitage and Rhodes	51	—	1.4	2.7	21.0
192	92	Bardon Hill	192	—	9.7	5.1	7.2
58	88	Baron Services	58	—	5.5	4.8	4.8
128	88	Frank Horell	104	—	6.4	6.2	3.3
110	38	Frederick Parker	53	—	1.7	3.2	23.0
110	67	George Blair	87	—	3.1	4.8	4.0
110	59	Jackson Group	108	—	8.8	6.8	6.8
124	103	James Burroughs	117	—	7.9	8.8	9.6
334	244	Robert Jenkins	317	—	31.3	9.8	2.0
55	50	Scruttons "A"	52	—	8.3	10.2	2.0
224	208	Twinlock Ore	208	—	16.1	7.2	3.5
90	99	Twinlock 15% UL5	72	—	15.0	20.8	6.0
56	35	Unilock Holdings	45	—	3.0	8.6	5.6
190	81	Walter Alexander	101	—	8.7	5.8	5.6
263	181	W. S. Yates	257	—	13.1	5.1	4.9

Companies and Markets

Concord losses up but sees better year ahead

INTEREST CHARGES up from £793,100 to £1,170,000 and exceptional costs—including reductions in the rationalisation of production and distribution facilities—more than doubled at £1,088,000 compared with £507,300 increased the pre-tax loss of Concord Rotaflex for 1980 from £235,500 to £1,234,000. But there is optimism for the current year.

Trading profit was marginally up from £1m to £1,010,000 on sales little changed at £24,835m. At the half-year stage this electric light fittings and bathroom appliances manufacturer made a loss before tax of £164,000 (£523,000 profits). Sales were £13,890m (£12,350m).

The final dividend for 1980 has again been omitted; an interim of 0.1p net (0.5195p) per 10p share has already been paid.

Mr. Michael Frye, chairman, says the company is in a "moderate heart" and he is optimistic about the results for 1981. If the present level of profitability continues, this will be reflected in an interim dividend being declared for the first half of the year.

The directors were successful

last year in their twin aims of the radical reduction of costs and the introduction of some major new product lines to stimulate a stagnant market, he says.

As a result and despite the recession, Concord Rotaflex achieved substantial profits for the first quarter of 1981. The company has markedly improved operating efficiency and retained sufficient capacity for future profitable expansion.

Further launches of new products have taken place already this year and more are planned. To combat the effect of continuing economic deterioration the directors have cut operating costs by an annual rate of more than 50m, he says.

Despite high costs of rationalisation, borrowings were reduced by the end of 1980.

The number of operating sites was reduced and certain activities and companies were merged. This resulted in some 440 people, out of a total of 1,185, being made redundant.

Tax for the year took £54,500 (£211,600) and extraordinary items £56,900 (nil).

At the interim, Concord Rotaflex

was marginally in the black, if its seemingly perennial reorganisation costs were disregarded. On the same basis, the second half showed a slightly less marginal loss—£57,000. Demand in the current year is so far somewhat improved, and since Concord says operating costs have been cut by £3m a year, the company may achieve the substantial recovery in profits which it is looking for. It seems unlikely that it is this reasoning which accounts for the recent recovery in the share price from a 1981 low of 1p to 37p yesterday, valuing the company at a shade over £4m. Probably this movement has more to do with the proximity of the company's freehold premises in the City Road to a site for which office development permission has lately been granted. Concord has wisely not yet made up its mind whether to revalue its City Road property in this year's balance sheet. Without the benefit of such a move, however, shareholders' funds will fall short of borrowings (even though there are £0.3m down on last year's £4.2m).

Underwriters support for London Shop

EASTERN weekend criticism of the growth record, management policy and the proposed rights issue by London Shop Property Trust from major shareholders McLeod Russell, has been rejected by City merchant banker J. Schroder Wagg and Company, which is underwriting the issue.

Russell said last Thursday that London Shop's 57 per cent growth rate in net assets in the past three years compared to average growth in net assets of property companies of 90 per cent.

London Shop, via Schroders, said that Russell's figure took as its base a set of accounts which included a revaluation of properties, published in November 1978, some 11 months after the base date for the comparative figures for the sector.

Furthermore, London Shop said, "the assets quoted by McLeod Russell for property companies generally over the period January 1, 1978 to December 31, 1980, appears to be overstated."

London Shop is associated with secondary properties, limiting competition from institutional investors, and believes that this policy, "will provide excellent opportunities for growth over the next few years in both capital and rental income."

This, it says, "will be helped by the proposed rights issue which will enable the company to take advantage of attractive buying opportunities presently available."

A second-half fall from £137,980 to £125,521 left 1980 taxable profits of Arthur Wood and Son (Longport), earthenware manufacturer, lower at £149,221, compared with £165,480.

Tax for the year took £44,196 (£28,258) and the net dividend is unchanged at 1p per 5p share.

On a CCA basis, 1980 pre-tax profits were £42,000.

Boustead falls in second half

A SHARP decline in the second half of 1980 when profits at the pre-tax level fell from last year's £12.1m to £778,000, has left Boustead with a taxable surplus for the year of £2.15m, compared with £3.1m. Sales for the 12 months rose from £35m to £38.23m.

However, a final dividend of 0.75p maintains the total at 1.25p net on increased capital.

The directors say that although results for the first quarter of the current year do not yet reflect any major upturn there are encouraging signs in the group of an improvement in trading conditions.

The surplus was struck after interest charges of £754,000 (£624,000) and other charges, but was subject to tax of £10.2m (£1.33m).

Minorities were lower at £373,000 (£464,000) and after

extraordinary debits of £94,000 (nil) the retained balance emerged at £231,000 (£1.1m).

Stated earnings per 10p share were down from 5.07p to 2.22p. On a CCA basis the pre-tax profit is reduced to £1.54m.

Commenting on the results the directors say that Boustead Singapore showed a 9 per cent increase in pre-tax profit expressed in Singapore dollar terms after reflecting the losses incurred by certain associated companies. Boustead's Australian subsidiary improved earnings by 35 per cent, but the New Zealand company returned a small loss. Taping Plantation profits were down because of higher operating costs and in the second half, lower commodity prices.

In the UK, industrial operations were seriously affected by the recession resulting in a sub-

stantial fall in profitability. The commodity broking companies were in line with expectations.

Boustead is an investment holding company whose interests include rubber and oil palm cultivation, consumer goods, light engineering and metal products, builders' hardware and motor vehicle distribution.

Decrease at Arthur Wood

A second-half fall from £137,980 to £125,521 left 1980 taxable profits of Arthur Wood and Son (Longport), earthenware manufacturer, lower at £149,221, compared with £165,480.

Tax for the year took £44,196 (£28,258) and the net dividend is unchanged at 1p per 5p share.

On a CCA basis, 1980 pre-tax profits were £42,000.

RESULTS AND ACCOUNTS IN BRIEF

BRISTOL STADIUM—Results for year to end-December, 1980. Turnover £285,140 (£252,585); bank overdraft £105,105 (£105,105). Pre-tax profits £78,659 (£47,026) after crediting investment income of £23,132 (£5,970) and profit on sale of Treasury Stock nil (£10,978). Expenditure (including depreciation of £58,706), £238,641 (£484,643), leaving net receipts £72,489 (£28,345). After Betting Duty of £33,972 (£29,268), net operating profit was £45,527 (£28,077). Tax £27,852 (£14,803). After extraordinary credit of £14,236 (nil), retained profit was £25,042 (£13,274). Dividend 0.5p (0.5p).

BTR (energy, engineering, plastics and materials handling)—Results for 1980 reported March 13 in full preliminary statement. Shareholders' interests £221.5m (£149.3m). Loan capital £36.41m (£24.32m). Bank loans and overdrafts £12.84m (£10.43m). Cash £17.13m (£4.85m). Group's plans for 1981 are for continuing growth.

Measuring, St. Ermin's Hotel, SW, May 13, noon.

APPLYARD GROUP OF COMPANIES (distributor and retailer of cars and commercial vehicles)—Results for year to end-December, 1980 already known. Shareholders' funds £30.0m (£12.21m); balance at bank £4.25m (£6.63m); creditors £6.93m (£3.77m); bank overdrafts £540,000 (£4,050m); loans £2.1m (£2.84m). Historical pre-tax loss of £1.88m (£252,000 profit) increased to £2.84m on a CCA basis. Meeting, Leeds, May 14, 11 am.

PENNY LANE GROUP (window assemblies manufacturer)—Results for year to end-December, 1980 reported on March 26. Shareholders' funds £753,000 (£584,000); debtors £4.07m (£4.72m); credit £3.51m (£2.88m). Meeting, Birmingham, May 20, at noon.

GEORGE INGHAM AND CO. (HOLDINGS) (worsted spinner)—Results for year to end-December, 1980 already known. Shareholders' funds £584,216 (£558,302); stock and work in pro-

gress £152,832 (£137,818); debtors £234,725 (£127,354); creditors £129,201 (£126,125); bank overdraft £68,312 (£157,445). The historical operating loss of £72,088 is increased to £103,000 on a CCA basis. Meeting, Halifax, May 12, at noon.

GEORGE SPENCER (maker of Vedoloni knitwear)—Results for 1980 reported on March 26. Shareholders' funds £5.97m (£5.11m). Bank overdraft £975,537 (£852,484). Cash £158,741 (£198,668). Chairman is confident of company's ability to take full advantage of opportunities that must follow the worst conditions in the post war era.

Meeting, Nottingham, May 15, noon.

ASSOCIATED BISCUIT MANUFACTURERS—Results for 1980 reported on April 15. Shareholders' funds £82.35m (£71.18m); cash and bank balances £12.07m (£12.38m); debtors £47,12m (£51,84m); creditors £42,78m (£47,24m); bank loans and overdrafts £8,85m (£10.1m); debentures and term loans £31.7m (£28.52m). Historical pre-tax profits of £7.23m (£11.58m) reduced to £3.2m (£5.94m) on a CCA basis.

Meeting, Great Western Royal Hotel, W, on May 20, 12.30 pm.

METAL CLOSURES GROUP—Results for year to end-December, 1980 already known. Shareholders' funds £29.1m (£27.51m); cash at bank and in hand £1.9m (£724,000); debtors £10,95m (£12,74m); creditors £9.95m (£10,11m); loan capital £1.05m (£1.32m). Historical pre-tax profits of £5.11m reduced to £2.44m on a CCA basis. Meeting, West Bromwich, May 15, 11.30 am.

ROCKWARE GROUP (glass and plastics container manufacturer)—Results for year to end-December, 1980 reported on March 26. Shareholders' funds £58.58m (£58.2m); borrowings £21.18m (£21.18m); bank balances and cash in hand £2.3m (£2.07m). Meeting, Winchester House, EC, May 27, 3 pm.

B. CARTER (door, window furniture)—Results for 1980 reported March 26. Shareholders' funds £4.48m (£4.38m); cash and bank balances £1.54m (£1.54m); creditors £1.54m (£1.54m); bank overdrafts £1.54m (£1.54m); loans £1.54m (£1.54m). Meeting, Birmingham, May 20, at noon.

THOMAS ROBINSON AND SON (designer and machine maker)—Results for 1980 reported March 12. Shareholders' funds £1.54m (£1.54m), working capital £1.33m (£28,000). CCA profit £1.33m (£1.33m). Chairman says company budgeting to maintain profit in current year. Meeting, Dorchester Hotel, W, May 7, at 12.15 pm.

SMITH AND NEPHEW ASSOCIATED COMPANIES—Results for year to January 3, 1981, reported with balance sheet details March 25. Payment to director on termination of employment £25,000 (nil); ex-gratia payment to subsidiary director £25,000 (nil). Meeting, Grosvenor House Hotel, W, May 14, at 11.30 am.

WILLIS FABER (insurance brokers and underwriters)—Results for 1980 reported March 24. Shareholders' funds £48.43m (£43.17m); increase in current assets £3.26m (£2.08m). Listed investments at cost £19,57m (£16.11m); cash and short-term funds £53.86m (£42.26m); bank loans and overdrafts £17.1m (£10.71m). CCA profit £18.24m. Meeting, 10 Trinity Square, EC, June 2, noon.

BESTOLLE (controls instrumentation, energy engineering, aviation etc.)—Results for 1980 reported March 25. Shareholders' funds £26.85m (£26.82m); cash £2.01m (£2.15m); overdrafts and acceptance credits £6.79m (£8.58m). Meeting, Birmingham, May 20, at noon.

CHURCH AND CO. (footwear maker and retailer)—Results for 1980 reported March 26. Shareholders' funds £14.85m (£13.74m); cash £177,000 (£118,000); bank loans and overdrafts £2.27m (£2.86m). Working capital up £2.27m (£3.46m). Meeting, Northampton, May 8 at noon.

J. HEWITT AND SON (FENTON) (manufacturer of industrial and domestic refractories)—Results for

EDITH nears £3.2m

Taxable revenue of Estate Duties Investment Trust rose £9.22m to £3.2m for the year to March 31, 1981. The net total dividend is effectively increased from 2.09p to 2.5p by a 1.5p final. Sales dropped from £51.2m to £45.6m.

The dividend has been cut, effectively to 2.4p (3.27p adjusted), with a final payment of 1p (2p) net per 25p share.

With CCA adjustments the result is turned into a loss of £62,000, pre-tax.

Tax on historic results was £146,000 compared with £947,000, and after preference dividends of £13,000, ordinary dividends of £376,000 (£784,000) and an extraordinary debit of £1.29m (£22,000); there was a loss of £1.26m against a £1.56m profit.

The extraordinary item was largely the result of closure costs of Wright Anderson and Co., the Gateshead structural steel work company, for which no provision was made in the interim figures. Earnings per share are shown as 2.52p (9.88p).

Barton profits slump to £0.8m

PRE-TAX PROFITS of the Barton and Sons group of tubing manufacturing and engineering, slumped from £3.3m to £768,000 for 1980, with a second half loss of £368,000, against a £1.38m surplus. Sales dropped from £51.2m to £45.6m.

The dividend has been cut, effectively to 2.4p (3.27p adjusted), with a final payment of 1p (2p) net per 25p share.

With CCA adjustments the result is turned into a loss of £62,000, pre-tax.

Tax on historic results was £146,000 compared with £947,000, and after preference dividends of £13,000, ordinary dividends of £376,000 (£784,000) and an extraordinary debit of £1.29m (£22,000); there was a loss of £1.26m against a £1.56m profit.

The extraordinary item was largely the result of closure costs of Wright Anderson and Co., the Gateshead structural steel work company, for which no provision was made in the interim figures. Earnings per share are shown as 2.52p (9.88p).

comment

Barton tumbled into loss in the second half as the aluminium die-casting and scrap processing businesses were particularly hard hit by the recession. The Canadian tubing subsidiary contributed less than £0.3m compared with £0.8m in 1979, hurt by a depressed summer season and the conversion to sterling. The engineering division held up reasonably well but the 1979 figures include the £0.5m loss from Wright Anderson. High interest charges reflect the cost of making these acquisitions in 1979. Capital gearing has remained at about 37 per cent despite some improvement in working capital. Even before the £1.29m extraordinary charge for the closure of Wright Anderson and other redundancies, the dividend is only barely covered on an historic cost basis. The decision to pay a final dividend, albeit a halved one, indicates some confidence but the group is now operating only at about break-even. The yield is 11 per cent.

BOARD MEETINGS

Company	Date	Company	Date
Uster Television	May 8	Blue Circle Industries	May 29
Wolverhampton and	May 8	Amal Power Engineering	April 24
Breweries	May 29	Borden Breweries (Wrexham)	April 29
Finals:		Dares' Estates	April 24
Amal Power Engineering	April 24	Eastern and General Investments	April 27
Borden Breweries (Wrexham)	April 29	Farnell Electronics	April 28
Dares' Estates	April 24	Fosco Mines	April 29
Eastern and General Investments	April 27	Harrell (Manchester)	May 6
Farnell Electronics	April 28	Jessell, Tombs	April 29
Fosco Mines	April 29	Loring (John)	May 1
Harrell (Manchester)	May 6	M.D.W.	April 23
Jessell, Tombs	April 29	Marborough Property	April 28
Loring (John)	May 1	Modern Engineering	April 24
M.D.W.	April 23	Office and Electronic Machine	April 25
Marborough Property	April 28	Sava and Plesner	May 1
Modern Engineering	April 24	Singapore Investment Trust	May 1
Office and Electronic Machine	April 25	Singapore (H. C.)	April 30
Sava and Plesner	May 1	Sunlight Services	May 14
Singapore Investment Trust	May 1	Wernington (Thomas)	May 5
Singapore (H. C.)	April 30		
Sunlight Services	May 14		
Wernington (Thomas)	May 5		

EUROPEAN OPTIONS EXCHANGE

Series	Vol.	May	Last	Vol.	Aug.	Last	Vol.	Nov.	Last	Stock
GOLD C	8500	30	16	7	38	9	66	442		
GOLD C	3528	10	8	119	29	9	34			
GOLD C	5850	3	3.50	4	7.8	9	34			
GOLD P	4500	1	2	2	25					
April										
ABN C	F.280	8	7							F.285
ABN C	F.300			17	1.40					
ABN C	F.320			2	1.50					
AKZO C	F.17.50	111	2.80	46	3.50	51	4.50			F.18.20
AKZO C	F.22.50	98	0.90	86	2	97	2.60			
AKZO C	F.28			10	0.80	12	1.50 A			
AKZO P	F.30			20	0.50					
AKZO P	F.33.50			68	4					
AMSTO C	F.60			4	1.50					F.56.30
HEIN C	F.50	10	6.50							F.56.60
HEIN C	F.55	2	1.60							
HEIN C	F.60			5	1.10	2	6			
HEIN P	F.55			18	2.80					
HEIN P	F.60	2	4							
HOOG C	F.12.50	17								F.12.20
HOOG C	F.15	17	8.65	1	5.70	2	8.50			
HOOG C	F.17.50			17	3.70					
HOOG C	F.20	5	0.40			100	2.30			
IBM C	F.60	27	1 1/2							568 1/2
IBM C	F.65			5	2 1/2	6	4 1/2			
IBM C	F.70			10	5 1/2	6	2 1/2			
IBM P	F.60									
IBM P	F.65	6	6 1/2							F.120.70
KLM C	F.70	20	35.50	10	56 1/2					
KLM C	F.75	4	51		30					
KLM C	F.80	7		38	41	20	41			
KLM C	F.90	16	30.50	11	31	5	31			
KLM C	F.100	49	20.50	18	23 1/2	3	22 1/2			
KLM C	F.110	193	10.50	35	16.5 A					
KLM C	F.120			230	11	16	14.50			
KLM C	F.130				6.50	83	9			
KLM P	F.80			5	1.10	4	2.60			
May										
KLM P	F.90			27	2.20					
KLM P	F.100			78	7	18	6			
KLM P	F.110	28	0.60	5	12.30	2				
KLM P	F.120									
NATN C	F.110	10	3.50							F.118.60
NATN C	F.120	21	10							
NATN C	F.130	10		16	5					
NATN C	F.125			10	2A					
NATN C	F.125			5	9.20	7	4A			
PETR C	F.4800			5	250	5	420	P.4480		
PETR C	F.5000									
PHIL C	F.17.20	38	3.80	11	4	16	200			F.17.20
PHIL C	F.20	286	1.20	153	1.90	582	2.60			
PHIL C	F.22.50			75	1.60	188	1.30			
PHIL C	F.27			16	0.10					
PHIL P	F.30			10	0.50	40				
POLA C	\$25			8						\$25 1/2
RD C	F.30	31	7							F.31.80
TOTAL VOLUME IN CONTRACTS										
5004										
A=Asked B=Bid C=Call P=Put										

'Sallies' and Elandsrand issue terms

Credit Suisse First Boston Limited

UK COMPANY NEWS

BIDS AND DEALS

Sparrow falls below £1m pre-tax

LOW DEMAND, poor rates for crane hire, together with the crane drivers' strike which cost at least £20,000 in lost profits, left taxable surplus of G. W. Sparrow and Sons, crane hire, down from £1.68m to £995,000 for 1980. At half-way, the pre-tax figure had fallen from £624,000 to £437,000.

However, with the year's turnover and operating profits both showing an increase—from £1,682,000 to £2,145,000 and from £484,000 to £522,000 respectively—the directors say the group has performed well under difficult trading conditions.

The reduction at the pre-tax level reflected higher depreciation of £21,000 (£1,790m) and interest charges up from £1,690 to £2,420. Profits included asso-

ciate's contribution of £146,000 (£9,000) and £189,000 (£488,000) on the disposal of fixed assets.

Current cost figures show a loss before tax of £307,000 for the year.

The current crane hire market in the UK is weak, but for the group's business as a whole there are some signs of improvement in the level of inquiries received and the directors say Sparrow is in a position to respond quickly whenever an upturn in demand arises.

They add that they will be disappointed if the group does not show an improvement over the 1980 results.

Business in the first three months of the current year shows no sign of improvement in the UK crane hire field, although the

group's offshore business should continue to be buoyant throughout 1981.

The final dividend is being reduced from an adjusted 1.2p to 1.12p net, which effectively maintains the year's payment at 2p per 20p share.

After tax of £86,000 (£81,000) earnings per share were down from 18.7p to 9.5p, while on a full tax charge basis earnings were 5p (5.5p). CCA deficit per share was 4.1p.

● comment

Most plant hire companies moved into the red in the second half of last year, so Sparrow has done well to end the year with pre-tax profits down by 40 per cent. Turnover

was 21 per cent up largely thanks to its offshore activities, now two years old, and clearly paying their way just when it counts. Margins were under pressure as charges were kept at last year's level despite higher labour costs in the face of fierce competition and price cutting across the industry, which is suffering from over-capacity. High interest rates took their toll with income gearing rising over the year from 36 per cent to 46 per cent. Traditionally the first quarter of the year is flat and the current position is no exception. On a CCA basis the dividend is uncovered. The shares remained unmoved by the 37 per cent cut in the final dividend and at 96p yield nearly 3 per cent.

James Dickie well below capacity

Since October, the forge at James Dickie and Co. (Drop Forgings) has been working short time under the Government's temporary short-time working compensation scheme. With no sign of improvement, Mr. William Dickie, the chairman, says it is difficult to make a forecast for the future.

At present, the forge is running well below its capacity and is having great difficulty in absorbing relentless increases in energy costs, he tells members in his annual statement.

However, during this period the foundry has maintained a fair level of output and its order book has remained steady.

Also the company is now getting the advantage of a new equipment which was installed three years ago.

For the year ended October 31, 1980, pre-tax profits of the group, which makes drop forgings and grey castings, tumbled from £224,521 to £86,693, on higher turnover of £4,890m (£4,030m).

Atlantis Resources buys control of Le Vallonet

Atlantis Resources, a Canadian-based oil and gas investing company, has bought effective control of 66 per cent of the shares of Le Vallonet, a Jersey-based investment trust, and intends to bid for the rest.

Shares of Le Vallonet were suspended earlier this month at 43p. Atlantis bought 1,400 shares at 45p from Air Call (Holdings) and will make an unconditional cash offer at this price for the outstanding shares, valuing Le Vallonet at £10.5m.

Atlantis intends to reorganise Le Vallonet so that its assets will be chiefly invested in petroleum and natural gas interests, mainly in Canada and the U.S.

Atlantis, a private company, bought 75,000 of the Le Vallonet shares for the account of Mr. D. Campbell Deacon and 75,000 for Cragmount Investment Management.

Both are parties acting with Atlantis, which already owned 118,000 shares of Le Vallonet. A further 20,000 shares were owned by discretionary clients of Cragmount. With these and its own direct interests, Atlantis controls 66 per cent of Le Vallonet.

A year ago, Le Vallonet formed Atlantis Resources in Alberta, where Atlantis is based, to take part in oil and gas drilling programmes. Heiler then agreed with Atlantis to subscribe £250,000 for a stake of around 5 per cent in a joint venture oil and gas consortium managed by Atlantis.

HAWKER HAS 72.3% OF CARLTON INDS.

The Hawker Siddeley Group offer for Carlton Industries has been accepted in respect of

5,790,948 shares, which represents 21.3 per cent of the capital including shares resulting from the exercise of options and the paying up of shares issued under the incentive scheme.

With the 13.9m shares acquired by Hawker pursuant to the 1978 offer, this represents 72.3 per cent of Carlton's capital.

In accordance with the agreement of April 25, 1978 between Hawker and Carlton, Mr. B. M. Bonfield and Mr. L. Roydon, LMS has not accepted the offer in respect of its 7,297,509 Carlton shares (26.8 per cent).

GRANADA

Granada Group has been notified of a sale on April 14 of 2m "A" ordinary shares at 223p out of holdings in which directors are interested either beneficially or as trustees.

Brittanic sells stake in Gillett Bros.

Brittanic Assurance has disposed of its holding of 568,800 ordinary shares of Gillett Brothers Discount. This is in accordance with Brittanic's policy of eliminating its holdings in the discount houses.

The shares were placed with a wide range of investing institutions and the resulting increase in its spread of shareholders is welcomed by the Gillett directors.

SOUTH AFRICAN DEAL BY GA

General Accident Insurance Company South Africa has agreed, in principle, to acquire Southern Insurance Association, the short-term business subsidiary of Southern Life Association, in exchange for shares. The aim of the deal is to realise the full potential of Southern Life which is South Africa's fifth largest life assurance group with assets of £342m.

DALE ELECTRIC IN MEXICAN VENTURE

Dale Electric Group has become the 49 per cent partner in a new Mexican company, Otomotores Dale SA de CV, formed to acquire all the shares in the Otomotores Group, based in Mexico City.

The deal gives Dale a major stake in the Mexican generating sector. Otomotores is also the KHD Deutz diesel engine distributor for the whole of Mexico and manufactures pumping sets.

Dale has paid £274,000 (14.5m pesos) for its 49 per cent share, the maximum allowable to foreign firms under Mexican law. Pre-tax profits for the year ended December 30, 1980, were £127,345 (7m pesos).

Dale's partner in the business is the Lans family, who own the remaining 51 per cent.

Both partners are further expanding the company—£250,000 jointly—as the basis for new expansion to maximise what the partners agree to be enormous potential of oil-rich Mexico, with its great geographical size and rapidly growing population.

Second half loss at Anchor

A SECOND half loss of £43,000 against a £24,000 profit, has left Anchor Chemical Group, chemical and plastic manufacturer, with taxable profits well behind from £784,000 to £234,000 for 1980. Turnover was also down at £12,54m compared with £14,07m.

And the final dividend has been omitted, leaving the total at 2.35p (5.3p) net per 25p share.

Mr. B. B. Pugh, chairman, says the UK trading position deteriorated dramatically in the latter part of the year, and at present there seems little sign of an upturn in demand—there was no improvement in the first quarter.

He adds, however, that with the steps taken to slim down Anchor Chemical (UK), even a modest increase in demand would show a return to profitability for this company.

Overseas profits were similar to those of the previous year, but these results were effectively nullified by the UK recession, coupled with high interest rates—charge for the year £411,000 (£370,000)—and strong sterling.

In the current year the overseas companies are showing a level of activity equal to that of 1980, Mr. Pugh states.

Pre-tax figure for the year was struck after exceptional debits

of £18,000 (£21,000) and subject to tax of £214,000 (£248,000). There was also an exchange loss of £52,000 against £44,000 and an extraordinary debit of £112,000 (nil)—redundancy costs of £110,000 have been included in this item.

The available figure came through as a £154,000 loss (£482,000 profit).

Loss per share is given as 5.31p compared with earnings of 17.17p and on a CCA basis the profit, before tax, is turned into a loss of £64,000.

UK stocks were reduced from £1.85m to £1.26m during the year.

● comment

Anchor Chemical's overseas subsidiaries carried on profitably to the end of the year. Indeed, to judge by the 31 per cent increase in unrelieved overseas tax, they have probably done rather more than match their 1979 performance.

The fortunes of the group's largest company, Anchor UK, look the bleaker for this contrast. UK losses which must have come close to £0.5m brought the group into a small pre-tax loss for the second half, although it had earned enough earlier to finish up in the black.

The UK operation has been trimmed severely as demand for its products—hardeners for

paints, fillers and anti-oxidants for the rubber industry—fell by 30 per cent. Stocks have been cut to £1.1m, part of a plan to reduce operating costs by £0.5m annually. After these measures, an increase in sales of around 5 per cent would see Anchor back to break-even in the UK. Demand has yet to show any real recovery. Anchor's caution over its immediate prospects can be read in the absence of a final dividend. The shares lost 4p, finishing at 62p.

YEARLINGS AT 12 3/8%

The interest rate for this week's issue of local authority bonds is 12 3/8 per cent, up of a percentage point from last week. The bonds are issued at par and are redeemable on April 28, 1982.

A full list of issues will be published in tomorrow's edition.

BROWN BROTHERS

Brown Brothers, distributor to the motor trade, has acquired Remus (Automotive) based in Brackley, Northants.

Remus specialises in the re-manufacture of commercial vehicle clutch assemblies.

Rand Mines Limited

A Member of the Barlow Rand Group

Gold Mining and Colliery Company Reports for the Quarter ended 31st March, 1981

(All Companies incorporated in the Republic of South Africa)

Office of the Secretaries of the undermentioned companies in the United Kingdom: 40, Holborn Viaduct, London EC1P 1AJ

HARMONY GOLD MINING COMPANY, LIMITED

ISSUED CAPITAL: R13 442 325 IN 26 884 650 SHARES OF 50 CENTS EACH	
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 31ST MARCH, 1981.	
OPERATING RESULTS—ALL PRODUCTIONS	
	Quarter ended 31.12.1980
One milled (t):	31,12,1980
Gold—produced (kg):	1 890 000
—yield (g/t):	7 822
Uranium—gold treated (t):	1 758 000
—yield (g/t):	139 892
Pyrite—concentrate recovered (t):	30 115
Sulphuric Acid—produced (t):	32 240
Total Gross (R1 million):	52,240
Total Costs (R1 million):	33,247
Profit (R000's):	18 993
Gold price received (R/kg):	13 251
FINANCIAL RESULTS (R000's)	
—All products:	
Revenue—Gold, Silver and Concentrate:	R106 214
Revenue—Pyrite and Sulphuric Acid:	R13 320
Total revenue:	R119 534
Costs:	R67 236
Working profit:	R52 298
Sundry revenue—net:	R28 683
Profit before taxation and State's share of profit:	R80 981
Taxation and State's share of profit:	R28 646
Capital expenditure:	R28 018
Dividend declared:	R2 720

Final Dividend No. 49 of 160 cents per share was declared on 12th March, 1981 payable on or about 7th May, 1981 to shareholders registered at the close of business on 27th March, 1981.

There are commitments for capital expenditure amounting to R17 128 000 including R350 000 for the new uranium plant. The estimated total capital expenditure for the remainder of the current financial year is R7.3 million which includes R1.3 million for the new uranium plant.

For and on behalf of the Board:
D. T. WATT (Chairman) Directors
R. S. LAWRENCE

Registered Office:
63, Fox Street,
Johannesburg,
2001,
10th April, 1981

DURBAN ROODEPOORT DEEP, LIMITED

ISSUED CAPITAL: R2 325 000 IN SHARES OF R1.00 EACH	
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 31ST MARCH, 1981.	
OPERATING RESULTS	
	Quarter ended 31.12.1980
Gold milled (t):	31,12,1980
Gold—produced (kg):	1 890 000
—yield (g/t):	7 822
Uranium—gold treated (t):	1 758 000
—yield (g/t):	139 892
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EAST RAND PROPRIETARY MINES, LIMITED

ISSUED CAPITAL: R5 444 000 IN SHARES OF R1.00 EACH	
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 31ST MARCH, 1981.	
OPERATING RESULTS	
	Quarter ended 31.12.1980
Gold milled (t):	31,12,1980
Gold—produced (kg):	1 890 000
—yield (g/t):	7 822
Uranium—gold treated (t):	1 758 000
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10th April, 1981

WELGEDACHT EXPLORATION COMPANY, LIMITED

ISSUED CAPITAL: R4 098 813 IN SHARES OF 45 CENTS EACH	
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 31ST MARCH, 1981 ON THE OPERATIONS OF THE COMPANY AND ITS WHOLLY-OWNED SUBSIDIARY	
OPERATING RESULTS	
	Quarter ended 31.12.1980
Tons sold—metric:	31,12,1980
Gold—produced (kg):	1 890 000
—yield (g/t):	7 822
Uranium—gold treated (t):	1 758 000
—yield (g/t):	139 892
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Profit before taxation and State's share of profit:	R80 981
Taxation and State's share of profit:	R28 646
Capital expenditure:	R28 018
Dividend declared:	R2 720

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2001,
10th April, 1981

WITBANK COLLIERY, LIMITED

ISSUED CAPITAL: R13 316 851 IN ORDINARY SHARES OF R2 EACH	
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 31ST MARCH, 1981 ON THE OPERATIONS OF THE COMPANY AND ITS WHOLLY-OWNED SUBSIDIARY	
OPERATING RESULTS	
	Quarter ended 31.12.1980
Tons sold—metric:	31,12,1980
Gold—produced (kg):	1 890 000
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Profit before taxation and State's share of profit:	R80 981
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Capital expenditure:	R28 018
Dividend declared:	R2 720

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10th April, 1981

LONDON TRADED OPTIONS

(Total contracts 1456)	
April	
Option	Exercise price
BP	330
BP	350
BP	370
BP	390
BP	410
BP	430
BP	450
BP	470
BP	490
BP	510
BP	530
BP	550
BP	570
BP	590
BP	610
BP	630
BP	650
BP	670
BP	690
BP	710
BP	730
BP	

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

TYRE DIVISION RETURNS TO PROFIT

Uniroyal makes strong recovery

BY PAUL BETTS IN NEW YORK

UNIROYAL, the U.S. tyre manufacturer, reported yesterday a sharp turnaround in its first quarter to a net profit of \$7.6m from a loss of \$11.7m in the same period last year.

This was despite a decline in sales from \$580m in the first three months of last year to \$541m.

Mr. Joseph Flannery, Uniroyal president, said a significant contribution to the improved first quarter results were the reductions in salaries, wages and benefits. He also noted that the domestic tyre operations had returned to profitability even though the U.S. automobile industry continued to be

depressed. He attributed the turnaround to the company's new management and a series of recovery programmes aimed at improving profitability.

In the tyre division, sales dropped from \$260m to \$245m, but operating profit increased to \$13.7m from a loss of \$10.1m as a result of improved plant efficiency, better pricing, and an increase in market share in Uniroyal passenger tyre brand sales in the replacement market.

Operating profit for Uniroyal's chemical, rubber and plastic materials segment dipped to \$21.2m from \$23.5m a year before because of the recession in Europe and weak

pricing for vinyl chloride monomer. The company said it is making the monomer only until the end of 1981, when it will sell the business.

Meanwhile, Champion Spark Plug of Toledo, Ohio, said it expects to report lower earnings and sales for the first quarter due to the slump in the economy.

It said, however, that full year earnings and sales should rise.

In last year's first quarter Champion earned \$16.9m, or 44 cents a share on sales of \$224.3m.

For the full year 1980 earnings were \$36.9m or 86 cents a share and sales \$799.8m.

Mr. R. A. Stranahan, chairman, said the Anco windshield wipers subsidiary had a difficult year in 1980 but has had significant improvements in sales so far this year, both in the U.S. and Europe.

He said Champion's Devilbiss division has also had substantial gains this year over 1980.

Devilbiss acquired manufacturing rights for industrial robots late last year and Mr. Stranahan said "the potential growth in this phase of the business is so great that it cannot be accurately quantified at this time."

Citicorp earnings ahead to \$92m

By Our Financial Staff

CITICORP, holding company for Citibank, the second largest U.S. bank, increased net operating profits from \$83m to \$97m in its first quarter, despite a 13 per cent decline in net interest earnings. Per share profits were 77 cents against 67 cents.

The bank said that although interest rates declined from late 1980 levels in the first quarter, net interest revenues dropped to \$306m from \$381m, reflecting a narrowing of the spread between interest earned on assets and the cost of funds.

Non-interest revenue, which comes from trading profits and various fees for financial services, rose to \$393m before taxes from \$211m in the 1980 first quarter.

The bank also said that regulatory relief on consumer pricing also began to be felt in the quarter. In 1980 Citicorp suffered an earnings decline from \$4.36 a share to \$4.08, largely because of losses in its consumer bank division.

After allowing for securities transactions Citicorp's net profit was \$89m against \$84m at the end of the quarter. Total assets were \$117bn against \$108bn.

A consortium of major U.S. banks has renewed a \$1bn credit line to First Pennsylvania Corporation, the U.S. bank holding company saved from financial collapse last spring.

George Butler, chairman of First Pennsylvania, said the new extension was for one year. The credit line was originally extended last May as part of a \$1.5bn rescue package for the company.

D-Mark bond for World Bank expected

By Francis Gillies

A 10-YEAR foreign bond for Dfl 150m-200m is expected to be launched for the World Bank by Deutsche Bank today. The indicated coupon should be 10 per cent and the issue will be offered at a slight discount.

Last week, a planned Dfl 100m offering for Norges Kommunalbank failed to reach the market after a disagreement between the bank and the Westdeutsche Landesbank and the borrower who felt that a two per cent coupon was too high a price to pay. Norges Kommunalbank will decide next week whether it wants to raise a bond in another currency, or at least for the time being.

All major sectors of the Eurobond market were quiet yesterday with some dealers claiming in the dollar sector that they had not booked a transaction during the day. New York opened weaker, however, and straight dollar bonds lost on average 1/8 points on the day.

D-Mark bonds advanced by about 1/8 point, while Swiss franc bonds lost a point. Foreign bonds lost a point on the day.

The Japan Development Bank is to issue Swiss franc bonds totalling Sfr 100m, with a maturity of 10 years and subscriptions to be placed by April 29. Details of coupon and issue price will be announced tomorrow. The issue is being arranged by Swiss Bank Corporation.

The European Atomic Energy Commission, Euratom, is arranging a Fl 150m seven-year private placement through Ateene Bank Nederland which carries a coupon of 11 1/2 per cent and a price of 99 1/2 per cent.

Amex and Shearson aim for one-stop service

BY DAVID LASCELLES IN NEW YORK

BUYING STOCKS and shares with American Express cards? This is just one of a string of possibilities opened up by the merger between American Express and Shearson Loeb Rhoades, a union that creates a new kind of financial conglomerate that could send shock waves through not just Wall Street, but round the world.

The new entity will have a finger in almost every conceivable financial pie from banking and insurance to mortgage finance and stockbroking, and will be able to offer an unmatched range of financial services in more than 100 countries.

Coming hot on the heels of last month's \$355m Prudential-Bache deal, it exemplifies the shake-up that is taking place on Wall Street, but the ramifications of Amex-Shearson are much greater. While American Express, like the Pru, is basically an insurance company, albeit a glorified one — its Fireman's Fund subsidiary accounted for 55 per cent of earnings last year — it is in businesses that extend well beyond the credit cards and travellers' cheques which have made it a household name. It runs an investment bank, it has a joint cable TV venture with Warner Communications, and it owns a string of smaller businesses, including Mitchell Beazley, the London publishing company, acquired last year. It also runs one of the world's largest travel agencies, with offices in 126 countries.

By the same token, Shearson Loeb Rhoades is nearly twice the size of Bache and ranks as the second largest firm on Wall Street. Its business, a position it reached only last year as a result of aggressive expansion and acquisition under its chief executive, Mr. Sanford Weill.

Apart from marketing the traditional range of Wall Street services such as stocks, bonds, commodities, options and other

financial investments, it also ventured into merchant banking, mortgages, investment management and insurance and financial planning.

As well as an extensive U.S. network, Shearson has more than 40 offices in about 20 countries.

American Express was driven toward the merger by a number of factors.

With nearly 11m cardholders (more than twice its nearest

Merger of American Express and Shearson Loeb Rhoades, the Wall Street broker, will enable them to offer worldwide an unrivalled range of financial services. But U.S. commercial banks are increasingly angry about laws barring them from similar marriages.

rival) and 60 per cent of the world travellers' cheque market, its position might seem unassailable. But Amex has for some time been concerned about the course of its strategic development, and has tried several new areas, not always successfully.

It suffered an ignominious defeat in 1979 when McGraw-Hill, the large New York publishers, rebuffed its \$500m takeover bid. It has since made more publishing acquisitions and moved into television.

But financial services have been its basic goal ever since. In credit cards and travellers' cheques, in Europe, groups of banks are banding together to promote new services of their

own, such as Eurocard. In the U.S., MasterCard and Citibank have launched an assault on the travellers' cheque market, and most recently Citibank married the Carte Blanche and Diners Club names for what is expected to be the most powerful challenge yet to the American Express Card.

Amex and Shearson first came together with an idea to market a cash management account, of the kind successfully pioneered in the late 1970s by Merrill Lynch. These accounts offer stockbroking services, a money market fund and a Visa credit card rolled into one. Although Merrill requires a minimum initial investment of \$20,000, it has attracted more than 250,000 accounts.

The appeal for both Amex and Shearson is obvious, but the two companies found while discussing their plans that their joint interests extended well beyond brokerage and credit accounts, and the logic of bringing together all their financial expertise and marketing strength must have been compelling.

Shearson will remain an independent subsidiary of American Express. But as yesterday's announcement made clear, the financial services they offer will be rolled into one company able to provide almost any financial service outside retail banking.

While the deal is bound to reinforce a new trend in Wall Street as other financial services companies rush to pool their talents, it is bound to infuriate the large commercial banks which are barred by law from entering many of the same businesses. The reaction among these banks yesterday was one of "Why can't we do this too?" Demands for Congressional review of the present legal barriers could well follow, but even without legal changes, the Amex-Shearson deal shows the kind of new financial structures which are already possible.

Agreement on \$80m A & P bid

By Our Financial Staff

GREAT ATLANTIC and Pacific Tea Company (A&P), the U.S. supermarket group controlled by Tengelmann of West Germany, has reached agreement to take over Niagara Frontier Services, an upstate New York food retailer for around \$80m.

A&P is proposing to offer \$40 in debentures and notes for each of the roughly 2.1m Niagara shares. The notes will be secured by a letter of credit from a major bank and will bear interest at 12 per cent for seven years. A&P has also offered to pay \$38 in cash for up to 25 per cent of the shares.

Niagara operates 63 stores in an area from which A&P had withdrawn in an earlier restructuring plan designed to bring it back to profitability. Under its new chairman, Mr. James Wood, who moved in last year as Tengelmann strengthened its control, A&P has reversed its strategy with some new store openings allied with attempts to set problem areas back to profits.

For the first half of its current financial year Niagara's net earnings came to \$4.1m on sales of \$278.6m. A&P, meanwhile, increased its loss last year from \$8.8m to \$43m on sales ahead to \$6.98bn from \$6.68bn. However, it reported an "encouraging" upturn in sales in its final quarter. Sales rose 13 per cent to \$1.89bn in the quarter.

In announcing the loss for 1980 Mr. Wood said the company was not expected to be in profit until 1983, but noted that it was without short-term debt and in a sound financial condition.

Philo Morris result

Per share earnings at Philo Morris in 1980 was \$4.63 a share, not the \$4.08 reported last Thursday. Also, the forecast of profits of around \$4.80 a share for the current year related to the previous year.

St. Joe down in first quarter

BY OUR FINANCIAL STAFF

ST. JOE Minerals Corporation, the base metals and coal producer which has agreed to a \$2.73bn takeover by Fluor Corporation, the process plant engineer, saw net operating profits fall from \$35.5m to \$30.9m in the first quarter of the current year.

Revenues for the period dropped more sharply, however, from \$325.1m to \$229.3m. Operating earnings per share were 66 cents against 79 cents.

Results exclude the \$336.3m pre-tax gain from the sale of

CanDel Oil, its Canadian oil and gas exploration and development unit, which it disposed of as part of its defence against an unwelcome \$2bn offer from Seagram Company, the Canadian distillery and wine group which opened the bidding for St. Joe.

CanDel was sold to Sulperco, a Canadian group connected with Consolidated Bathurst, for \$450m, and the pre-tax gain includes the cost of the defence against Seagram's bid.

St. Joe said that profits from

its domestic metals operations were down in the quarter mainly because of lower lead prices. It said the drop in sales was attributable to the inclusion of only 50 per cent of profits of A. T. Massey, its coal offshoot, which last year had been 100 per cent owned until the sale of a half share to the Royal Dutch/Shell group.

Massey's total operating profit in the period was up 63 per cent because of a 20 per cent increase in sales volumes, and improved prices

Sharp gains continue at Nabisco

BY OUR FINANCIAL STAFF

NABISCO, the largest U.S. biscuit maker, has continued the strong growth in profits achieved in 1980 into the first quarter of the current year.

On sales ahead by 8.65 per cent from \$605.8m to \$653.2m, the company increased net profits by 31.6 per cent from \$26.1m to \$34.3m. For all of last year Nabisco managed a 28 per cent rise in profits from \$99.8m to \$127.8m.

Per share earnings for the

quarter came out at \$1.06 against 81 cents last time, when there was a 9 cent share write-down.

Nabisco said its U.S. food operations showed particularly sharp gains in the period, but added that sales and earnings of its household accessories operations were lower, reflecting the general weakness in the housing market.

The company also said its international food operations had improved sales and earnings

and that it planned to invest more than \$200m internationally over the next five years to further improve productivity. The company says about 25 per cent of sales from its international food operations and about 15 per cent of profits come from that source.

The company, which has cereals, pet food and frozen foods among its non-biscuit interests, is optimistic that the full year will produce "excellent" results.

Downturn at Bausch & Lomb

BY OUR FINANCIAL STAFF

BAUSCH AND LOMB, the leading U.S. manufacturer of spectacles, other optical goods and scientific instruments, has suffered a fall in profits for the opening quarter of the year and is downgrading its forecast for the full year.

Operating net for the first quarter showed a fall of 6 per cent to \$10.4m or 87 cents a share, before a non-recurring charge of \$9.7m or 81 cents a share in connection with a

further restructuring of Bausch's domestic and international optical products business. Sales gained 7 per cent to \$143.7m.

Bausch said: "While general economic conditions remain uncertain, the company still expects good overall results for 1981, but we now think the company's rate of earnings growth excluding non-recurring items will probably be below the 20 per cent gain previously

estimated."

In the ophthalmic products business, the non-recurring charges include disposition of about 30 ophthalmic laboratories in the U.S. and abroad, the discontinuance of eyeglass frame manufacture in West Germany and increased costs associated with the consolidation begun in 1980 of ophthalmic glass lens production into the company's lens plant in Oakland, Maryland.

Strikes and poor demand for timber hurt Abitibi

BY OUR MONTREAL CORRESPONDENT

ABITIBI-PRICE of Toronto, the world's largest newsprint producer, had lower earnings in the first quarter of 1981 in line with most other companies in the Canadian forest products industry.

Profits were C\$92m (U.S. \$23.4m) or \$1.33 a share against C\$84.6m, or \$1.70 a year earlier, on sales of C\$413m against C\$392m. The decline was caused by strikes at several Abitibi mills, but labour contracts have now been settled for about two years.

The company is now owned by Olympia and York Developments, the real estate and re-

source group controlled by the Reichmann family of Toronto.

Pulp and paper operations will be running at full capacity in the second quarter, but lumber will remain affected by the low level of North American housing starts. Later in the year, the company will be feeling the benefits of higher prices for newsprint. The basic New York price rises to U.S. \$500 per tonne early this summer.

Earnings from mining operations owned jointly with Noranda Mines may be depressed this year by low metal prices.

Alcan to study feasibility of smelter in Manitoba

BY ROBERT GIBBENS IN MONTREAL

ALCAN ALUMINIUM is going ahead with a full feasibility study for a 200,000 tonnes smelter to be located within 50 miles of Winnipeg, Manitoba.

The cost of the smelter would be around \$250m. The cost of the smelter would be around \$250m. The cost of the smelter would be around \$250m.

Manitoba at present has a surplus of hydroelectric power from the Nelson River and the lowest industrial power rates in Canada.

The alumina raw material for the smelter would be drawn from one of several points in the Alcan world system, and the transportation cost to Manitoba would be offset by lower power costs there.

The market for the smelter would be the industrial area of the U.S. Midwest, primarily to

third-party customers. Transportation facilities are good and the distance relatively short.

The full feasibility study will cost around \$5m on all economic and technical aspects, including power sources. Alcan could buy into an existing hydroelectric plant in Manitoba or enter a joint venture with Manitoba Hydro for new hydro facilities. The earliest date for construction to begin would be 1983-84.

Alcan is very optimistic that the full feasibility study will show that the project would be justified.

The company has a C\$300m U.S. \$420m modernisation and expansion project nearing completion in Quebec.

AMERICAN QUARTERLIES

ACME-CLEVELAND	1980-81	1979-80
Revenue	102.2m	117.1m
Net profits	4.77m	4.33m
Net per share	1.06	1.11

ALBERTA-CULVER	1980-81	1979-80
Revenue	72.3m	57.2m
Net profits	1.43m	1.14m
Net per share	0.39	0.32

AMERICAN CYANAMID	1981	1980
Revenue	287.0m	287.0m
Net profits	47.1m	35.2m
Net per share	0.38	0.29

AMERICAN ELECTRIC	1981	1980
Revenue	83.5m	116.1m
Net profits	0.57	0.81

AMERICAN HOME PRODUCTS	1981	1980
Revenue	1.15bn	1.02bn
Net profits	127.5m	112.2m
Net per share	0.81	0.72

C. R. BARD	1981	1980
Revenue	51.7m	52.3m
Net profits	5.23m	3.62m
Net per share	0.54	0.37

BECKMAN INSTRUMENTS	1980-81	1979-80
Revenue	131.4m	113.4m
Net profits	8.35m	6.25m
Net per share	0.43	0.41

BIG THREE INDUSTRIES	1981	1980
Revenue	150.7m	182.3m
Net profits	25.1m	20.4m
Net per share	0.62	0.48

BRUSH WELLMAN	1981	1980
Revenue	42.1m	43.9m
Net profits	4.33m	4.24m
Net per share	0.73	0.72

BURLINGTON INDUSTRIES	1980-81	1979-80
Revenue	72.3m	57.2m
Net profits	1.43m	1.14m
Net per share	0.39	0.32

BURLINGTON NORTHERN	1981	1980
Revenue	1.23bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

CARLISLE CORP.	1981	1980
Revenue	107.0m	111.9m
Net profits	8.1m	6.3m
Net per share	0.50	0.48

CONTINENTAL GROUP	1981	1980
Revenue	1.15bn	1.02bn
Net profits	127.5m	112.2m
Net per share	0.81	0.72

CONTINENTAL TELEPHONE	1981	1980
Revenue	342.4m	291.3m
Net profits	10.63m	9.0m
Net per share	0.52	0.48

DILLON COMPANIES	1980-81	1979-80
Revenue	61.4m	51.4m
Net profits	10.63m	9.0m
Net per share	0.52	0.48

DUN & BRADSTREET	1981	1980
Revenue	315.2m	282.5m
Net profits	26.2m	22.6m
Net per share	0.75	0.62

GEORGIA-PACIFIC	1981	1980
Revenue	1.15bn	1.02bn
Net profits	127.5m	112.2m
Net per share	0.81	0.72

HUGHES TOOL	1981	1980
Revenue	1.07bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

IC INDUSTRIES	1981	1980
Revenue	1.07bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

KIDDE	1981	1980
Revenue	1.07bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

KNIGHT-RIDDER	1981	1980
Revenue	1.07bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

McGRAW-HILL	1981	1980
Revenue	1.07bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

MERCK	1981	1980
Revenue	1.07bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

N.Y. STATE ELECTRIC	1981	1980
Revenue	1.07bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

NORTHWEST BANKCORP	1981	1980
Revenue	1.07bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

PELV CENTRAL	1981	1980
Revenue	1.07bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

PRIZER	1981	1980
Revenue	1.07bn	973.0m
Net profits	93.2m	76.2m
Net per share	2.32	2.64

REID	1981	1980
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Because energy lending means much more than money, much of it is done by Morgan



Some of the officers in Morgan Guaranty's petroleum group meet in London. From left: London head Peter Wocke, Alexander Catto, Thomas Ketchum, petroleum engineer Suresh Chugh, New York head Edward Hoyt, Linda Whiddon.

Financing energy projects around the world is highly complex. The amounts are often enormous, and so are the risks. Dealing with an experienced lender is vital. That's why so many international energy companies—and governments too—turn to The Morgan Bank.

A leading energy lender

Our energy specialists managed over \$6 billion in syndicated limited-recourse petroleum financings worldwide in the past five years. In the past two years we were the lead bank in eight of the 11 big North Sea loans, and in six of the seven major projects in Southeast Asia.

When you work with Morgan on an energy

loan, you get an experienced team of bankers and petroleum engineers. Our experts know how to identify and analyse all of a project's risks—political, commercial, and technical. They help structure contracts and documentation to make sure your project can get financing. And they negotiate a loan agreement that makes sense for both borrower and lender. It may be with recourse, limited-recourse, or non-recourse to the project sponsors. When the financing requires a syndicate, they know where to find participants.

An information network

These energy specialists stay in close touch with Morgan's international bankers, economists,

and foreign exchange experts—worldwide. So they're completely familiar with the political and financial environments of key areas with petroleum potential. They understand the constraints, and can recognise the opportunities.

Talk with Morgan

When it comes to energy financing, consider Morgan Guaranty. From the Beaufort Sea to the North Sea, from Africa to Australia, our capabilities can match your needs.

Contact any Morgan office around the world, or write directly to Peter L. Woicke, Vice President, Morgan Guaranty Trust Company, Morgan House, 1 Angel Court, London EC2R 7AE.

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The undersigned acted as financial advisor to
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Incorporated

U.S. \$120,000,000 International Westminster Bank Limited Floating Rate Capital Notes 1984



In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 22 April, 1981 to 22 October, 1981 the Notes will carry an interest rate of 16% per annum. The interest payable on the relevant interest payment date, 22 October, 1981 against Coupon No. 9 will be U.S. \$85.15.

By The Chase Manhattan Bank, N.A., London
Agent Bank



IDB INTERNATIONAL N.V. U.S. \$30,000,000

Guaranteed Floating Rate Notes-1984
Unconditionally and irrevocably guaranteed as to
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ISRAEL DISCOUNT BANK LIMITED

For the six months
21st APRIL 1981 to 21st OCTOBER 1981
the Notes will carry an
interest rate of 16% per annum.
Bankers Trust Company, London
Fiscal Agent

This announcement appears as a matter of record only.

US \$38,000,000

Project Financing Term Loan

WANKIE COLLIERY COMPANY LIMITED ZIMBABWE

Fixed rate funds

provided by

International Finance Corporation

Floating rate IFC Participation Certificates

provided by

Chemical Bank

with

Standard Chartered Bank Limited

and including

Amsterdam-Rotterdam Bank N.V.
Banque de la Société Financière Européenne
SFE Group
Barclays Bank International Limited
Société Générale de Banque S.A.
State Bank of India
Banque Internationale à Luxembourg
Société Anonyme

April 1981

This announcement appears as a matter of record only.

US \$43,600,000

Export Financing

WANKIE COLLIERY COMPANY LIMITED

guaranteed by

The Republic of Zimbabwe

Fixed rate funds

provided by

Export-Import Bank of the United States

Floating rate funds

provided by

Chemical Bank

with

Standard Chartered Bank Limited

and including

Amsterdam-Rotterdam Bank N.V.
Banque de la Société Financière Européenne
SFE Group

Barclays Bank International Limited
Société Générale de Banque S.A.
State Bank of India
Banque Internationale à Luxembourg
Société Anonyme

Agent

Chemical Bank

April 1981

Companies
and Markets

INTL. COMPANIES & FINANCE

EUROPEAN RECESSION SLOWS RECOVERY

Akzo forecasts modest profit

BY CHARLES BATCHELOR IN AMSTERDAM

AKZO, the Dutch chemicals group, hopes to make a "modest profit" this year after falling back into the red in 1980 because of the poor performance of its fibres division.

The FI 400m (\$168m) restructuring of Enka, the fibres division, announced in January, will have no noticeable impact this year on the results and the group's European chemical fibres activities will make another loss. But the fibres division of Akzo, Akzo's U.S. subsidiary, will be profitable, the company said in its annual report.

Akzo reported a slight upturn in business in the U.S. in the first few months of 1981 but said it was continuing to suffer from the recession in Western Europe. No recovery is expected in Europe until the second half of the year at the earliest, it stated.

The chemical products division, in particular bulk

chemicals, is under pressure, but Akzo expects that this product group will make a "reasonable contribution" to profits this year. The result of the restructuring of the fibres division will probably be lower after the favourable performance of 1979 and 1980.

The pharmaceutical, consumer and other products division should show a profit around the 1980 level.

Akzo made a net loss of FI 70m (\$29m) in 1980—slightly higher than the FI 68m reported earlier—compared with a profit of FI 230m the year before. The operating result fell 40 per cent to FI 416m on sales which were 4 per cent higher at FI 12.45bn (\$5.16bn). Costs rose 6 per cent to FI 12.04bn.

The company's net interest charge was barely changed at FI 261m while the tax bill fell to FI 48m from FI 136m. Akzo's share in the results of minority

holdings more than doubled to FI 72m.

Group profit before extraordinary items—mainly the cost of restructuring the fibres division—fell 45 per cent to FI 179m. After extraordinary items of FI 246m (FI 60m in 1979) and FI 3m (FI 38m) to meet the share of third parties in group profits, the group made a loss of FI 70m.

A breakdown of operating profits by division showed a loss of FI 170m for chemical fibres against a profit of FI 74m in 1979. The operating profit on chemical products fell 28 per cent to FI 183m while profit on "other products" fell 12 per cent to FI 115m.

All other product divisions increased their profits. Coatings raised profits by 12 per cent to FI 110m, pharmaceutical products by 8 per cent to FI 145m and consumer products by 29 per cent to FI 40m. The pharmaceutical division was the most

profitable, showing an 11 per cent return on sales.

The 4 per cent rise in 1980 cash sales was achieved on a 3 per cent decline in volume. Sales prices rose 9 per cent while the conversion of foreign subsidiaries' sales into guilders had a negative impact of 2 per cent.

Operating profit in the EEC fell 48 per cent last year to FI 229m, while North American profits were more than halved to FI 45m from FI 113m. Profits in the rest of the world rose 33 per cent to FI 105m, largely due to an improvement in Brazil. Investment in fixed assets rose 40 per cent to FI 645m last year and Akzo expects to maintain spending around this level in 1981. Research and development spending rose 12 per cent to FI 515m.

Akzo does not propose to pay a dividend for 1980 after paying FI 2.40 per FI 20 nominal share the year before.

Sharp earnings fall at UCB

By Giles Merritt in Brussels

UCB, the major Belgian chemicals, pharmaceuticals and film group, intends to pay the same BFR 140 a share net dividend for 1980 as the year before, in spite of a serious drop in net earnings.

After-tax profits for the year dipped to BFR 219m (\$8.1m) from the BFR 330m level achieved in 1979, while the group's sales increased by 13 per cent over the previous year to reach BFR 22.99bn.

UCB made it clear, however, that the 1980 profits stemmed exclusively from a profitable first quarter.

The group's pharmaceuticals division last year made a net profit of BFR 412m, compared with 1979 earnings of BFR 234m. Against that, however, the 1980 losses of the chemicals and film operations reached BFR 49m and BFR 197m respectively.

Greek bank pays more

By Victor Walker in Athens

THE NATIONAL Bank of Greece, the country's largest commercial bank, is to pay a dividend of 700 drachmas a share, against 550 drachmas last year for the 1979 results. The bank said that in view of the issue of new shares, capital to be distributed to shareholders this year would increase by 50 per cent.

Net distributable profits for the 1980 financial year were 2.35bn drachmas (\$44.26m) to be distributed among 3.36m shares. This compared with 1.54bn drachmas distributed among 2.80m shares last year.

Bilfinger lifts overseas orders

BY KEVIN DONE IN FRANKFURT

BILFINGER UND BERGER, the third largest construction group in West Germany, is intensifying its pursuit of overseas contracts to compensate for the declining demand in the domestic market.

New orders from the West German market fell in value by 8.7 per cent to DM 1.07bn (\$487m) last year compared with DM 1.7bn in 1979.

Several large orders were won overseas, however, which boosted substantially the value of the overall order book to just over DM 6bn at the end of 1980. Overseas orders booked last year totalled DM 4.73bn compared with DM 1.44bn in 1979.

By the end of March this year Bilfinger and Berger had pushed the value of its total order book to DM 6.84bn of which some DM 5.8bn was accounted for by orders from outside West Germany.

In a letter to shareholders, Bilfinger and Berger warn that the construction industry must

reckon for the foreseeable future with a domestic market marked by declining activity, under-used capacity and increasingly stiff competition.

"The big public sector budget deficits, the high interest rate policy of the Bundesbank (the West German central bank), and the continuing obstacles in the way of increased investment in energy projects appear to rule out an early improvement in the economy," says the company.

This outlook is forcing the concern increasingly to look abroad for future orders. Its latest success was the booking earlier this month of a DM 1bn order from Iraq for the construction of 112 km stretch of the Baghdad to Basrah motorway.

Bilfinger and Berger's total building activity last year was worth DM 2.44 bn, an increase of 6 per cent over 1979. The increase was due solely to the high level of activity in the home market in the first months of 1980 which boosted home

construction activity by 13.6 per cent to DM 1.11bn.

The big surge in foreign orders over the last year is still to show up in the group's turnover and foreign building activity was stagnant at DM 1.33bn, accounting for some 54.5 per cent of the total.

The switch of emphasis to overseas is reflected in Bilfinger and Berger's workforce. Of the total of 23,970 some 16,930 are employed abroad.

Increasing foreign activities are also forcing a major rise in investment spending—up to DM 200.8m last year against DM 97m in 1979—as Bilfinger and Berger modernises and expands its foreign-based construction equipment.

Profitability was good in 1980, says the shareholders' letters, but no details are given. Group turnover will be up sharply this year because of foreign activities, but the high level reached domestically last year will not be repeated.

Alfa-Laval pins hopes on energy and food sectors

BY WILLIAM DULLFORCE IN STOCKHOLM

ALFA-LAVAL, the Swedish agricultural and process engineering group, expects to maintain earnings at the 1980 level this year. The weakening expected in its farm equipment business, partly as a result of measures taken within the Common Market to cut farm surpluses, should be offset by gains on the energy and foodstuff processing side, Mr. Harry Faulkner, the new managing director, says in the shareholders' report.

Last year the group turned in pre-tax earnings of SKr 477m (\$101m), ahead by 22 per cent, on a SKr 6.54bn (\$1.4bn) turnover, of which about 85 per cent was effected outside Sweden.

The directors propose to raise the dividend by SKr 1.20 to SKr 6 a share. Dividend growth averaged 10 per cent a year in the 1970s, Mr. Faulkner said. The directors recognised the desirability of stimulating interest in Alfa-Laval shares by a "competitive dividend policy."

The adjusted pre-tax return last year was SKr 22.90 a share, against SKr 18.80 in 1979. The return on equity improved from 10.3 per cent to 11.4 per cent after tax, and the pre-tax return on total capital employed

advanced from 12.3 per cent to 14 per cent.

But Mr. Faulkner is not satisfied. The improvement in profitability was "not quite what we had anticipated," mainly because of an unfavourable development in stocks. Earnings of around SKr 475m were "a lot of money but still insufficient in view of the large amount of capital tied up in the company."

Mr. Faulkner is aiming for a return on total capital averaging at least 15 per cent through a business cycle with unchanged equity ratio. Outside consultants were called in last year to help in "far-reaching strategic planning" by the top management.

Of Alfa-Laval's competitors, none covered such a wide range of business and their concentration on specific fields made them "even more worthy of respect." Westfalia, the West German concern which competes with Alfa-Laval in separators and milking machines, had been favoured by the decline in the value of the D-Mark. Mr. Faulkner notes, while APV, the UK company competing in foodstuffs and process equipment, had had to struggle with a strong sterling rate and high domestic inflation.

Japanese raise spending

TOKYO—Japanese industries plan to increase capital spending in the 1981-82 financial year, which started April 1, by an average of 9.4 per cent. This compares with an estimated rise of 21.6 per cent in 1980-81, the Nippon Credit Bank says.

A survey in early March of 1,017 corporations, indicated that manufacturing sector capital outlays would increase by 8.5 per cent, against an estimated 24.9 per cent last year, while non-manufacturing sector capital outlays would be up

9.8 per cent, against 20 per cent.

Steel manufacturers' capital spending which has maintained a slow growth rate for the past four years, plan a 34.6 per cent increase, according to the report.

Capital spending is seen as rising by 9.5 per cent among vehicle manufacturers and by 16 per cent among electrical machinery manufacturers. In the non-manufacturing sector, electric power companies plan show a 9.4 per cent rise. Reuter

Another loss for Saurer

By John Wicks in Zurich

THE SWISS engineering concern, Adolph Saurer, of Arbon, whose operations have been running at a loss since 1977, booked a further deficit of SwFr 3.76m (\$1.89m) for 1980 and again is to omit a dividend payment. An accumulated net loss of SwFr 10.64m is carried forward. The net deficit in 1979 was SwFr 7.46m with actual operating losses of SwFr 22.5m.

The 1980 loss was due solely to operations in the commercial vehicle sector—the textile machinery and other divisions worked at a profit. However, the company believes that an agreement reached last year with Iveco, the Fiat lorry subsidiary, will provide the basis for a long-term improvement in this sector.

Strong advance at Jeumont

By Our Paris Staff

CONSOLIDATED turnover of Jeumont-Schneider, the electrical engineering subsidiary of the French Empain-Schneider group, rose by 15 per cent to FFr 4.7bn (\$900m) last year.

Net profits also went up sharply from FFr 20.9m in 1979 to FFr 53.3m. This figure was struck after allowing for a big increase in the tax provision from FFr 25.5m to FFr 68.5m.

Jeumont-Schneider is one of the more buoyant divisions of the rambling Empain-Schneider group, which is now being reorganised and pruned back following the emergence of the Paris bank as its main shareholder. It is expected that the reconstruction will give Jeumont a major role to play in the future.

The company says that orders last year went up by 20 per cent to FFr 5.2bn, while it is aiming to push up its investment this year with an expenditure of around FFr 230m.

Alcatel in electronics venture

BY TERRY DODSWORTH IN PARIS

THE FRENCH plans for the PTT (Post Office) to replace paper telephone directories with an electronic system have moved forward substantially with the decision to put the pilot project entirely in the hands of Alcatel Electronique, the electronics subsidiary of the Cie Générale d'Électricité (CGE) group.

Four concerns have been competing to provide the keyboard display equipment to the Post Office but haring last minute problems in the negotiations, Alcatel will receive the contract to supply the 300,000 test units designed to go into service next year.

The development of the electronic directory is one of the most important strategic projects of the French telecommunications industry. By encouraging investment in this technology, the authorities hope to give a boost to the country's infant micro-processing industry, while establishing a group of companies capable of competing internationally in the information processing business.

In the last few weeks, several business information equipment contracts have already been won by French companies with systems based on their electronic directories. These include three deals in the U.S. for Alcatel and two of its rivals, Thomson-CSF and Matra, and a further deal for Matra in Brazil.

After initial trials which showed that many ordinary telephone subscribers found it difficult to work an electronic system, there has been some scepticism in France about the project. But the companies have been encouraged to go ahead with their investment by the time of substantial government orders. From today to 1992, the French market alone could amount to 34m units, at a price of FFr 50 (C\$96.81) each.

The decision to concentrate on Alcatel's equipment in the pilot project is, however, likely to cause some annoyance. Originally, the Post Office indicated that it would like to choose at least two manufacturers to supply trial equipment out of the four who were encouraged to design the equipment.

Delay on Shell Australia coal plans

BY OUR SYDNEY CORRESPONDENT

THE AUSTRALIAN Government's Foreign Investment Review Board has placed a 90-day freeze on Shell Australia's attempt to buy into two Queensland coal projects controlled by CSR the sugar, mining and industrial group.

The FIRB freeze places an unexpected obstacle in the way of Shell's ambitions to take a strong position in steaming coal.

Shell, controlled by Royal

Dutch Shell, acquired its right to buy a stake in the two coal areas, Callide and Theodore, plus another coal project at Drayton, late in 1979 when it sold its 15.3 per cent stake in Thiess Holdings to CSR.

The sale gave CSR the upper hand in the battle for control of Thiess. Thiess challenged the Shell sale in the courts, charging that Shell's acquisition of the right to take an interest in

the coal areas constituted a special consideration which was not afforded to other Thiess shareholders.

However, the CSR bid eventually succeeded and the court action became irrelevant.

Mr. John Howard, the Treasurer, announced the freeze yesterday, saying the Shell proposals were being examined under the Foreign Takeovers Act. "They raise a number of complex con-

siderations under foreign investment policy and the FIRB has not been able to fully examine them in the usual 30-day period," he said.

"Accordingly, interim orders against the proposals to allow a further 90-days were issued to give time for detailed examination."

The "complex considerations" are understood to be legal issues relating to agreements made between CSR and Shell.

Antony Gibbs 'disappoints' parent bank

By Adrian Bowen in Hong Kong

THE London-based merchant bank, Antony Gibbs Holdings, which became a wholly-owned subsidiary of the Hongkong and Shanghai Banking Corporation last year, has turned in disappointing results so far. Mr. Michael Sandberg, the chairman of the Hongkong bank, revealed yesterday.

In his annual statement to shareholders, he said that the Hongkong Bank had injected a substantial amount of capital into Antony Gibbs by way of a subordinated loan.

"We believe that Gibbs will be enabled to employ its resources more effectively and we look forward to its early return to profitability as a fully integrated member of the group," he added.

Mr. Sandberg did not disclose the size of the capital injection nor details of the firm's profit and loss account. The bank paid HK\$180m (US\$23.47m) in mid-1980 to raise its stake in Antony Gibbs from 40 per cent to 100 per cent.

Wah Kwong Shipping and Investment Company (Hong Kong) has held its final dividend at 24 HK cents a share, to make a total of 34 cents, also unchanged, on capital raised by a one-for-10 series issue. It has also announced another one-for-10 scrip issue.

Group net profit increased 13.9 per cent to HK\$131m (US\$24m), from HK\$115m.

FAI in A\$64m insurance bid

BY OUR SYDNEY CORRESPONDENT

FAI INSURANCES yesterday launched a A\$64m (US\$73.5m) takeover bid for Mercantile Mutual Insurance Company after a week of heightened activity in the target company's shares.

FAI offered Mercantile Mutual shareholders A\$4 a share for the 96 per cent of the capital it does not already control. Mercantile Mutual's share price pushed up from A\$2.50 to A\$4 after the bid announcement. Last week the company's share price rose from A\$2.60 to the year's high of A\$3.40.

The foundations for a struggle to secure control of Mercantile Mutual were set last week when Burns, Philp, the diversified trading group, tightened its grip on Mercantile Mutual when its

associate, QBE Insurance Group, bought a 13 per cent stake. Burns, Philp owns a direct 7 per cent stake in Mercantile Mutual.

Several small insurance groups have recently encountered severe financial problems as the result of reduced premiums brought about by intensified competition.

Earlier this month FAI announced the acquisition of the insurance portfolio of one of the failed members of the industry, One Stop Insurance.

Mercantile Mutual has returned a series of sharply reduced earnings, the most severe of which came for the December half-year when its net profit plunged 91 per cent to A\$565,000 despite a 20.3 per cent turnover growth. In the

last financial year the company returned Australia's deepest underwriting loss of A\$23m. Meanwhile, QBE's earnings were down 13.3 per cent to A\$1.1m.

By comparison FAI has had a consistent record of profit growth during recent years, with earnings in the last half increasing to A\$2.9m and the dividend increased.

FAI also has recently moved to diversify, recently winning control of the Adelaide-based agricultural machinery maker, Horwood Bagshaw.

Mr. Larry Adler, the FAI chairman, said his company had been buying almost all available Mercantile Mutual scrip for the past 18 months and now held 4 per cent of the group's issued capital.

Weak exports hit Alcoa Australia

BY OUR SYDNEY CORRESPONDENT

ALCOA AUSTRALIA, the subsidiary of the Aluminum Company of America, suffered a 15 per cent drop in earnings for the March quarter as the result of a weak export market and price rises which it describes as inadequate.

Net profits fell from A\$28m to A\$23.7m (US\$27.2m) in the three months to March 31, while group turnover slipped from A\$189.3m to A\$179.9m

(US\$207m).

Price increases for alumina did not match cost increases, the directors said, partly because of market conditions and partly because of the appreciation of the Australian currency against the U.S. dollar.

Alcoa's pre-tax profit plunged 22 per cent from A\$56.5m to A\$44.1m, but the provision for tax was down from A\$28m to A\$20m.

The interim results, the directors said, did not necessarily foreshadow the result for the full year. They said that on an annual basis the quarterly profit showed a return of 6 per cent on assets, equal to that of the whole of 1980. The average return on shareholders' funds was 12 per cent, compared with the 13 per cent return for the whole of 1980.

ITO-YOKADO AND DAI'EI

Japanese stores groups show gains

BY YOKO SHIBATA IN TOKYO

ITO-YOKADO, the second largest chain store concern in Japan increased its consolidated net profits for the year to February 28 by 57.8 per cent to Y15,07bn (\$69.4m). The main contributions came from subsidiaries such as Seven-Eleven Japan, the convenience store chain, and Denny's Japan, the restaurants group—respectively under licence from Southland, Corporation, of Texas, and Denny's of California. Sales were up 23 per cent to Y767.54bn (\$3.54bn).

This runs sharply ahead of the parent company performance achieved by Ito-Yokado and by Dai'ei the largest Japanese chain store, although operating and net profits and sales on a parent company basis reached record levels at each company.

Sales at Dai'ei rose by 10.5 per cent to Y1,134bn (C\$5.2bn). Operating profits were improved by 11.2 per cent to Y20,04bn (C\$82.4m). Net profits gained 4.5 per cent to Y9,51bn. Per-share profits slipped back to Y39.49 from Y42.69.

The company enjoyed double-figure growth in sales for the first time in three years, with a major contribution coming from expansion of sales space. Dai'ei achieved its desire to diversify into the department store business by a tie-up with Takashimaya, the 170-year-old and third-ranked department store. In order to achieve the tie-up, Dai'ei acquired around 10 per cent of Takashimaya's equity from Juzenkai (the doctors' investment club). Dai'ei later transferred 10m shares in Takashimaya, or about 4.7 per cent, to a subsidiary of

Takashimaya, at a Y500m loss. Dai'ei continued to hold 12m Takashimaya shares, accounting for 5.7 per cent.

In the current fiscal year, ending February 28, 1982, the company plans to open nine new sales outlets, at a capital outlay of Y65bn. The adverse effect of a higher borrowing total is expected to be offset by a reduced rate of interest.

Dai'ei operating profits for the current fiscal year are expected to rise further, by 7.2 per cent, to Y21.5bn. Net profits are also expected to improve 7.2 per cent to Y10.2bn and sales to gain 7.6 per cent.

Ito Yokado's parent operating profits moved up 11.6 per cent to Y22.97bn (\$106m), and net profits 8.9 per cent to Y11.71bn on sales of Y887.97bn (\$3.2bn), up 20.8 per cent. Profits a share were Y69.54, against Y70.97.

Slackness in sales of summer clothing was more than covered by good sales of winter clothing, so that total clothing sales rose 15 per cent, to account for 31.5 per cent of total turnover. Sales in the food division were strong—up 30 per cent, to account for 32.9 per cent of the total turnover. Against a background of aggressive expansion of sales space, the company's total of short-term and long-term borrowings increased by Y37.1bn to Y72.1bn.

A higher interest burden held back growth in operating profits, to the 11.6 per cent level, which compared with 27 per cent in the previous year. The company's operating profits this year are expected to reach Y25.5bn, up 12.3 per cent, with net profits up 7.6 per cent to Y12.6bn, on sales of Y780bn, up 13.4 per cent.

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All these Notes have been sold. This announcement appears as a matter of record only.



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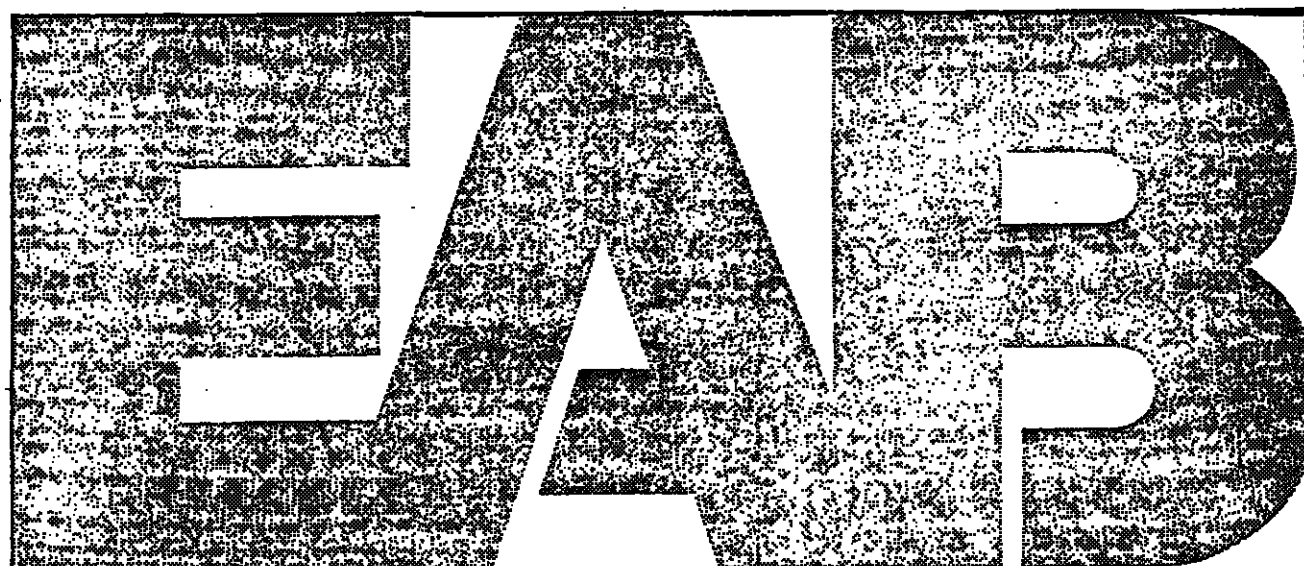
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1. *Journal of the American Medical Association*, 1990; 263: 1027-1031.

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